



2021
REPORT AND ACCOUNTS



# WHY UIL LIMITED?



UIL Limited's objective is to maximise shareholder returns by identifying and investing in compelling long-term investments worldwide, where the underlying value is not reflected in the market share price.

IN THE YEAR TO 30 JUNE 2021

**REVENUE EARNINGS** PER ORDINARY SHARE **DIVIDENDS PER ORDINARY SHARE**  **NET ASSET VALUE** ("NAV") TOTAL **RETURN PER** ORDINARY SHARE\*

SHARE PRICE TOTAL RETURN PER **ORDINARY SHARE\*** 

9.98p (2020: 9.77p)

8.00p (2020: 7.875p)

50.9% (2020: (18.7%))

57.0%

(2020: (7.1%))

\* See Alternative Performance Measures on pages 110 and 111

# Stock selection remains our focus and ICM Limited's proven bottom-up long-term approach should benefit UIL Limited in changing times.

# **UIL LIMITED OFFERS ORDINARY SHAREHOLDERS:**

- · A high conviction portfolio
- Delivery of above average returns
- · Diversified mix of investments
- Opportunity to currently buy UIL Limited shares on the market at a significant discount to NAV
- Attractive quarterly dividends

# **UIL LIMITED OFFERS ZERO DIVIDEND PREFERENCE** ("ZDP") SHAREHOLDERS:

- Attractive capital growth driving increased ZDP cover
- · Attractive asset, sector and geographical cover
- · Structured as four ZDP classes mitigating redemption risk

# **UIL LIMITED'S INVESTMENT MANAGER**

- ICM Limited has been UIL Limited's investment manager since inception (14 August 2003) and prides itself in identifying compelling investment opportunities and working pro-actively with investee companies to improve the economic value for shareholders
- Aligned interest with over 70.0% held by investors associated with ICM Limited
- ICM Limited offers significant sector expertise

# **PORTFOLIO STRENGTHS**

- Financial Services
- Technology
- Utilities and Infrastructure
- · Unlisted investments
- Mining and Resources

# CURRENT YEAR PERFORMANCE



# CONTENTS

# PERFORMANCE

- Current Year Performance
- Group Performance Summary
- 5 Chairman's Statement
- 10 Top Ten Companies as at 30 June 2021
- 11 Geographical Investment Exposure
- 12 Performance Since Inception (14 August 2003)

# STRATEGIC REPORT AND INVESTMENTS

- 14 Investment Managers' Report
- 21 Our Investment Approach
- 22 Macro Trends Affecting Our Portfolio
- 24 Ten Largest Holdings
- 30 ZDP Shares
- 32 Strategic Report
- 42 Investment Managers and Team

# **GOVERNANCE**

- 45 Directors
- 46 Directors' Report
- 52 Corporate Governance Statement
- 57 Capital Structure
- Directors' Remuneration Report
- 62 Audit & Risk Committee Report
- 65 Statement of Directors' Responsibilities

# **AUDIT**

66 Independent Auditor's Report

# FINANCIAL STATEMENTS

- 73 Accounts
- 79 Notes to the Accounts

# **ADDITIONAL INFORMATION**

- 107 Notice of Annual General Meeting
- 109 Company Information
- 110 Alternative Performance Measures
- 112 Historical Performance

The business of UIL Limited ("UIL" or the "Company") consists of investing the pooled funds of its shareholders in accordance with its investment objective and policy, generating a return for shareholders and spreading the investment risk. UIL has borrowings and gearing is also provided by ZDP shares, issued by its wholly owned subsidiary UIL Finance Limited ("UIL Finance"). The joint portfolio managers of UIL are ICM Investment Management Limited ("ICMIM") and ICM Limited ("ICM"), together referred to as the "Investment Managers".

# FINANCIAL CALENDAR

# Year End

30 June

# Annual General Meeting ("AGM")

10 November 2021

# Half Year

31 December

# **Dividends Payable**

September, December, March and June



Utilico Emerging Markets Trust plc – Baltic Container Terminal – Poland



NAV TOTAL RETURN PER ORDINARY SHARE\* SHARE PRICE TOTAL RETURN PER ORDINARY SHARE\*

NAV DISCOUNT AS AT 30 JUNE 2020\*

**GEARING\*** 

50.9%

(2020: (18.7%))

57.0%

(2020: (7.1%))

**DIVIDENDS PER** 

**ORDINARY SHARE** 

37.9% (2020: 39.4%)

**REVENUE YIELD\*** 

(2020: 93.4%)

48.8%

REVENUE EARNINGS PER ORDINARY SHARE

9.98p

(2020: 9.77p)

8.00p (2020: 7.875p)

(2020: 2.5%)

**DIVIDEND YIELD\*** 

2.3%

(2020: 4.4%)

3.0%

**ORDINARY SHARES BOUGHT BACK** 

1.6m

(2020: 2.3m)

AVERAGE PRICE OF SHARES BOUGHT BACK

221.29p

(2020: 251.25p)

ONGOING CHARGES **EXCLUDING** PERFORMANCE FEES\*

2.3%

(2020: 2.1%)

ONGOING CHARGES INCLUDING PERFORMANCE FEES\*

4.6%

(2020: 2.1%)

# TOTAL RETURN COMPARATIVE PERFORMANCE<sup>†</sup> (pence)

\*See Alternative Performance Measures on pages 110 and 111

from 30 June 2020 to 30 June 2021



	30 June 2021	30 June 2020	% change 2021/20
NAV total return per ordinary share (1) (for the year) (%)	50.9	(18.7)	n/a
Share price total return per ordinary share (1) (for the year) (%)	57.0	(7.1)	n/a
Annual compound NAV total return (1) (since inception (2) ) (%)	13.1	11.2	n/a
NAV per ordinary share (1) (pence)	431.51	292.79	47.4
Ordinary share price (pence)	268.00	177.50	51.0
Discount (1) (%)	37.9	39.4	n/a
Returns and dividends (pence)			
Revenue return per ordinary share	9.98	9.77	2.1
Capital return per ordinary share	133.81	(81.30)	264.6
Total return per ordinary share	143.79	(71.53)	301.0
Dividends per ordinary share	8.00 (3)	7.875	1.6
FTSE All-Share total return Index	7,852	6,465	21.5
Equity holders' funds (£m)			
Gross assets (4)	544.4	483.3	12.6
Bank and other loans	48.5	51.2	(5.2)
ZDP shares	132.1	180.5	(26.8)
Equity holders' funds	363.8	251.6	44.6
Revenue account (£m)			
Income	11.6	12.7	(8.7)
Costs (management and other expenses)	2.1	2.6	(19.2)
Finance costs	1.0	1.6	(37.5)
Net income	8.5	8.5	0.0
Financial ratios of the Group (%)			
Ongoing charges figure excluding performance fees (1)	2.3	2.1	n/a
Ongoing charges figure including performance fees (1)	4.6 (5)	2.1	n/a
Gearing <sup>(1)</sup>	48.8	93.4	n/a

<sup>(1)</sup> See Alternative Performance Measures on pages 110 to 111



PETER BURROWS Chairman

It is pleasing to report a strong year of NAV performance to 30 June 2021 with UIL's NAV total return of 50.9%, significantly outperforming the FTSE All-Share total return Index which was up by 21.5% over the same period. UIL's NAV of 431.51p as at 30 June 2021 is an all-time high. This lifted the annual compound NAV total return since inception in 2003

to 13.1%. As an absolute return fund with a bottomup selection to investments these results are very pleasing, especially as total debt was reduced in the year as well.

Since inception in August 2003, UIL has distributed £81.2m in dividends, invested £35.6m in ordinary share buybacks and made net gains of some £376.1m for a total return of 804.0% (adjusted for

in March 2021 UIL offered 2022 ZDP shareholders the option to roll over into a new class of 2028 ZDP shares. Of the 25.0m 2028 ZDP shares offered, some 19.8m shares were issued to 2022 ZDP shareholders electing to roll over, 4.6m were subscribed by institutional and other investors and 0.6m were acquired by UIL and held as an investment. Together, these all helped to deliver a step change in reducing UIL's gearing, leading to a sharp improvement over the year, almost halving from 93.4% as at 30 June 2020 to 48.8% as at 30 June 2021. Total debt including bank loans and ZDP shares reduced from £231.7m to £180.6m, a reduction of £51.1m in absolute terms.

It is worth drawing shareholders' attention to the fact that in June 2021 UIL moved to valuing Somers Limited ("Somers") at its daily NAV. Prior to this, Somers was valued at a discount of 15% to NAV. This uplift together with a stellar performance by Somers added £102.4m to UIL's reported NAV over the year to 30 June 2021. Utilico Emerging Markets Trust plc ("UEM") and Zeta

# We remain bottom-up investors looking for compelling value. Since inception in August 2003, UIL has a total return of 804.0%.

the exercise of warrants and convertibles). This is significantly higher than the FTSE All-Share average annual compound total return for the same period of 7.5%. Shareholders should note that the Board and the Investment Managers do not focus on short term movements in the market indices, but they are included as shareholders may be interested to see the comparators.

UIL has emerged in a much stronger position following a seminal shift in the twelve months to 30 June 2021. Its asset values recovered sharply with shareholders' funds up £112.2m, an increase of 44.6% to £363.8m. Within the portfolio three significant corporate sale transactions were completed and one renegotiated, facilitating UIL's funding of the full £60.4m 2020 ZDP redemption payment in October 2020. Subsequently,

Resources Limited ("Zeta") continue to be valued based on their market bid prices. As at 30 June 2021, discounts to published NAVs amounted to 10.8% for UEM (some £9.8m) and 26.7% for Zeta (some £25.3m). Together these discounts amount to some £35.1m attributable to UIL. Adding these discounts back would see UIL's adjusted NAV per share increase by 9.6% to 473.14p and UIL's implied discount widen to 43.4%.

It is good to see a number of the portfolio investments performing well at an operating level and being rewarded by strong market gains. In particular Resimac Group Limited ("Resimac") and Copper Mountain Mining Corporation ("Copper Mountain") which are indirectly held, being the largest investments in Somers' and Zeta's portfolios respectively, delivered very strong share price increases over the year.

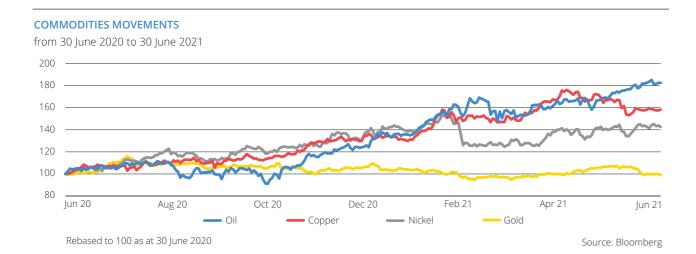
<sup>(2)</sup> All performance data relating to periods prior to 20 June 2007 are in respect of Utilico Investment Trust plc, UIL's predecessor

<sup>(3)</sup> The fourth quarterly dividend of 2.00p has not been included as a liability in the accounts

<sup>(4)</sup> Gross assets less current liabilities excluding loans and ZDP shares

<sup>(5)</sup> Performance fees for the year ended 30 June 2021 are only suffered within underlying funds

# CHAIRMAN'S STATEMENT (continued)



Resimac, a non-bank Australian financial institution which is listed on the Australian Securities Exchange ("ASX"), is Somers' largest investment and is capitalised at AUD 1.0bn. Resimac has increased its mortgage book, expanded its net interest margin and doubled its profitability. Resimac was awarded the Non-Bank of the Year at the 2020 Australian Mortgage Awards. The market has rightly rewarded Resimac and its share price has risen 143.6% in the year to 30 June 2021.

Copper Mountain's Q2 results to 30 June 2021 reported strong year-on-year gains, with copper production up 41.0%, revenue up 29.4% and cashflow from operations up over 500% at CAD 94.6m. Copper Mountain is listed on both the Toronto Stock Exchange and the ASX and its share price rose from CAD 0.63 to CAD 3.64 in the year to 30 June 2021, a gain of 477.8%.

As you would expect, all of the above has seen the shape of UIL's asset and liability profile shift significantly. Shareholders should note that Somers now accounts for 42.7% of the total portfolio. Resimac, Somers' largest investment accounted for 25.3% of UIL's look-through portfolio as at 30 June 2021. The Board of UIL appreciates the support from ordinary and ZDP shareholders in April 2021 in approving amendments to UIL's investment policy so that any platform investment may represent up to 50.0% of the portfolio, provided that no single investment held by such platform exceeds 30.0% on a look-through basis.

A point to emphasise for shareholders is the shift in UIL's portfolio focus. Over the past three years UIL

has increasingly invested in disruptive technology companies. This has increased UIL's exposure to high growth, deep value investments. Such companies include Starpharma Holdings Limited ("Starpharma") and its nanotechnology solution for the global pharmaceutical companies, through to Littlepay (one of ICM Mobility Group's ("ICM Mobility") core investments) with its best-in-class ticketless transit systems which already underpin a number of UK bus companies.

The Board remains disappointed to see the ordinary shares trade at a discount of 37.9% as at 30 June 2021. In part this reflects a widening in discount in the second half of June 2021 following the step up in NAV on the elimination of the Somers discount. Following the strong NAV gains, reduction in absolute debt, significantly lower gearing, and attractive dividend payments, the discount is frustrating to see. In 2019, the Board determined, in agreement with the Investment Managers and the major shareholder, to target a lower discount level of 20.0% in the medium term and this was firmly communicated to the market with the Company continuing to buy back ordinary shares at these low levels. It was understandable that discounts were high through much of last year's uncertainties but given UIL's significantly improved profile and performance as noted above, the hope is that the discount will again narrow. As at 31 August 2021 it was good to see the discount at 33.1%.

During the year to 30 June 2021 the Company bought back 1.6m ordinary shares (1.9% of opening

shares in issue) at an average price of 221.29p, which represented a discount of 48.7% to the closing NAV.

The 2022, 2024 and 2026 ZDP shares are trading at much tighter gross redemption yields compared to those as at 30 June 2020. As a result of UIL's investment performance and the redemption in 2020, the cover for the ZDP shares has again improved considerably over the year and, as at 30 June 2021, the cover for the 2028 ZDP shares was 2.5 times, the highest cover ever of UIL's longest dated issues. Furthermore, the Company's average blended rate of funding costs, including bank debt, as at 30 June 2021 reduced further to 4.5%.

Total revenue income for the year to 30 June 2021 was £11.6m, a decrease of 8.9% from the prior year's £12.7m. This reflects in part the loss of earnings from Ascendant Group Limited ("Ascendant"), One Communications Limited ("One Communications") and Optal Limited ("Optal"). The costs were lower and the group revenue return earnings per share ("EPS") of 9.98p represents an increase of 2.1% over the prior year of 9.77p.

The Board declared an unchanged fourth quarter dividend of 2.00p per ordinary share in August 2021 which brings the total for the year to June 2021 to 8.00p, representing an uplift of 1.6% over the prior year and a yield on the closing share price of 3.0%. The dividend was covered 1.2 times by earnings in the year and undistributed revenue reserves carried forward increased from £10.9m to £12.5m equal to 14.88p per share.

The capital gain for the year ended 30 June 2021 was £122.7m, reflecting strong portfolio performance.

Given the economic turmoil and fundamental uncertainties faced over the year with Covid-19, US elections, Brexit and US/China trade frictions, the above is a pleasing and commendable performance. The Board wishes to thank the Investment Managers for delivering a result well above expectations and in these challenging conditions.

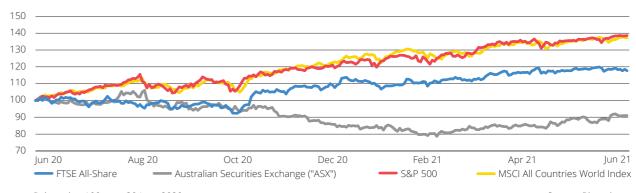
#### **GLOBAL EVENTS**

Covid-19 continues to be the dominant consideration for all aspects of life. From government policy through to business practices and economic activity. It has impacted every continent and every community and this cannot be over emphasised. It has exposed the stresses and weaknesses in our economies, politics and social fabric; from disrupted health services, education, business and social activities. Governments continue to struggle to keep up with a rapidly changing situation and deciding on the optimal medical, economic and social solutions to tackle the pandemic. The vulnerable have borne and continue to bear the greatest burden directly and indirectly from Covid-19.

However, it does feel as though we are approaching a possible escape in Western Europe and North America where the health services seem to be coping with the current pressures arising from the Delta variant infections. We expect that the current pause in economic activity globally in response to the rising Delta variant will give way to rising gross domestic

# **INDICES MOVEMENTS**

from 30 June 2020 to 30 June 2021



Source: Bloomberg

# CHAIRMAN'S STATEMENT (continued)

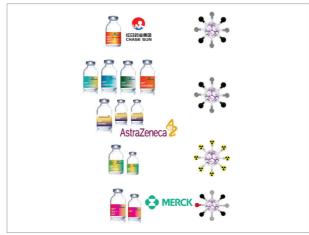
product ("GDP") again. Markets remain vulnerable to future waves of infection and their impact on employment and economic activity.

While the West is successfully vaccinating its way out of Covid lockdowns it remains a fact that newer variants are proving more difficult to contain as they emerge. With the majority of the world's population unvaccinated it is almost certain that further new variants will continue to appear. Hopefully, all new variants are contained by the current vaccine array. We are of the view that vaccinations reduce the impact of the virus, but not the transmission. So, we expect that everybody will contract Covid at some point. The unvaccinated and vulnerable will continue to see the worst outcomes.

The pandemic has seen both an immediate demand and supply shock which has impacted most stakeholders in all economies. As we move through the policy responses, we are seeing ongoing "aftershocks", especially in supply chains. We expect this to continue. Economic and stock market volatility is expected to

The policy response has been to seek to break community transmission of Covid-19, ranging from lockdowns, to testing, through to vaccination programmes. Economically there have been two parts to the Covid-19 response: central banks have dramatically increased the supply of capital while reducing the cost of capital; and governments have introduced significant support schemes for businesses especially around continued employment and social welfare support. These are truly unprecedented steps which have come at a very high economic cost.

At the same time there is also an accelerating expectation that businesses address questions around their approach to Environmental, Social and Governance ("ESG") outcomes. The concept of responsible investing has always been a core component to UIL's investment process. UIL's Investment Managers have a good record on governance, given their active approach to investee companies and they have taken steps to continue to strengthen their ESG approach to investing. ICM has recently become a signatory to the United Nations supported Principles for Responsible Investment ("PRI"), a code of best practice for incorporating ESG issues. UIL is therefore able to meet the expectations



Starpharma Holdings Limited

and requirements of that framework. ESG continues to be a focus for UIL, and we believe this offers significant opportunities for the Company over the long-term.

Today the world is largely over leveraged, under employed and certain sectors remain significantly underutilised, transport and leisure especially so. The next significant policy steps we expect are under the broad policy banners of "build your way out of the pandemic" and the "green agenda". These will add to demand and, we believe, will see strong inflationary pressures continue to rise, especially where supply is disrupted. While the policy initiatives may well reduce unemployment, they will add significantly to the already unprecedented debt levels. Over the year, the individual markets have seen strong divergences in market indices and currencies as country-by-country responses have varied, and the impact of Covid-19 has differed in its timing and its severity. But a common theme within markets has been the acceleration of disruptive or enabling digital businesses, which have thrived with the shift to working from home. We expect this trend to continue and even accelerate further. There are significant technology disruption opportunities from finance to health and from businesses through to government.

The ongoing risk from cyber-attacks on businesses and governments is a deep concern to all. While we can be prepared, we can't avoid the targeted impacts of such cyber actions. We remain vigilant. As is the rising instability in the Middle East and the aftershocks we can expect from the re-emergence of the Taliban in Afghanistan. We now have a number of failed states

from Venezuela in Latin America to Libya in Africa, to Yemen in the Middle East and now Afghanistan in Asia. These unstable nations are a deep concern as they add to poverty and result in economic immigration and export instability to their immediate neighbours and regions.

It is also worth noting that as economies reopen, demand for goods and services is likely to accelerate above normal trend lines as supply chains and inventory are rebuilt. Coupled with the cost savings implemented by many businesses in the face of huge economic uncertainties from the pandemic fallout, reported margins by many corporates are actually widening. We expect this to continue for much of this

# **OUTLOOK**

The outlook for global economies is inextricably linked to Covid-19 and the central banks' quantitative easing monetary policies in response to the global economic damage caused by the pandemic. At the

time of writing, the world is starting to reverse the recent surge in infections driven in large part by virus mutations. The vaccination program is gaining ground numerically on cases too, while our understanding and treatment of Covid-19 is becoming increasingly effective. The challenge now is to navigate the aftershocks and further waves of infection. There remains a high risk of setbacks. To counter this, we anticipate that government and central bank policies will remain supportive. We expect inflation to be benign for much of 2021, assets valuations to increase, technology to continue to gain market share and commodities to rise in value. Above all, we expect volatility to remain high as differentiated recoveries become clearer. Most of our portfolio companies are doing very well in this environment and we expect this to continue.

# Peter Burrows AO

Chairman 22 September 2021

UIL has emerged in a much stronger position following a seminal shift in the twelve months to 30 June 2021. Its asset values recovered sharply with shareholders' funds up £112.2m, an increase of 44.6%.

# GEOGRAPHICAL INVESTMENT EXPOSURE

(% of total investments on a look through basis)



**SOMERS** LIMITED

**ZETA** RESOURCES

**SUTILICO** 

R Resolute

42.7%

17.1%

14.9%

7.8%

4.8%

Somers Limited

**Zeta Resources** Limited

**Utilico Emerging** Markets Trust plc **ICM Mobility Group** 

**Resolute Mining** 

**Financial Services** 

A financial services investment platform, which primarily invests in the banking, wealth management and asset financing sectors.

Resources

A resources-focused investment platform, which invests in a range of resource entities and base metals exploration and production companies.

Investment Fund

A UK closed-end investment trust dedicated to investments in infrastructure, utility and related sectors including technology infrastructure in the emerging markets.

Technology

A UK holding company focused on the mobility sector for private and public transport and invests in businesses shaping the digital transformation of the mobility sector.

**Gold Mining** 

Limited

A gold mining and exploration company with operating mines in Africa.

**ALLECTUS**CAPITAL



starpharma

1.8%



Sindoh

4.0%

Technology

**Allectus Capital** Limited

**Orbital Corporation** Limited

Technology

A technology A manufacturer of investment platform integral propulsion with a value-focused systems for tactical portfolio of listed and unmanned aerial unlisted technology vehicles for military companies. application.

2.0%

Starpharma Holdings Limited

Pharmaceuticals

A global biopharmaceutical company, specialising in research, development and commercialisation of dendrimer products for pharmaceutical applications worldwide.

1.3%

AssetCo

AssetCo plc

**Financial Services** 

Primarily involved in acquiring, managing and operating asset and wealth management activities and interests, together with other related services.

1.2%

Sindoh Co Limited

Manufacturing

A South Korean company producing multi-function printers, fax machines, thermal paper and 3D printers.

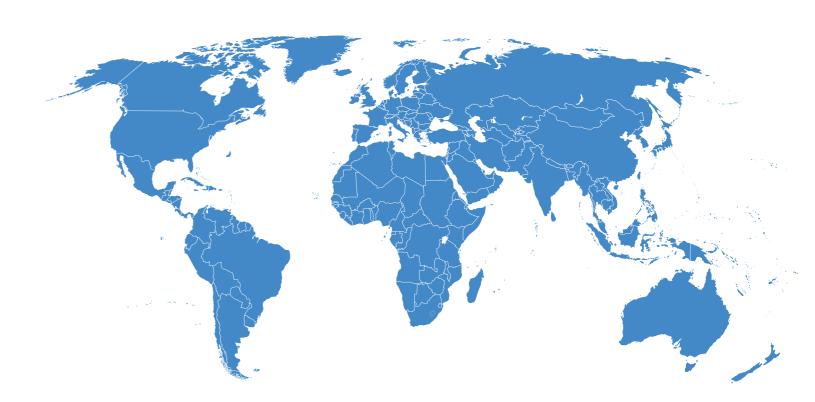
NORTH AMERICA

9.8%
4.0%

UK AND CHANNEL ISLANDS June 2021 June 2020 10.4%

**EUROPE (EXCLUDING UK)** June 2021 2.8% June 2020 8.1%

June 2021 10.4% June 2020 8.7%



BERMUDA	
June 2021	5.1%
lune 2020	16.4%

AFRICA	
June 2021	5.0%
June 2020	6.9%

AUSTRALIA & NEW	/ ZEALAND
June 2021	37.6%
June 2020	25.6%

LATIN AMERICA	
June 2021	4.2
June 2020	4.6

GOLD MINING	
June 2021	6.59
June 2020	15.39

Note: % of total investments

Source: ICM

# PERFORMANCE SINCE INCEPTION (14 AUGUST 2003)

ANNUAL COMPOUND NAV TOTAL RETURN \*

NAV TOTAL RETURN PER ORDINARY SHARE \*

ANNUAL COMPOUND SHARE PRICE TOTAL **RETURN**\*

SHARE PRICE TOTAL RETURN PER ORDINARY SHARE \*

13.1%

804.0%

12.3%

691.9%

**REVENUE EARNINGS** PER ORDINARY SHARE **DIVIDENDS PER** ORDINARY SHARE **DIVIDENDS PER ORDINARY SHARE** COVER \*

REVENUE RESERVES PER ORDINARY SHARE CARRIED FORWARD \*

116.11p

90.83p

1.9x

14.88p

**DIVIDENDS PAID** OUT

VALUE OF ORDINARY SHARES BOUGHT BACK **ZDP SHARES ISSUED** 

**ZDP SHARES** REDEEMED

£81.2m

£35.6m

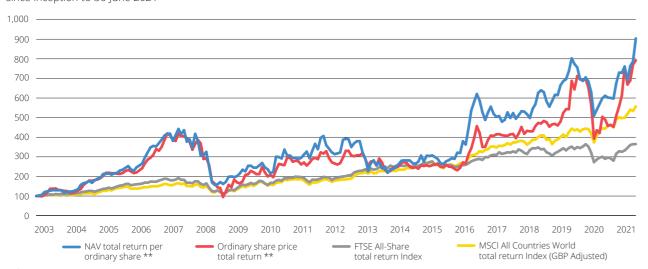
£378.5m

£414.2m

Source: ICM and Bloomberg

# HISTORIC TOTAL RETURN PERFORMANCE † (pence)

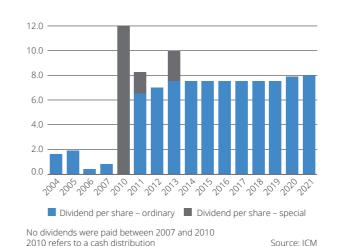
since inception to 30 June 2021



<sup>&</sup>lt;sup>†</sup> Rebased to 100 as at 14 August 2003

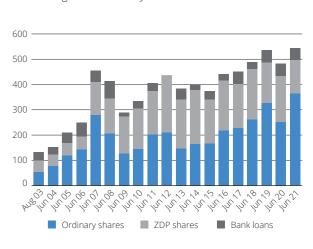
# **DIVIDENDS PER ORDINARY SHARE (pence)**

from 30 June 2004 to 30 June 2021



# ALLOCATION OF GROSS ASSETS (£m)

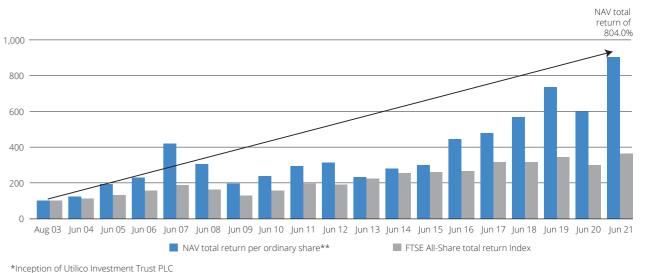
from 14 August 2003 to 30 June 2021



Source: ICM

# CUMULATIVE TOTAL RETURN COMPARATIVE PERFORMANCE (pence)

from 14 August 2003 to 30 June 2021 (Rebased to 100 as at 14 August 2003\*)



\*\*Adjusted for the exercise of warrants and convertibles

Source: ICM

<sup>\*</sup>See Alternative Performance Measures on pages 110 to 111

<sup>\*\*</sup> Adjusted for the exercise of warrants and convertibles

# INVESTMENT MANAGERS' REPORT



CHARLES JILLINGS Investment Manager

The year to 30 June 2021 delivered a strong and broad economic recovery from the lows in March 2020. Pleasingly, a number of UIL's investments thrived and delivered outstanding returns, contributing to UIL's NAV total return for the year of 50.9%.

As noted in the Chairman's Statement, UEM and Zeta, two of UIL's platform investments,

trade at NAV discounts. If UEM and Zeta were valued at their NAV, then UIL's NAV as at 30 June 2021 would increase by 9.6% to 473.14p and many of UIL's metrics would improve further as a result.

# **GLOBAL OUTLOOK**

The Covid-19 pandemic has impacted everyone and continues to dominate every aspect of life. There are few places, if any, that are unaffected by restrictions dictated by Covid-19. We now know how to address surges and new variants and we know the pharmaceutical companies can produce extremely effective vaccines. However, significant challenges remain. If this pandemic is left unhindered it will escalate quickly and mutations are a major concern. India, Latin America and Africa remain mostly unvaccinated and serve as a petri dish from which variants can emerge. Significant concerns remain around a new variant being outside the vaccine capability.

Covid-19 has caused unprecedented challenges for investors. Add this pandemic to a growing list of significant and current concerns, which include central bank intervention, extreme debt levels, historic low and even negative interest rates, populism, US/China frictions, Brexit, Black Lives Matter, climate change and it is obvious that investors have been besieged by a

dynamic and challenging environment. Furthermore, with the unstable rogue states across the regions from Venezuela to Yemen, we can now add in Afghanistan. On top of this, we have seen political instability in West Africa with repeated coups in Mali and the challenges for all are therefore likely to rise.

When the world's largest corporates struggle to project their next quarter's revenues, it is difficult to be confident about the direction and resilience of the global economy. ICM has continued to be focused on the economic value of its preferred investments and the delivery of its long-term financial performance. It has made sure that these investments have the right approach to risk, while still seeking opportunities that will thrive in this current and then post Covid-19 environment.

ICM is strongly of the view that due to Covid-19, the shift to working from home and e-commerce has accelerated the digitalisation of governments, businesses and individuals. This shift ranges from doctors' surgeries going online, restaurants setting up internet delivery options and farmers offering produce direct to consumers online. This dramatic shift will offer new investment opportunities. Businesses without internet reach or capability will face a challenging outlook. Many businesses have been agile and shifted to e-commerce, which has created opportunities and generated a positive outlook for investors. We emphasise to our investee companies that disruption is coming to everybody and they need to be taking advantage of it by adapting their business models and embracing these

There are two strong trends worth emphasising. First, as individual markets recover, pent-up demands have driven above trend activity in the last two quarters. Second, most investee companies responded to the pandemic by holding or reducing costs. As recovery has

The Investment Managers are relentless bottomup investors, drawing on in-depth knowledge and capability.

commenced, this cautious approach has seen margins expand, delivering some impressive results.

We have remained confident in the portfolio's ability to deliver growth and earnings. Today, our view is that the portfolio remains compelling value.

We have also sought out scalable businesses with good assets and strong management teams who can unlock value. This is particularly the case in Allectus Capital Limited ("Allectus"). We have also sought to capture the digital opportunity in all investments, including digital infrastructure in emerging markets through UEM.

# **INVESTMENT APPROACH**

UIL continues to develop its core platform investments, which offer the following benefits:

- Focused strategy. Each platform has a dedicated mandate and as such is driven by the objective of finding and making attractive investments within its mandate.
- **Dedicated research analysts.** The research analysts for each platform are focused on both understanding the existing portfolio businesses and identifying compelling new investments.
- Financial support. Ability to draw on UIL's analytical support and financial backing.
- Deep knowledge. Utilising the Investment Managers' knowledge across many jurisdictions to optimise investment opportunities and undertake corporate finance led transactions.

A key driver in shaping the current portfolio is the Investment Managers' three medium-term core views. First, that the world's financial markets are over indebted; second, that technological change offers strong investment upside; and third, that emerging markets offer better GDP growth opportunities than developed markets.

UIL's Investment Managers' emphasis is on individual stock selection, remaining fully invested and focusing on identifying investments whose valuations do not reflect their true long-term value, while at the same time being a supportive shareholder of investee companies. The Investment Managers are relentless bottomup investors, drawing on in-depth knowledge and capability.

#### **DISRUPTION**

There is a significant disruption to business models from blockchain to artificial intelligence through to nanotechnology and financial technology. These disruptions are shortening the product life cycle and enabling rapid change to products and processes. ICM is encouraging its investee companies to go on that journey. UIL are seeking investments that are capital light, have high barriers to entry and business models that are scalable.

#### **PORTFOLIO**

The recovery in UIL's portfolio was broad based with most of the top ten holdings values moving higher. Notably, Somers was up 109.2%, Zeta's share price was up 117.6%, UEM's share price was up 26.4%, Starpharma up 32.6%, and Sindoh Co Limited ("Sindoh") up 40.9%. These reflect strong operating performances combined with rising valuations. The breadth of the rise is pleasing to see and overall, the portfolio gained some £112.5m.

At the same time, UIL sold Ascendant, One Communications and Optal in the year to 30 June 2021 and reduced its shareholding in Afterpay Limited ("Afterpay"). Post year-end Somers completed the sale of Bermuda Commercial Bank Limited ("BCB") following regulatory approval in Bermuda in July 2021. As a result of the sales of Ascendant, One Communications and BCB, UIL has seen its country exposure to Bermuda reduce by some two thirds from 16.4% as at 30 June 2020 to 5.1% as at 30 June 2021, and to 1.4% of the total portfolio as at 31 July 2021.

We are excited about a number of new investments and expect them to offer a mix of deep value operational performance opportunities, which combined with improving valuations to deliver long term value to UIL shareholders.

Somers' valuation increase of 109.2% in the year to 30 June 2021 was largely driven by the very strong performance of Resimac. Resimac's business has accelerated over the past twelve months. The market has rewarded Resimac with a stronger share price, which was up 143.6% over the year. The strength of the Australian Dollar has also contributed to this performance. Looking forward the tailwinds driving much of Resimac's performance remain in place and we are optimistic that Resimac's share valuation can

# INVESTMENT MANAGERS' REPORT (continued)

IN THE YEAR TO 30 JUNE 2021

AUSTRALIA & NEW ZEALAND REMAINS UIL'S LARGEST EXPOSURE AT 37.6%

UK IS UIL'S SECOND LARGEST **COUNTRY EXPOSURE AT 18.6%**  ASIA IS UIL'S THIRD LARGEST **EXPOSURE AT 10.4%** 

**12.0%** 

**18.2%** 

**1.7%** 

NORTH AMERICA IS UIL'S FOURTH LARGEST EXPOSURE AT 9.8%

GOLD IS UIL'S FIFTH LARGEST **EXPOSURE AT 6.5%** 

BERMUDA IS UIL'S SIXTH LARGEST COUNTRY EXPOSURE AT 5.1%

**15.8%** 

↓ 8.8%

↓ 11.3%

Note: decreases/increases refer to the movement in the portolio percentage of the relevant exposure

#### SECTOR SPLIT OF INVESTMENTS



**Financial Services** 

(2020: 26.9%)

Technology

(2020: 18.0%)



Resources

(2020: 11.9%)



Infrastructure Investments

(2020: 23.0%)



Gold Mining

6.5%

(2020: 15.3%)



Other

5.8% (2020: 4.9%)

IN THE YEAR TO 30 JUNE 2021

**INVESTED** 

£144.8m

**REALISED** 

TOTAL REVENUE INCOME

£11.6m

LEVEL 1 & 2 **INVESTMENTS\*** 

£217.2m

LEVEL 3 INVESTMENTS\*

£322.9m

£206.2m

LEVEL 3 % OF TOTAL PORTFOLIO

59.8%

\* See note 9 to the accounts Source: ICM continue to re-rate as the business model delivers strong growth.

Zeta's share price rise of 117.6% during the period reflected the strength in the wider resources sector. As economies in Asia have returned to near normal, their economic growth has accelerated and in turn driven prices for commodities higher. In particular, copper has risen 58.3% during the year to 30 June 2021. Copper Mountain, Zeta's largest investment, has seen its share price accelerate as it benefits from the price increase and improves its operating output. Its share price was up 477.8% during the year to 30 June 2021. Again, we are optimistic that Copper Mountain will deliver improving results and a rising share price.

Allectus' value, adjusting for Littlepay which was transferred to ICM Mobility, was down 6.2% in the year to 30 June 2021 and largely continues to comprise a collection of compelling early-stage technology investments. It is worth noting that Allectus has made a number of investments over the year as it rebuilds its investment portfolio.

The perennial under performer has been Resolute Mining Limited ("Resolute"). Over the years, Resolute has failed to deliver shareholder value and frustratingly in the year to 30 June 2021 delivered further disappointment given our positive outlook on gold. The board of Resolute took decisive action during the year making management changes with a view to better focus on its mining operations. We are clear that we expect to see improving metrics, stronger cash flows and reduced debt. It has not helped that Mali, where its Syama mine is based, witnessed a further military coup and Covid-19 has hampered operations. Resolute's share price fell by 55.1% during the year to 30 June 2021, reflecting these events.

UIL successfully exited Optal in December 2020, although this was at around one-third of the price that had been previously agreed with WEX Inc and around half of UIL's carrying valuation as at 30 June 2020, when there was a strong chance that the original contract would be binding. Following legal proceedings, WEX Inc renegotiated the transaction, citing material changes to the travel industry due to Covid-19, and paid USD 577.5m cash for Optal and its associated company eNett (34.0% of the value of their original cash and shares offer of USD 1.7bn made in January 2020). UIL

received £12.8m from the sale of its Optal shares compared to the carrying valuation as at 30 June 2020 of £24.4m.

UIL's investments as at 30 June 2021 are all reviewed in the ten largest holdings section starting on page 24.

It should be noted that Sterling was generally stronger over the year and therefore held back valuation gains on translation.

# PORTFOLIO ACTIVITY

During the year to 30 June 2021, UIL invested £144.8m, including exercising options in Zeta amounting to £23.6m. UIL realised £206.2m, including loans repaid by Zeta of £48.3m, sales of £25.5m from Ascendant, £18.4m from One Communications and £12.8m from Optal.

UIL supported and participated in the formation of a new investment vehicle, ICM Mobility, into which Littlepay and Snapper (both held by Allectus) and Vix Tech Pte Limited ("VixTech") and Kuba Pte Limited ("Kuba") (both partially held by UIL) were transferred. This has resulted in UIL's interests in transport ticketing system companies now being held in one operating vehicle which provides scale, enhanced focus on the opportunities in the global transport sector and an independent chairman.

# **PLATFORM INVESTMENTS**

UIL currently has four platform investments, Somers, Zeta, UEM and Allectus in its top ten holdings. These investments account for 78.7% of the total portfolio as at 30 June 2021 (30 June 2020: 77.4%). During the year to 30 June 2021, net withdrawals from these platforms amounted to £16.8m (30 June 2020: net investments of £28.8m). Each platform is reviewed under the ten largest holdings section starting on page 24.

### **DIRECT INVESTMENTS**

UIL has six direct investments in its top ten holdings, ICM Mobility, Resolute, Orbital Corporation Limited ("Orbital"), Starpharma, AssetCo plc ("AssetCo") and Sindoh. Starpharma, AssetCo and Sindoh are new to the top ten holdings replacing Ascendant and Optal, both sold, and VixTech which was transferred into ICM Mobility. All are reviewed in the ten largest holdings section starting on page 24.



# INVESTMENT MANAGERS' REPORT (continued)

#### **GEOGRAPHIC REVIEW**

The geographical split of the portfolio, on a look-through basis, shows Australia and New Zealand increasing to 37.6% of UIL's total investments (30 June 2020: 25.6%); Bermuda reduced by 11.3% from 16.4% as at 30 June 2020 to 5.1% as at 30 June 2021; Europe reduced by 5.3% from 8.1% to 2.8% of the total portfolio. The UK and North America nearly doubled to 18.6% and 9.8% as at 30 June 2021 from 10.4% and 4.0% respectively.

The increase in Australia reflects the rise in value of Resimac held through Somers. Exposure to Bermuda reduced following the sale of Ascendant and One Communications. Europe halved following the sale of Optal, while North America reflected the impressive share price increase from the Canadian copper investment, Copper Mountain.

#### **SECTOR REVIEWS**

**Financial Services** – 42.7% (30 June 2020: 26.9%)

Somers is UIL's largest investment and accounted for 42.7% of UIL's total investments as at 30 June 2021 (30 June 2020: 26.8%). As already noted, the increase in Resimac's valuation has driven Somers' NAV gains.

**Technology** – 17.0% (30 June 2020: 18.0%)

UIL holds a number of early-stage investments in the technology and pharmaceutical sector, both directly and through Allectus (its sixth largest investment), ICM Mobility (fourth largest holding) and Starpharma (UIL's eighth largest investment). However, UIL's technology exposure reduced in absolute amount during the year following the sale of Optal and continued sales in Afterpay.

**Resources** (excl. gold mining) – 15.3% (30 June 2020: 11.9%)

UIL's largest investment in resources is Zeta, which accounted for 17.1% of the total portfolio as at 30 June 2021 (30 June 2020: 14.5%). Zeta has seen a strong run in its copper investment, Copper Mountain, which is benefiting from both improved operating performance, rising copper prices and therefore operational gearing.

Infrastructure Investments – 12.7% (30 June 2020: 23.0%)

UIL has amalgamated the infrastructure and utility sectors into one and this now consists of Telecommunications, Infrastructure, Electricity, Ports,

Road & Rail, Oil & Gas, Renewables, Water & Waste and Airports. This sector reduced as a result of selling Ascendant and One Communications. Today UIL's infrastructure exposure is largely through UEM.

**Gold Mining** – 6.5% (30 June 2020: 15.3%)

UIL's largest investment in gold mining is in Resolute, which is held both directly by UIL (4.8% of the total portfolio) and indirectly through Zeta. In addition, Zeta holds 69.5% of Horizon Gold Limited, an Australian gold mining exploration company.

# LEVEL 3 INVESTMENTS

UIL's investments in level 3 companies nearly doubled in the year to 30 June 2021 from 36.3% as at 30 June 2020 to 59.8%, mainly as a result of Somers being reclassified as level 3. While Somers remains listed on the Bermuda Stock Exchange ("BSX"), in view of the low level of transactional volume in Somers shares, UIL moved this asset from level 2 to level 3. See notes 9 and 29 to the accounts for further information.

# COVID-19

The Board has suspended all travel and physical meetings and moved to holding Board and Committee meetings by video conference; this looks likely to continue into 2022.

Currently, the Investment Managers have a work from home policy in place across its offices and a "ban" on corporate travel. While it is hoped this will change in the future, ICM is prepared for ongoing restrictions as required. ICM offices are therefore largely closed. ICM has benefited from having offices in the key time zones of Asia, Europe and the Americas, and from its existing cloud-based infrastructure platform. ICM has developed a process and approach to ensure information is gathered and acted upon in an efficient and timely manner.

# **GEARING**

As a result of the strong portfolio performance and the redemption of the 2020 ZDP shares, gearing nearly halved to 48.8% as at 30 June 2021 from 93.4% as at 30 June 2020. This is well inside UIL's target gearing of under 100.0%. At an absolute level UIL's debt reduced to £180.6m from £231.7m as at 30 June 2020, a reduction of £51.1m.

The continuing reduction of financing costs, with the blended interest rate of debt reducing from 6.3% in June 2013 to 4.5% as at 30 June 2021, is pleasing. In the year to 30 June 2021 the finance costs were £9.6m, down 19.5% on the prior year's £11.9m. This should continue next year owing to lower average interest costs and lower debt levels.

# **ZDP SHARES**

On a consolidated basis the ZDP shares decreased from £180.5m to £132.1m, mainly as a result of the £60.4m redemption of the 2020 ZDP shares in October 2020. This is a significant step for UIL as it reduced the absolute level of debt, resulting in lower gearing and helping to reduce the blended cost of funding to 4.5% per annum.

UIL extended its ZDP maturity by establishing a new class of 25.0m 2028 ZDP shares. The 2022 ZDP shareholders were offered the opportunity to roll over into the 2028 ZDP shares and the balance was offered to external investors. The 2022 ZDP shareholders elected to roll into 19.8m 2028 ZDP shares, 4.6m was placed with institutional and other investors and 0.6m was subscribed for by UIL. With four issues, UIL has successfully spread the redemptions over seven years and reduced the 2022 ZDP redemption to £52.3m.

UIL held 2.4m 2026 ZDP shares at market value as at 30 June 2020 and this increased to 3.1m shares held as at 30 June 2021.

#### DEBT

Bank debt of £51.2m as at 30 June 2020 reduced to £48.5m as at 30 June 2021. This was drawn in Australian Dollars, Euros and US Dollars. Scotiabank's £50.0m committed senior secured multi-currency revolving matures on 30 September 2022.

#### **REVENUE RETURNS**

Group revenue income reduced to £11.6m from £12.7m, a reduction of 8.9%. This largely reflects the sale of Ascendant, One Communications and Optal in the year.

Management and administration fees and other expenses were down by 21.4% at £2.1m (30 June 2020: £2.6m). Finance costs reduced significantly by 38.0% to £1.0m (30 June 2021: £1.6m) reflecting lower average borrowing costs.

Revenue profit was unchanged at £8.5m (30 June 2020: £8.5m) while EPS increased 2.1% to 9.98p (30 June 2020: 9.77p) driven mainly by a lower average weighted number of ordinary shares following share buybacks.

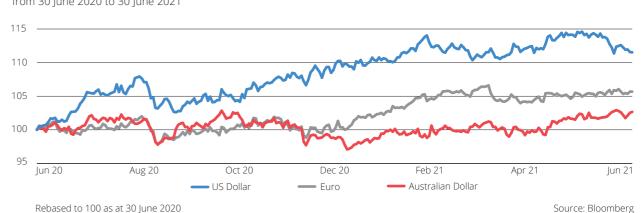
# CAPITAL RETURNS

Capital total income was positive at £122.7m (30 June 2020: loss of £60.2m).

There was no performance fee accrued in the year to 30 June 2021.

# **CURRENCY MOVEMENTS vs STERLING**

from 30 June 2020 to 30 June 2021



# INVESTMENT MANAGERS' REPORT (continued)

Finance costs reduced by 16.6% to £8.6m (30 June 2021: £10.3m) reflecting the lower number of ZDP shares in issue and lower average borrowing costs.

The resultant gain for the year to 30 June 2021 on the capital return was £114.1m (30 June 2020: loss of £70.5m) and EPS gain was 133.81p (30 June 2020: loss of 81.30p).

#### **EXPENSE RATIO**

The ongoing charges figure, excluding performance fees, was 2.3% as at 30 June 2021 and the ongoing charges figure, including performance fees paid in UIL's platform companies, was 4.6%. No performance fee was earned at UIL level.

All expenses are borne by the ordinary shareholders.

# **Charles Jillings**

ICM Investment Management Limited and ICM Limited 22 September 2021



# **OUR INVESTMENT APPROACH**

ICM is a long-term investor and generally operates focused portfolios with narrow investment remits. ICM has several dedicated research teams who have deep knowledge and understanding in their specific sectors, which improves the ability to source and make compelling investments. ICM has approximately USD 2.9bn of assets directly under management and is responsible indirectly for a further USD 23.2bn of assets in subsidiary investments.

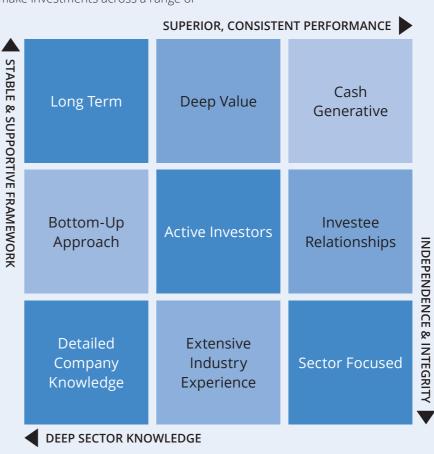
ICM looks to exploit market and pricing opportunities and concentrates on absolute performance. The investments are not market index driven and the investment portfolio comprises a series of bottom-up decisions. ICM typically does not participate in either an IPO or an auction unless there is compelling value.

ICM also looks for disruption and the opportunities it can unlock in both existing and new business models in areas such as block chain through to digital finance and through technological shifts in all business sectors.

UIL seeks to leverage ICM's investment abilities to both identify and make investments across a range of industries. New investments usually offer an attractive valuation with strong risk/return expectations at the time of investment.

When reviewing investment opportunities, as part of the investment process ICM will look to understand the material ESG factors. ICM incorporates ESG factors into the investment process in three key ways.

- **Understanding:** in-depth analysis of the key issues that face potential and current holdings, as well as a deep understanding of the industry in which they operate.
- **Integration:** incorporate the output of the 'Understanding' component detailed above into the full company analysis to ensure a clear and complete picture of the investment opportunity is obtained.
- Engagement: engage with investee companies on the key issues on a regular basis, both virtually and on location, where possible, to discuss and identify any gaps in their ESG policy to further develop and improve their ESG disclosure and implementation.



# MACRO TRENDS AFFECTING OUR PORTFOLIO

# **COVID-19 DISRUPTION**



- · Disruptions to both production and demand causing increased volatility.
- · Countries having to learn to operate with additional or extended shutdowns from subsequent "waves" in Covid-19 cases.
- · Roll out of vaccination programs helping countries to 'manage' living with the coronavirus.

# **ENVIRONMENTAL POLICY**



- · Climate change is now an accepted reality with significant direct and indirect effects on humankind and the global economy.
- · Governments and intergovernmental organisations have initiatives in place targeting reductions in the impact of man-made emissions on climate change.
- Major emissions contributors such as the power and transport sectors are seeing a radical shift away from the most polluting technologies.
- · Renewables, battery storage, electric vehicles and waste treatment are key areas of development and are increasingly commercial without subsidies.
- · Impact of urbanisation growth increases problems such as air and water pollution in cities, leading to related health and economic risks.

# **GEOPOLITICS AND GLOBALISATION**



- · Increased political tensions and populism are leading to a rising level of nationalism and protectionism, unwinding several decades of global supply chain integration.
- · Protectionism is resulting in higher tariffs and barriers to trade, negatively impacting global GDP and increasing non-productive friction in economies.
- Trade flows and external deficits or surpluses are being rebalanced in many countries, with commensurate effects on foreign exchange and local economies.
- The changing dynamics of trading bloc relationships are resulting in significant shifts in transport and logistics value chains, and associated infrastructure.

# **GOVERNANCE AND TRANSPARENCY**



- Effective governance remains fundamental to long-term investment performance. Corporates with strong governance are consistently demonstrating their ability to navigate economic uncertainty.
- Economies with robust political and institutional structures are inherently more attractive for investment and constant monitoring for any changes to these is necessary.
- · The rise of social media and information exchange have elevated the importance of transparency. Opaque business practices face growing scrutiny.
- Sophistication and frequency of cyber-attacks in the spotlight, increase in enforcement of material financial and civil penalties related to cyber-crime and inadequate protection of consumer data, additional concerns over voice, facial and other biometric protocols.

# **RESOURCES**



- Rise of electric vehicles and renewables expected to increase long term demand for several commodities, including nickel, copper, lithium and graphite.
- · Unprecedented increase in global government debt, low/negative interest rates, and record government spending driving gold investment as protection from flat money inflation.
- Reopening of economies following increased vaccination rates and removal of lockdown restrictions has seen short-term oil demand move higher, with limited recent investment in new oil field developments likely to sustain pricing in the long term.
- · Heightened risk to global economy, and thus demand for industrial commodities, due to increased government, corporate and consumer debt levels and global pandemic.

# **FINANCIALS**



- Changing demographics and improved financial sophistication of individuals are altering the demand for traditional financial services products, whilst providing a fertile ground for innovation, e.g. Buy-Now, Pay-Later and e-commerce.
- Emphasis on individual responsibility for savings and investments, particularly due to the inability of government and companies to support pension provision schemes.
- · Digitalisation means greater use of big data and artificial intelligence (AI), e.g. introduction of open banking will improve financial product efficiency.

# **DIGITALISATION**





- 5G mobile and fibre broadband rollout presents opportunities for businesses and benefits to people driven by enhanced applications in sectors including e-commerce, e-government, online education, telemedicine, communications and media.
- · Innovative solutions in fintech disintermediating traditional financial sector business models to offer more efficient and secure solutions for payments, credit, investment, tax collection and insurance.
- The increased use of connected sensors, cloud storage and data processing with machine learning techniques will drive new applications to optimise and further automate manufacturing, healthcare, security and transport infrastructure.

# EMERGING MARKETS – URBANISATION AND GROWING MIDDLE CLASS



- · Trend in emerging markets shows migration to cities, seeking a higher standard of living and higher income opportunities. This requires significant investment in supporting infrastructure, such as roads, metros, railway, electricity networks and sanitation.
- · Rising income and social characteristics of emerging middle-class populations result in higher overall consumption and greater propensity to purchase durable goods.
- Emerging middle class increasingly demand a higher degree of public services and a greater focus on quality of life, including education, environmental conditions, tourism and accountability from governmental institutions.

# TEN LARGEST HOLDINGS



THE VALUE OF THE TEN LARGEST **HOLDINGS REPRESENTS** 

97.6%

(2020: 93.8%) OF THE **GROUP'S TOTAL INVESTMENTS**  THE VALUE OF FIXED INCOME SECURITIES REPRESENTS

6.7%

(2020: 15.0%) OF THE GROUP'S **PORTFOLIO** 

THE TOTAL NUMBER OF COMPANIES INCLUDED IN THE **PORTFOLIO IS** 

26

(2020: 40 COMPANIES)

**SOMERS** LIMITED

VALUATION

1109.2%

Sector Financial Services

Fair Value £'000s

230,661\*

% of total investments 42.7% Somers is a financial services investment holding company, whose shares are listed on the BSX. Somers is managed by ICM.

Somers shareholders' equity was USD 679.4m as at 30 June 2021 (30 June 2020: USD 371.0m) and Somers' NAV per share of USD 31.18 was up 77.1% for the year. Somers declared dividends of 55.0c up from 51.0c in the prior year. Somers is classified as an investment company under IFRS 10 and, accordingly, values its underlying investments at fair value. As at 30 June 2021, Somers' four largest investments, which make up 86.1% of its portfolio, were a 62.3% holding in Resimac, a leading non-bank Australian financial institution, with AUD 15.8bn assets under management ("AUM"), a 100% shareholding in BCB (one of the four licensed banks in Bermuda), a 64.4% shareholding in PCF Group plc, a UK specialist bank, and a 62.3% holding in Waverton Investment Management Limited (a UK wealth manager with over £11.5bn assets under influence). Somers' largest investment, Resimac, reported AUM of AUD 15.8bn, and announced profit after tax for the year of AUD 107.6m (prior year: AUD 56.0m). In July 2021, Somers announced that it had completed the sale of BCB and that Somers will use the consideration received on completion to reduce its debt and for investment purposes. In the year to 30 June 2021, UIL's shareholding in Somers increased by 3.6%.

**ZETA** RESOURCES

SHARE PRICE

**117.6%** 

Sector Resources Fair Value

92,160\* £'000s % of total investments 17.1%

Zeta is a resource-focused investment company, which is listed on the ASX. Zeta is managed by ICM.

In the year ended 30 June 2021, Zeta's net assets per share rose by 97.8%. Zeta's share price closed the year at a discount of 14.8% (prior year: 6.4% premium) to net tangible assets per share. Apart from gold, the commodity prices of Zeta's major underlying investments rose strongly, with copper up 58.3%, aluminium up 57.1%, gold down 0.6%, and nickel up 42.8%. The standout performer was Copper Mountain, whose share price rose over 400% during the year. The price of copper rose strongly with a recovery in demand after the initial shock of the Covid-19 pandemic, while operational improvements at Copper Mountain's mine in British Columbia resulted in strong production and cash flows. As a leveraged commodity company, the value of Zeta's net assets typically rises more when commodity prices rise, while falling more when commodity prices fall as the impact on mining companies is magnified. In September 2020 Zeta issued new options on a one-for-one basis with an exercise price of AUD 0.25 and an expiry date of 15 June 2021. Almost 97.0% of the options were exercised (including those owned by UIL), with the majority of the proceeds being used to reduce debt. Zeta has a concentrated portfolio, having built up cornerstone shareholdings in copper, bauxite, gold and nickel companies.

In the year to 30 June 2021, UIL's shareholding in Zeta doubled due to the options being exercised.

<sup>\*</sup> includes equity and debt

# TEN LARGEST HOLDINGS (continued)



SHARE PRICE

126.4%

Investment

Fund

80,648

14.9%

Sector

Fair Value £'000s

% of total investments

UEM is a closed-end investment trust, whose ordinary shares are listed on the premium segment of the Official List of the Financial Conduct Authority and are traded on the Main Market of the London Stock Exchange ("LSE").

UEM is managed by ICM and ICMIM and invests predominantly in emerging markets with a focus on infrastructure and utility assets. In the twelve months to 30 June 2021, UEM's NAV total return increased by 23.9%, modestly behind the MSCI Emerging Markets Total Return Index (Sterling adjusted) which was up 26.4% during the same period. This performance reflects the recovery of sentiment towards emerging markets economies from the pandemicinduced nadir of 2020. The relative underperformance of UEM versus the MSCI Emerging Markets Index mostly reflects the heavy weighting of the latter towards technology companies, in which UEM has limited exposure, which performed very strongly in the first six months of the year. The gap in relative performance narrowed significantly in the latter half of the year.

It was pleasing to see that, notwithstanding the economic impact of Covid-19, UEM's investee companies have delivered resilient earnings and continued dividend payments, with UEM's dividend fully covered by income. In the year to June 2021, UEM's share price increased by 26.4%, with the discount to NAV narrowing from 15.6% to 10.8%. Dividends per share increased to 7.775p from 7.575p. UIL's shareholding in UEM decreased by 2.1% during the year under review.



SHAREHOLDING

39.8%

Sector

Technology

Fair Value £'000s

41,904

% of total investments 7.8%

# ICM Mobility is an unlisted investment company focused on the mobility sector, covering private and public transport.

ICM Mobility invests in and partners with companies shaping the digital transformation of the mobility sector, from planning journeys and issuing smart tickets to streamlining electronic payments and providing insights.

As at 30 June 2021, ICM Mobility had a number of investments including VixTech (an innovative, multi-modal automated fare collection platform that unifies account-based, closed loop and open payments into a single solution that is easy to deploy, operate and manage); Kuba (a modern and efficient and scalable ticketing solution provider offering a ticketing service which can be customised to any transportation system); Snapper Services (provides service based solutions designed to improve the customer experience and flexibility of transport ticketing systems), Littlepay (offers a mass transit transaction payment solution for transit operators, authorities and agencies) and Unwire (aggregates transit services and enables users to seamlessly plan, book and pay for their multimodal journeys).

5



SHARE PRICE

↓55.1%

Sector

Gold Mining

Fair Value £'000s

25,841

% of total

investments 4.8%

Resolute is an Australian domiciled gold mining company, listed on both the ASX and the LSE and has two operating mines: the Syama mine in southern Mali; and the Mako mine in Senegal.

Resolute's share price in the twelve months to 30 June 2021 fell 55.1% despite the gold price being almost unchanged. During the year, Resolute encountered a number of setbacks. Political issues in Mali manifested in industrial action at Resolute's Syama mine and a VAT dispute with the government remains unresolved. In Ghana, the government stepped in to prevent the sale of Resolute's Bibiani mine to a Chinese firm and Resolute ended up selling Bibiani to a Canadian company for USD 15.0m less than the sale price agreed with the Chinese company. Meanwhile, operating results failed to meet guidance with lower grades resulting in lower volumes and higher unit costs. Production in the financial year to 31 December 2020 of c. 395,000oz gold was well below initial guidance of 500,000oz. The average gold price realised during the year was below spot prices due to hedges contracted earlier, at the time of a new debt facility. The management team at Resolute has been changed substantially, with a new CEO, COO and CFO all appointed in the last three months. Guidance for Resolute's operations for the year ending 31 December 2021 has recently been revised down to 315,000 ounces at an all-in sustaining cost of between USD 1,290 and USD 1,365 per ounce. As at 30 June 2021, Resolute had cash and bullion on hand of USD 88.8m (prior year: USD 87.5m), and total borrowings of USD 308.6m (prior year: USD 307.0m).

UIL's shareholding in Resolute decreased 6.1% in the period under review.

**ALLECTUS**CAPITAL

VALUATION

↓6.2%

Sector

Technology

21,412

Fair Value £'000s

% of total investments 4.0%

Allectus is managed by ICM and is an unlisted investment company with a growth focused portfolio of technology businesses in the Asia Pacific, US and UK.

Allectus mainly invests in growth stage companies involved in potentially disruptive technologies. Its key industry verticals comprise fintech, Al, digital health and deep tech. Allectus also maintains a selective approach to high conviction opportunities in early-stage technology, which leverage its global relationships and synergies with other portfolio companies in the ICM Group.

In the half-year to 30 June 2021, Allectus made follow on commitments to support and grow existing investees including The Clinician (New Zealand headquartered, patient health reporting platform), Own Solutions (EU based payment services and digital cash provider) and Hoolah (Singapore based buy now, pay later provider). New investments included funding of GeoX Innovations (Israeli based company leveraging geospatial imagery for the insurance market), LifeQ Global (US based, health-tech provider of biometrics and health information) and Patch'd (US based deep tech company predicting the onset of sepsis).

Allectus is currently focused on expanding its deep tech and digital health mandates, which it believes is of growing importance in a post pandemic world. Growing competition and expanding valuations in the fintech and Al sectors seen in 2021, suggest that the identification of undervalued companies with product-market fit, and strong go-to-market strategy will be key going forward.

# TEN LARGEST HOLDINGS (continued)



SHARE PRICE

15.3%

Sector

Technology

Fair Value £'000s

10,658

% of total investments

2.0%

Orbital is a Perth, Australia based manufacturer of propulsion systems for unmanned aerial vehicles which are used for military surveillance purposes.

Orbital's engines contain a unique fuel injection system for heavy fuels. This gives them a strong advantage over competitive technologies which require more specialist fuels, more regular servicing and which typically have lower performance. Orbital sells its products to defence contractors, such as Insitu, a subsidiary of Boeing and Northrup Grumman.

Orbital deepened its relationship with Lycoming Engines, signing a new development and supply agreement and delivering a prototype engine. Orbital also delivered a prototype engine to a Singapore based defence contractor for evaluation. However, orders from its core customer, Insitu were below expectations at the beginning of the year and revenues for the full year to 30 June 2021 came in at the low end of revised management guidance and 7.7% lower than the prior year. Orbital expects to generate similar revenues in the full year to 30 June 2022.

UIL's shareholding in Orbital was unchanged in the year to 30 June 2021.



SHARE PRICE

132.6%

Sector Pharmaceuticals Fair Value 9,979 £'000s

% of total investments 1.8% Starpharma is a global biopharmaceutical company, specialising in the research, development and commercialisation of dendrimer products for pharmaceutical applications worldwide.

Starpharma has two main areas of focus: Antiviral and Dendrimer Drug Delivery ("DEP"). The antiviral portfolio consists of SPL7013, which is used in Vivagel, a treatment of bacterial vaginosis; and Viraleze, a nasal spray which has demonstrated significant antiviral activity against SARS-CoV-2 with 99.9% effectiveness in laboratory studies against the alpha, beta, gamma and delta variants. In addition, a clinical safety study with 40 healthy volunteers showed that the nasal spray was safe and well tolerated. Viraleze is registered for sale in Europe and India while Vivagel is registered in over 45 countries. Starpharma's portfolio of DEP therapies is being used to improve current pharmaceuticals, by reducing toxicities and enhancing their performance. DEP drugs are being developed both internally and through partnered programs, with an emphasis on anti-cancer therapies. Internally developed DEP therapies are now in clinical trials as follows: DEP Docetaxel in phase 2, DEP Cabazitaxel in phase 2 and DEP Irinotecan in phase 2. Partnered drugs include AZD0466 with AstraZeneca, which is being trialled in several haematologic cancers and solid tumours, and partnership with Merck using its DEP technology for dendrimer-based antibody drug conjugates for cancer therapy.

In its year ending 30 June 2021, Starpharma reported revenues of AUD 3.6m, 47.0% lower than the previous year. Revenues were higher last year due to the inclusion of a AUD 3.0m payment from AstraZeneca. Starpharma's cash balance as at 30 June 2021 was AUD 60.5m. The net cash-burn for the financial year was AUD 16.5m (30 June 2020: AUD 11.2m) excluding the AUD 46.9m of equity raising net proceeds. During the period, UIL's shareholding in Starpharma increased 11.2%.

9



SHARE PRICE

1493.8%

Sector

Financial Services

Fair Value £'000s

% of total investments

7,120 1.3%

AssetCo is a UK listed company which is focused on acquiring, managing and operating asset and wealth management activities and interests, together with other related services.

AssetCo was previously involved in the provision of management and resources to the fire and emergency services in the Middle East. In late 2020, AssetCo was paid approximately £28.6m following the conclusion of a court case with Grant Thornton. Following the settlement of this case, AssetCo completed a tender offer and UIL tendered 0.7m shares at £4.11 per share.

In January 2021, AssetCo announced that Martin Gilbert, Peter McKellar, various associates, and funds managed by Toscafund Asset Management, a multi asset fund manager, had acquired a minority holding of 29.8% in AssetCo, and it was to change its strategy and become an asset and wealth management business.

In February 2021 AssetCo increased its holding in River & Mercantile to 5.9% and subsequently has made further acquisitions including: the acquisition of Saracen Fund Management, an independent, FCA regulated, fund management business based in Edinburgh. Post the year end, AssetCo acquired a 30% equity interest in Parmenion Capital Partners LLP a FCA registered, B2B fund investment and advisory platform for the wealth and IFA sector, and a 63.0% equity interest in Rize ETF Ltd, Europe's first specialist thematic Exchange Traded Fund ("ETF") issuer and one of the fastest growing providers of ETFs in the rapidly growing thematic ETF segment of the asset management industry.



SHARE PRICE

140.9%

Sector Manufacturing Fair Value

6,704

£'000s % of total

investments 1.2% Sindoh is listed on the Korea Stock Exchange and is a manufacturer of multifunction printers and 3D printers based in Korea.

Sindoh is a leading original design manufacturer of multifunction printers where it designs and manufactures products for global printing companies including Ricoh, Konica Minolta and Xerox. Sindoh also manufactures and sells its own branded 3D printers, multifunction printers and printing supplies. Sindoh has three manufacturing facilities located in Korea, China and Vietnam.

Sindoh has undertaken substantial restructuring over the past year, allowing Sindoh to maintain its cost-competitiveness in an industry facing headwinds from a shift towards digital documentation. Sindoh is beginning to see the benefits of the restructure with a return to profit in the first quarter of 2021.

Sindoh is now turning its focus to growth with the launch of its first industrial-sized 3D printer early this year. Sindoh's research and development team are focused on developing metal-based industrialsized 3D printers with a target date for launch in three years which Sindoh believes will revolutionise the manufacturing sector.

Sindoh's share price responded positively, increasing 40.9% in the twelve months to 30 June 2021.

# **ZDP SHARES**

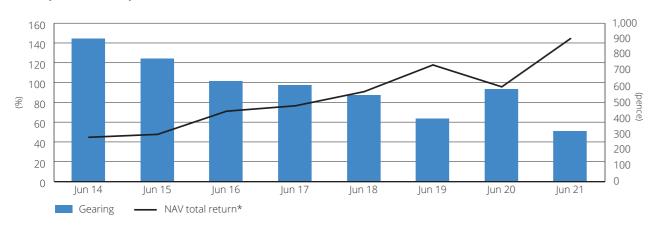
# ZDP SHARES(1)

	30 June 2021	30 June 2020	% change 2021/20
2020 ZDP shares (pence)			
Capital entitlement (2) per ZDP share	n/a	151.23	n/a
ZDP share price	n/a	152.00	n/a
2022 ZDP shares (pence)			
Capital entitlement (2) per ZDP share	135.56	127.59	6.2
ZDP share price	139.50	126.50	10.3
2024 ZDP shares (pence)			
Capital entitlement (2) per ZDP share	118.51	113.13	4.8
ZDP share price	120.50	105.50	14.2
2026 ZDP shares (pence)			
Capital entitlement (2) per ZDP share	116.78	111.21	5.0
ZDP share price	116.00	92.25	25.7
2028 ZDP shares (pence)			
Capital entitlement (2) per ZDP share	101.06	n/a	n/a
ZDP share price	100.00	n/a	n/a

(1) Issued by UIL Finance, a wholly owned subsidiary of UIL (2) See pages 57 and 58

# **GEARING/NAV TOTAL RETURN**

from 30 June 2014 to 30 June 2021



Source: ICM \*Rebased to 100 as at 14 August 2003

TOTAL ZDP SHARES **ISSUED** 

TOTAL ZDP SHARES REDEEMED

£378.5m £414.2m

# **TOTAL BORROWINGS**

	Jun 2014 £'000s	Jun 2015 £'000s	Jun 2016 £'000s	Jun 2017 £'000s	Jun 2018 £'000s	Jun 2019 £'000s	Jun 2020 £'000s	Jun 2021 £'000s
2014 ZDP	76,138							
2016 ZDP	77,928	83,493	61,327					
2018 ZDP	58,427	62,816	67,548	72,622	50,858			
2020 ZDP		26,132	28,134	48,704	51,940	55,387	59,087	
2022 ZDP			40,352	52,452	55,873	59,499	63,407	48,052
2024 ZDP					29,408	31,582	33,250	34,996
2026 ZDP					11,275	13,474	24,791	25,299
2028 ZDP								23,726
Total	212,493	172,441	197,361	173,778	199,354	159,942	180,535	132,073
Bank and other debt	25,649	34,362	24,987	47,846	28,495	50,971	54,660	48,761
Total debt	238,142	206,803	222,348	221,624	227,849	210,913	235,195	180,834
Blended interest rate %	6.8	6.5	6.5	6.2	6.1	5.5	5.2	4.5

Source: ICM

# ZDP SHARES - TIMES COVERED BY UIL'S GROSS ASSETS\*

	Jun 2014	Jun 2015	Jun 2016	Jun 2017	Jun 2018	Jun 2019	Jun 2020	Jun 2021
2014 ZDP	3.96							
2016 ZDP	2.08	2.95	5.13					
2018 ZDP	1.47	1.80	2.68	3.51	6.50			
2020 ZDP		1.52	2.18	2.38	3.71	4.92	4.23	
2022 ZDP			1.60	1.72	2.44	2.97	2.58	5.41
2024 ZDP					1.84	2.42	2.11	3.83
2026 ZDP					1.63	2.08	1.81	3.03
2028 ZDP								2.50

\*Gross assets divided by the aggregate redemption liabilities of the ZDP shares and any bank debt or other borrowings ranking in priority to the ZDP shares.

Source: ICM

TOTAL ZDP AND BANK AND OTHER DEBT AS AT 30 JUNE 2021

**GEARING AS AT** 30 JUNE 2021

TOTAL DEBT REDUCTION DURING THE YEAR

AVERAGE COST OF **DEBT FUNDING** 

£180.6m 48.8% £54.4m 4.5%

# STRATEGIC REPORT

#### PRINCIPAL ACTIVITY

UIL carries on business as an investment company and its principal activity is portfolio investment.

# **INVESTMENT OBJECTIVE**

UIL's investment objective is to maximise shareholder returns by identifying and investing in investments worldwide where the underlying value is not reflected in the market price.

#### STRATEGY AND BUSINESS MODEL

UIL invests in accordance with the objective set out above. The Board is collectively responsible to shareholders for the long-term success of the Company. Since the Company has no employees, it outsources its activities to third party service providers, including the appointment of external investment managers to deliver investment performance. The Board oversees and monitors the activities of the service providers with the Board setting investment policy and risk guidelines, together with investment limits.

ICMIM, an English incorporated company authorised and regulated by the Financial Conduct Authority ("FCA") as an alternative investment fund manager ("AIFM") pursuant to the AIFM Regulations, is the Company's AIFM and joint portfolio manager alongside ICM. The investment team responsible for the management of the portfolio is headed by Duncan Saville and Charles Jillings.

ICMIM and ICM, operating under guidelines determined by the Board, have direct responsibility for the decisions relating to the day to day running of the Company and are accountable to the Board for the investment, financial and operating performance of the Company. Other service providers include JP Morgan Chase Bank N.A. – London Branch which provides administration services, JPMorgan Chase Bank N.A. – Jersey which provides custodial services, J.P. Morgan Europe Limited ("JPMEL") which acts as the Company's Depositary under the AIFM Directive and Computershare Investor Services which acts as registrar. ICM has also been appointed Company Secretary.

# **INVESTMENT POLICY**

UIL's investment policy is to identify and invest in opportunities where the underlying value is not reflected in the market price. This perceived undervaluation may arise from factors such as

technological change, market motivation, prospective financial engineering opportunities, competition, underperforming management or shareholder apathy.

UIL aims to maximise value for shareholders through a relatively concentrated portfolio of investments including separate closed end investment companies ("Platforms") which have been or will be established to focus on investments in dedicated market sectors.

UIL has the flexibility to invest in shares, bonds, convertibles, and other types of securities, including non-investment grade bonds and to invest in unlisted securities. UIL may also invest in other investment companies or vehicles, including any managed by the Investment Managers, where such investment would be complementary to UIL's investment objective and policy.

UIL may also use derivative instruments such as American Depositary Receipts, promissory notes, foreign currency hedges, interest rate hedges, contracts for difference, financial futures, call and put options and warrants and similar instruments for investment purposes and efficient portfolio management, including protecting UIL's portfolio and balance sheet from major corrections and reducing, transferring, or eliminating investment risks in its investments. These investments will be long term in nature.

UIL has the flexibility to invest in markets worldwide although investments in the utilities and infrastructure sectors are principally made in the developed markets of Australasia, Western Europe, and North America, as UIL's exposure to the emerging markets infrastructure and utility sectors is primarily through its holding in UEM. UIL has the flexibility to invest directly in these sectors in emerging markets with the prior agreement of UEM.

UIL believes it is appropriate to support investee companies with their capital requirements whilst at the same time maintaining an active and constructive shareholder approach through encouraging a review of the capital structure and business efficiencies. The Investment Managers' team maintains regular contact with investee companies and UIL may often be among the largest shareholders. There are no limits on the proportion of an investee company that UIL may hold and UIL may take legal or management control of a company from time to time.

There will be no material change to the investment policy (including the investment limits and the borrowing limits) without the prior approval of shareholders. Any such change would also require the approval of the ZDP shareholders.

#### **INVESTMENT LIMITS**

The Board has prescribed the following limits on the investment policy, all of which are at the time of investment unless otherwise stated.

There are no fixed limits on the allocation of investments between sectors and markets, however the following investment limits apply:

- investments in unlisted companies will, in aggregate, not exceed 25% of gross assets at the time that any new unlisted investment is made. This restriction does not apply to loans to Platforms;
- no single investment will exceed 30% of gross assets at the time such investment is made, save that this limit shall not prevent the exercise of warrants, options or similar convertible instruments acquired prior to the relevant investment reaching the 30% limit. This restriction does not apply to investments in any Platform; and
- no single investment in a Platform will exceed 50 per cent. of gross assets at the time such investment is made, save that this limit shall not prevent the exercise of warrants, options or similar convertible instruments acquired prior to the relevant investment reaching the 50 per cent. limit and provided that no single investment held by such Platform will exceed 30 per cent. of the gross assets at the time such investment is made on a look-through basis.

None of the above restrictions will require the realisation of any of UIL's assets where any restriction is breached as a result of an event outside of the control of the Investment Managers which occurs after the investment is made, but no further relevant assets may be acquired, or loans made by UIL until the relevant restriction can again be complied with.

# **BORROWING LIMITS**

Under UIL's Bye-laws, the Group is permitted to borrow (excluding the gearing provided through the Group's capital structure) an aggregate amount equal to 100% of its gross assets. Borrowings may be drawn down in any currency appropriate for the portfolio.

However, the Board has set a current limit on gearing (being total borrowings excluding ZDP shares measured against gross assets) not exceeding 33.3% at the time of draw down. Borrowings may be drawn down in Sterling, US Dollars, or any currency for which there are corresponding assets within the portfolio (at the time of draw down, the value drawn must not exceed the value of the relevant assets in the portfolio).

The Company has a £50.0m committed senior secured multicurrency revolving facility with Scotiabank which expires on 30 September 2022; as at 30 June 2021 £48.5m was drawn under this facility. Further details are included in note 13 to the accounts.

# **DIVIDEND POLICY**

The Board's objective is to maintain or increase the total annual dividend. Dividends are expected to be paid quarterly each year in December, March, June and September. In determining dividend payments, the Board will take account of factors such as income forecasts, retained revenue reserves, the Company's dividend payment record and Bermuda law. The Board also has the flexibility to pay dividends from capital

# **RESULTS AND DIVIDENDS**

Details of the Company's performance are set out in the Investment Managers' Report. The results for the year ended 30 June 2021 are set out in the attached accounts. The dividends in respect of the year, which total 8.00p, have been declared by way of four interim dividends.

# **KEY PERFORMANCE INDICATORS**

Delivery of shareholder value is achieved through the increase in capital value of the Company's shares and by its income return. The Board reviews performance by reference to a number of Key Performance Indicators ("KPIs") that include the following:

- NAV total return relative to the FTSE All-Share Index
- Share price
- Share price discount to NAV
- Revenue earnings
- Ongoing charges figure

While some elements of performance against KPIs are beyond management control, they provide measures

of the Group's absolute and relative performance and are therefore monitored by the Board on a regular basis. These KPIs fall within the definition of Alternative Performance Measures under guidance issued by the European Securities and Markets Authority and additional information explaining how these are calculated is set out on pages 110 and 111.

30 June	2021	2020
NAV total return (%)	50.9	(18.7)
FTSE All-Share total return Index (%)	21.5	(13.0)
Share price (pence)	268.00	177.50
Discount to NAV (%)	37.9	39.4
Percentage of issued shares bought back during the year (based on opening share capital) (%)	1.9	2.7
Revenue EPS (pence)	9.98	9.77
Ongoing charges figure – excluding performance fees (%)	2.3	2.1

A graph showing the NAV total return performance compared to the FTSE All-Share total return Index can be found on page 3. The ten year record on page 112 shows historic data for the Company.

**Discount to NAV:** The Board monitors the premium/ discount at which the Company's shares trade in relation to the assets. During the year the Company's shares traded at a discount relative to NAV in a range of 23.3% to 47.8% and an average discount of 38.7%. The Board and the Investment Managers closely monitor both movements in the Company's share price and significant dealings in the shares. On 26 July 2019, UIL announced that the Board intends to focus on reducing the discount of the ordinary shares, targeting a discount to NAV of approximately 20% over the medium term. In order to avoid substantial overhangs or shortages of shares in the market the Board asks shareholders to approve resolutions which allow for the buyback of shares and their issuance which can assist in the management of the discount. A total of 1,636,031 ordinary shares were bought back and cancelled during the year, representing 1.9% of the Company's opening issued share capital.

**Earnings and dividends per share:** As referred to in "Dividend Policy" above, the Board's objective is to maintain or increase the total annual dividend. The

Board and the Investment Managers attach great importance to maintaining dividends per share since dividends form a key component of the total return to shareholders.

The Board declared four quarterly dividends of 2.00p per share in respect of the year ended 30 June 2021. The fourth quarterly dividend will be paid on 30 September 2021 to shareholders on the register as at 3 September 2021. The total dividend for the year was 8.00p per share (2020: 7.875p per share).

Ongoing charges: These are calculated in accordance with the industry measure of costs as a percentage of NAV. The expenses of the Company are reviewed at every Board meeting, with the aim of managing costs incurred and their impact on performance. The ongoing charges figure appears high when compared to other investment companies as the expenses are expressed as a percentage of average net assets (after the deduction of the ZDP shares) and comprises all operational, recurring costs that are payable by the Company or incurred within underlying investee funds. This ratio is sensitive to the size of the Company as well as the level of costs.

# **OVERVIEW OF THE INVESTMENT VALUATION PROCESS**

In preparing UIL's half-yearly and annual financial accounts, the most important accounting judgements and estimates relate to the carrying value of the unlisted investments which are stated at fair value. As at 30 June 2021, 59.8% of UIL's investment portfolio consisted of level 3 investments that were valued using inputs that were not based on observable market data. Given the importance of this area to the integrity of the financial reporting, the Board and the Investment Managers carefully review the valuation policies and processes and the individual valuation methodologies at each reporting date. However, the valuation of unlisted securities is inherently subjective, as it is made on the basis of assumptions which may not prove to be accurate. As detailed in note 29 to the accounts, small changes to inputs may result in material changes to the carrying value of the investments.

# **VALUATION PROCESS**

UIL's valuation policy is the responsibility of the Board, with additional oversight and annual review from the

Audit & Risk Committee. The policy is reviewed at least annually.

The valuation of the unlisted investments is the responsibility of the Board, with valuation support and analysis provided by the Investment Managers' valuation team. The investment portfolio is valued at fair value and this is achieved by valuing each investment using an appropriate valuation technique and applying a consistent valuation approach for all investments.

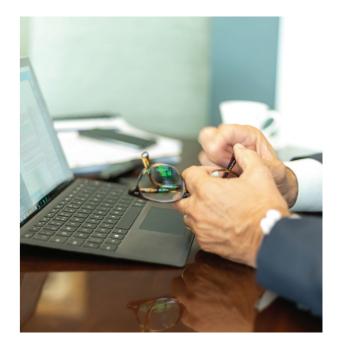
The concept of fair value is key to the valuation process and is defined as "the price that would be received to sell an asset in an orderly transaction between market participants at the measurement date" (International Private Equity and Venture Capital ("IPEV") guidelines, December 2018).

Maximum use is made of market-based information and the valuation methodologies used are those generally used by market participants. Valuations are compliant with IFRS fair value guidelines and guidelines issued by the IPEV valuation board, which set out recommended practice for fair valuing of unlisted investments within the IFRS framework. The valuation of unlisted investments requires the exercise of judgment, and every effort is made to ensure that this judgment is applied objectively and is not used to overstate or understate the valuation result.

The Board reviews the unlisted valuations at each meeting and in conjunction with UIL's external financial reporting process. The Board receives a detailed report from the Investment Managers' valuation team recommending a proposed valuation for each of UIL's investments. The report includes details of all material valuations, explanations for movements and confirmation of the valuation process adopted. Representatives of the Investment Managers are in attendance at these meetings to answer any questions the Board may have on the valuation process and the choice of valuation techniques and inputs. The Board reviews and challenges the assumptions behind the unlisted asset valuations.

#### **VALUATION METHODOLOGIES**

The valuation of unlisted investments is normally determined by using one of the following valuation methodologies and, depending on the investment and relevance of the approach, any or all of these valuation methods could be used.



# **Earnings Multiples**

This valuation methodology is used where the investment is profitable and where a set of comparable listed companies with similar characteristics to its holding can be determined. As several investments are not traded on an active market, the valuations are then adjusted by a liquidity discount with the discount varying depending on the nature of the underlying investment entity and its sector and whether restrictions exist on UIL's ability to sell the asset in an orderly fashion. In certain instances, UIL may use a revenue multiple approach if this is deemed more appropriate.

It is UIL's policy to use reported earnings adjusted for non-recurring items, which are typically sourced from the investee companies' management accounts or audited financial reports. In certain cases, current or projected maintainable earnings provide a more reliable indicator of the company's performance and in these instances an estimate of maintainable earnings is used in the valuation calculation.

Multiples are derived from comparable listed companies in the same business sector. Adjustments are made for relative performance versus the comparables and other company specific factors including size, product offering and growth rates.

# Discounted Cash Flow

This methodology may be used for valuing investments

with long term stable cash flows and uses maintainable earnings discounted at appropriate rates to reflect the value of the business. Generally, the latest historical accounts are used unless reliable forecast results for the current year are available. Earnings are adjusted where appropriate for exceptional or non-recurring items.

#### **Net Assets**

This valuation technique derives the value of an investment by reference to the value of its net assets. This is used for investments whose value derives mainly from the underlying fair value of their assets rather than their earnings, such as unlisted fund investments, property holding companies and other investment businesses. In addition, this valuation approach may also be used for investments that are not making an adequate return on assets and for which a greater value can be realised by liquidating the business and selling its assets.

For unlisted investment companies and limited partnerships, the fair value estimate is based on a summation of the estimated fair value of the underlying investments attributable to the investor. This fund NAV approach may be used where there is evidence that the valuation is derived using fair value principles and the most recent available fund NAV may be adjusted to take account of changes or events to UIL's reporting date.

# **Recent Investments**

For an initial or recent transaction, UIL may value its investment using the recent transaction price for a limited period following the transaction, where the transaction price continues to be representative of fair

# Imminent Investment Realisation

Where realisation of an investment or a flotation of an investment is imminent and the pricing of the relevant transaction has been substantially agreed, a discount to the expected realisation proceeds or flotation value valuation technique is used. Judgement is applied as to the likely eventual exit proceeds and certainty of completion. This technique is only utilised where a sale or flotation process is materially complete, and the remaining risks are estimated to be small.

Note 29 to the accounts sets out more details on UIL's unlisted investments and the valuation methodologies adopted.

#### **VALUATION IMPACT OF COVID-19**

The approach to valuations as at 30 June 2021 was substantially consistent with UIL's normal process and valuation policy and the investment portfolio was valued on a fair value basis, in line with IPEV guidance. However, the Covid-19 pandemic has created a significant degree of uncertainty and the valuation methodology for unlisted investments has been enhanced to address this issue. A broader range of inputs and approaches to determine fair value was considered and, where appropriate, adjustments have been made to valuations based on the anticipated severity of the Covid-19 impact on the individual business. It needs to be emphasised that this is a very unusual event, which is still evolving, and therefore there remains an elevated degree of uncertainty in the valuations generated as at 30 June 2021. UIL's valuation approach is consistent with the IPEV special valuation guidance, issued in March 2020, addressing the valuation approach during the Covid-19 pandemic.

#### PRINCIPAL RISKS AND RISK MITIGATION

During the year ended 30 June 2021, ICMIM was the Company's AIFM and had sole responsibility for risk management subject to the overall policies, supervision, review and control of the Board.

The Board considers carefully the Company's principal and emerging risks and uncertainties. It seeks to mitigate these risks through regular review by the Audit & Risk Committee of the Company's risk register which identifies the risks facing the Company and the likelihood and potential impact of each risk, together with the controls established for mitigation. Emerging risks are considered at each Audit & Risk Committee meeting. As required by the Association of Investment Companies ("AIC") Code of Corporate Governance, the Board has undertaken a robust assessment of the principal risks facing the Company. The Covid-19 pandemic, which emerged towards the end of the Company's previous financial year, gave rise to significant challenges for businesses worldwide and the Board took these into account as part of its assessment of risks to the Company.

The principal risks and uncertainties currently faced by the Company and the controls and actions to mitigate those risks, are described below. There have been no significant changes to the principal risks during the year.

# **KEY RISK FACTORS**

# INVESTMENT

The risk that the investment strategy does not achieve long-term positive total returns for the Company's shareholders.

The Board monitors the performance of the Company and has established guidelines to ensure that the approved investment policy is pursued by the Investment Managers. The Board regularly reviews strategy in relation to a range of issues including the balance between quoted and unquoted stocks, the allocation of assets between geographic regions and sectors and gearing.

The investment process employed by the Investment Managers combines assessment of economic and market conditions in the relevant countries with stock selection. Fundamental analysis forms the basis of the Company's stock selection process, with an emphasis on sound balance sheets, good cash flows, the ability to pay and sustain dividends, good asset bases and market conditions. In addition, ESG factors are considered when selecting and retaining investments and political risks associated with investing in specific countries are also assessed. Overall, the investment process aims to achieve absolute returns through an active fund management approach and the Board monitors the implementation and results of the investment process with the Investment Managers.

# MARKET RISK:

Adverse market movements in the prices of equity and fixed interest securities, interest rates and foreign currency exchange rates and adverse liquidity could lead to a fall in NAV.

The Company's portfolio is exposed to equity market risk, interest rate risk, foreign currency risk and liquidity risk. Adverse market conditions may result from factors such as economic conditions, political change, climate change, natural disasters and health epidemics. At each Board meeting the Board reviews the composition of the portfolio, asset allocation, stock selection, unquoted investments and levels of gearing and has set investment restrictions and guidelines which are monitored and reported on by the Investment Managers.

The Company's results are reported in Sterling, although the majority of its assets are priced in foreign currencies and therefore any rise or fall in Sterling will lead, respectively, to a fall or rise in the Company's reported NAV. Such factors are out of the control of the Board and the Investment Managers and may give rise to distortions in the reported returns to shareholders. It can be difficult and expensive to hedge some currencies.

# **KEY STAFF RISK:**

Loss by the **Investment Managers** of key staff could affect investment returns.

The quality of the investment management team is a crucial factor in delivering good performance. There are training and development programs in place for employees and the remuneration packages have been developed in order to retain key staff. Any material changes to the management team are considered by the Board at its next meeting; the Board discusses succession planning with the Investment Managers at regular intervals.

# **DISCOUNT RISK:**

The Company's shares may trade at a discount to their NAV and a widening discount may undermine investor confidence in the Company.

The Board monitors the price of the Company's shares in relation to their NAV and is focussed on reducing the discount at which they trade. The Board may agree to buy back shares if there is a significant overhang of stock in the market; it targets a discount to NAV of approximately 20% over the medium term.

# **OPERATIONAL** RISK:

provider to carry out its obligations to the Company in accordance with the terms of its appointment could have a materially detrimental impact on the operation of the Company and could affect the ability of the Company to successfully pursue its investment policy.

Failure by any service The Company's main service providers are listed on page 109. The Audit & Risk Committee monitors the performance and controls (including business continuity procedures) of the service providers at regular intervals.

> Most of UIL's investments are held in custody for the Company by JPMorgan Chase Bank N.A., Jersey with title documents for a small number of investments also being held securely by Waverton Investment Management Limited ("Waverton"). JPMEL, the Company's depositary services provider, also monitors the movement of cash and assets across the Company's accounts.

The Audit & Risk Committee reviews the JP Morgan SOC1 reports, which are reported on by Independent Service Auditors, in relation to its administration, custodial and information technology services.

The Board reviews the overall performance of the Investment Managers and all the other service providers on a regular basis. The risk of cybercrime is high, as it is with most organisations, but the Board regularly seeks assurances from the Investment Managers and other service providers on the preventative steps that they are taking to reduce this risk.

#### **GEARING RISK:**

Whilst the use of borrowings should enhance total return where the return on the Company's underlying securities is rising and exceeds the cost of borrowing, it will have the opposite effect where the underlying return is falling.

The ordinary shares rank behind bank debt and ZDP shares, making them a geared instrument

The gearing level is high due to the capital structure of the balance sheet. As at 30 June 2021, gearing on net assets, including bank loans, any overdrafts and ZDP shares, was 48.8% (30 June 2020: 93.4%). The Board reviews the level of gearing at each Board meeting.

ICMIM monitors compliance with the banking covenants when each drawdown is made and at the end of each month. The Board reviews compliance with the banking covenants at each Board meeting.

#### **REGULATORY** RISK

Failure to comply with applicable legal and regulatory requirements could lead to suspension of the Company's Stock Exchange listings, financial penalties, a qualified audit report or the Company being subject to tax on capital gains.

The Investment Managers and the Company's professional advisers monitor developments in relevant laws and regulations and provide regular reports to the Board in respect of the Company's compliance.

#### VIABILITY STATEMENT

The Board makes an assessment of the longer-term prospects of the Company beyond the timeframe envisaged under the going concern basis of accounting, having regard to the Company's current position and the principal risks it faces. The Company is a long-term investment vehicle and the Board believes that it is appropriate to assess the Company's viability over a long-term horizon. For the purposes of assessing the Company's prospects in accordance with provision 31 of the UK Corporate Governance Code, the Board considers that assessing the Company's prospects over a period of five years is appropriate given the nature of the Company and its investment objective and appropriately reflects the long-term strategy of the

In its assessment of the viability of the Company, the Board has considered each of the Company's principal risks and uncertainties detailed above, as well as the impact of a significant fall in world equity and foreign exchange markets on the value of the Company's investment portfolio and the Company's ability to repay the £142.3m ultimate liability in respect of the 2022 and 2024 ZDP share issues and its bank debt. The Board is satisfied that it operates an effective risk management process and has concluded a robust assessment of the principal risks facing the Company, including the impact of Covid-19. The Board has also considered the Company's income and expenditure projections and the fact that the Company's operating expenses comprise a very small percentage of net assets while a significant proportion of the Company's investments comprise listed securities which could likely be sold to meet funding requirements, if necessary. The Board continues to consider the uncertainty surrounding the potential duration of the Covid-19 pandemic, its impact on the global economy and the prospects for the Company's portfolio holdings and has concluded that it is unlikely to affect the going concern status or viability of the

As part of this assessment the Board considered a number of stress tests, including short term reverse stress testing, and scenarios which considered the impact of severe stock market and currency volatility on shareholders' funds over a five-year period. Initially, the Company's projections were adjusted to reflect a material reduction in the value of its investments in line with that experienced during the emergence of

the Covid-19 pandemic in the first guarter of 2020. This was then flexed to include two further scenarios; first a material weakening in Sterling, the Company's reporting currency, and then a scenario which provided for a further fall in the market values of its investments. The assumptions also included a reduced level of portfolio realisations when compared with previous years. The results demonstrated the impact on the Company's NAV, its expenses, and its ability to meet its liabilities over that period. As a result of this analysis, the Board has concluded that there is a reasonable expectation that the Company will be able to continue in operation and meet its liabilities as they fall due over the next five

#### PROMOTING THE SUCCESS OF THE COMPANY

Although the Company is domiciled in Bermuda, the Board has considered the guidance set out in the AIC Code of Corporate Governance in relation to Section 172 of the Companies Act 2006 in the UK. This requires the Directors to have a duty to promote the success of the Company for the benefit of its members as a whole and includes having regard (amongst other matters) to fostering relationships with the Company's stakeholders and maintaining a reputation for high standards of business conduct.

As an externally managed investment company, UIL has no employees, customers, operations or premises. Therefore, the Company's key stakeholders (other than its shareholders) are considered to be its service providers. The need to promote business relationships with the service providers and maintain a reputation for high standards of business conduct is central to the Directors' decision-making. The Directors believe that fostering constructive and collaborative relationships with the Company's service providers will assist in their promotion of the success of the Company for the benefit of all shareholders and their performance is monitored by the Board and its committees. The principal service providers are the Investment Managers, who are responsible for managing the Company's assets in order to achieve its stated investment objective, and the Board maintains a good working relationship with them. Whilst strong long term investment performance is essential, the Board recognises that to provide an investment vehicle that is sustainable over the long term, both it and the Investment Managers must have regard to ethical and environmental issues that impact society.

Accordingly, ESG considerations are an important part of the Investment Managers' investment process as explained more fully below.

The Board seeks to engage with its Investment Managers and other service providers in a collaborative and collegiate manner, whilst also ensuring that appropriate and regular challenge is brought, and evaluation conducted. The aim of this approach is to enhance service levels and strengthen relationships with a view to ensuring the interests of the Company's shareholders are best served by keeping cost levels proportionate and competitive, and by maintaining the highest standards of business conduct.

The Directors aim to act fairly as between the Company's shareholders and the approach to shareholder relations is summarised in the Corporate Governance Statement on pages 52 to 56. The Chairman is available to meet with shareholders as appropriate and the Investment Managers meet regularly with shareholders and their respective representatives, reporting back on views to the Board. Shareholders may also communicate with the Company at any time by writing to the Board at the Company's registered office or contacting the Company's broker. These communication opportunities help inform the Board when considering how best to promote the success of the Company for the benefit of all shareholders over the long term.

In addition to ensuring that the Company's stated investment objective was being pursued, the Directors confirm that they have considered promoting the success of the Company when making decisions, including in relation to:

- The realisation of investments in advance of the redemption of the 2020 ZDP shares;
- The offer to 2022 ZDP shareholders to rollover 2022 ZDP shares into 2028 ZDP Shares together with the placing, intermediaries offer and offer for subscription of 2028 ZDP shares; and
- The amendment to UIL's investment policy so as to permit investment of up to 50% of gross assets in any single Platform.

# **ENVIRONMENTAL, SOCIAL AND GOVERNANCE POLICY**

The Board believes that it is in the shareholders' interests to consider ESG factors when selecting and retaining investments and has asked the Investment

Managers to take these into account when investing. The Investment Mangers employ a disciplined investment process that seeks to both uncover opportunities and evaluate potential risks, while striving for the best possible return outcomes. When reviewing any investment opportunity, the Investment Managers look to understand the relevant ESG issues in conjunction with the financial, macro and political drivers as part of its investment process. Relevant and material ESG opportunities and risks can meaningfully affect investment performance, therefore the consideration of ESG issues forms part of the integrated research analysis, decision-making and ongoing monitoring.

The concept of responsible investing is a core component of the investment process, therefore taking into consideration ESG risks and opportunities is not a new phenomenon for the Investment Managers. The Investment Managers look to determine conclusions based on objective, ascertainable facts and do not consider sentiments or interest groups. Each investment is considered on its own merits, and intention and actions are important considerations.

ESG factors help to enhance the Investment Managers' understanding of a company, as these factors affect the company's business model and its long-term ability to generate sustainable returns, and consequently they are able to fully question a company's investment potential from a number of perspectives. ESG considerations provide a way to identify and review the long-term drivers of an investment that are not found within the financial accounts.

Investments are regularly reviewed, and the Investment Managers meet to discuss key issues, ranging from high level macro developments to detailed company specific points, to ensure a high awareness of how the current portfolio and potential new investments are performing.

Where possible the Investment Managers aim to visit investment opportunities to access an in-person opportunity to ask management teams what they perceive to be the key operational, social, and environmental issues, as well as a chance to see assets operating first-hand. ESG disclosures are not always easy to understand given they may not be openly reported or consistently disclosed. The Investment Managers believe that engaging with companies directly is the best first step. Where necessary, the Investment Managers will question and challenge a portfolio

company's management team directly to ensure a full understanding of any challenges and opportunities.

Given the Investment Managers are long term investors, engagement with management teams is and will remain paramount to the investment approach. On behalf of UIL as shareholder, the Investment Managers work actively with investee companies to incorporate stronger ESG principles and vote in a considered manner to drive positive change. In particular, the Investment Managers recognise that governance factors are fundamental to an investment.

ICM has recently become a signatory to the United Nations-supported Principles for Responsible Investment, which is an international network of investors working together to implement its six aspirational principles; and is a member of the Asian Corporate Governance Association which is focused on the implementation of effective corporate governance in Asia. The Investment Managers believe that good stewardship is essential and the principles these various bodies espouse align with their philosophy to protect and increase the value of UIL's investments.

# **MODERN SLAVERY ACT**

Due to the nature of the Company's business, being a company that does not offer goods and services to customers, the Board considers that it is not within the scope of the Modern Slavery Act 2015 because it has no turnover. The Company is therefore not required to make a slavery and human trafficking statement. In any event, the Board considers the Company's supply chains, dealing predominantly with professional advisers and service providers in the financial services industry, to be low risk in relation to this matter.

#### **GENDER DIVERSITY**

The Board consists of four male directors and one female director. The Company has no employees and therefore there is nothing further to report in respect of gender representation within the Company. The Company's policy on diversity is detailed in the Corporate Governance Statement on page 55.

# GREENHOUSE GAS EMISSIONS AND STREAMLINED **ENERGY AND CARBON REPORTING ("SECR")**

All the Company's activities are outsourced to third parties. The Company therefore has no greenhouse gas emissions to report from its operations. In addition, the

Company considers itself to be a low energy user under the SECR regulations and therefore is not required to disclose energy and carbon information.

# **BRIBERY ACT**

The Company has a zero tolerance policy towards bribery and is committed to carrying out business fairly, honestly and openly. The Investment Managers also adopt a zero tolerance approach and have policies and procedures in place to prevent bribery.

#### **CRIMINAL FINANCE ACT**

The Company has a commitment to zero tolerance towards the criminal facilitation of tax evasion.

# SOCIAL, HUMAN RIGHTS AND COMMUNITY MATTERS

As an externally-managed investment company, the Company does not have any employees or maintain any premises. It therefore has no material, direct impact on the environment or any particular community and the Company itself has no environmental, human rights, social or community policies. The Board notes the Investment Managers' policy statement in respect of Environmental, Social and Governance issues, as outlined on page 40.

# OUTLOOK

The Board's main focus is on the achievement of the Company's objective of delivering a long-term total return and the future of the Company is dependent upon the success of its investment strategy. The outlook for the Company is discussed in the Chairman's Statement and the main trends and factors likely to affect the future development, performance and position of the Company's business can be found in the Investment Managers' Report.

This Strategic Report was approved by the Board of Directors on 22 September 2021.

By order of the Board ICM Limited Company Secretary

22 September 2021

# INVESTMENT MANAGERS AND TEAM

ICMIM, a company authorised and regulated by the FCA, was the Company's AIFM during the year ended 30 June 2021 with sole responsibility for risk management, subject to the overall policies, supervision, review and control of the Board and is joint portfolio manager of the Company, alongside ICM. The Investment Managers are focused on finding

investments at valuations that do not reflect their true long term value. Their investment approach is to have a deep understanding of the business fundamentals of each investment and its environment versus its intrinsic value. The Investment Managers are long term investors.

#### ICM MANAGES OVER

# £2.9bn

IN FUNDS DIRECTLY AND IS RESPONSIBLE INDIRECTLY FOR A FURTHER £23.2BN OF ASSETS IN SUBSIDIARY INVESTMENTS. ICM HAS OVER 70 STAFF BASED IN OFFICES IN BERMUDA, CAPE TOWN, DUBLIN, LONDON, SEOUL, SINGAPORE, SYDNEY, VANCOUVER AND WELLINGTON.

UIL HAS A BROAD INVESTMENT MANDATE. TO BETTER EXECUTE THE MANDATE UIL HAS SET UP A NUMBER OF PLATFORMS TO FOCUS THE INVESTMENT PROCESS AND DECISIONS. THE INVESTMENT MANAGERS HAVE MIRRORED THESE PLATFORMS IN ESTABLISHING INVESTMENT TEAMS DEDICATED TO EACH.

The investment teams are led by Duncan Saville and Charles Jillings.



# **DUNCAN SAVILLE**

Duncan Saville, a director of ICM, is a chartered accountant with experience in corporate finance and asset management. He was formerly a non-executive director of Special Utilities Investment Trust PLC and Utilico Investment Trust plc and is an experienced non-executive director having been a director in multiple companies in the financial services, utility, mining and technology sectors. He is currently a nonexecutive director of ASX listed Resimac Group Limited and Allectus Capital Limited.



# **CHARLES JILLINGS**

Charles Jillings, a director of ICM and chief executive of ICMIM, is responsible for the day-to-day running of UIL and the investment portfolio. He qualified as a chartered accountant and has extensive experience in corporate finance and asset management. He is an experienced director having previously been a nonexecutive director of Special Utilities Investment Trust PLC and other companies in the financial services, water and waste sectors. He is currently a director of Somers Limited, Waverton Investment Management Limited, ICM Mobility Limited and Allectus Capital Limited.

Core teams assisting them at a senior level, including consultants, are:

# **UTILITIES & INFRASTRUCTURE**



Jacqueline Broers, has been involved in the running of UIL and UEM since September 2010. Mrs Broers is focused on the transport sector worldwide with particular emphasis on emerging markets. Prior to joining the investment team, Mrs Broers worked in the corporate finance team at Lehman Brothers and Nomura. Mrs Broers is a qualified chartered accountant.



Jonathan Groocock, has been involved in the running of UIL and UEM since February 2011. Mr Groocock is focused on the utilities sector worldwide with particular emphasis on emerging markets. Prior to joining the investment team Mr Groocock had nine years of experience in sell side equity research, covering telecoms stocks at ABN AMRO, Oriel Securities and Investec. Mr Groocock qualified as a CFA charterholder in 2005.



Mark Lebbell, has been involved in the running of UIL and UEM since their inception and before that was involved with Utilico Investment Trust plc and The Special Utilities Investment Trust PLC since 2000. Mr Lebbell is focused on the communications sector worldwide with particular emphasis on emerging markets. Mr Lebbell is an associate member of the Institute of Engineering and Technology.

## FIXED INCOME



**Gavin Blessing**, joined ICM in 2012. He has over twenty years of experience, mostly in the corporate fixed income markets, both investment grade and high yield. He worked as a credit research analyst and portfolio manager at Goldman Sachs Asset Management in London for 10 years and subsequently as head of credit origination at ISTC in Dublin, Ireland. Prior to joining ICM he was head of bond credit research at Canaccord Genuity in Dublin. Mr Blessing is a qualified chartered accountant and CFA charterholder.

# RESOURCES



**Dugald Morrison**, is responsible for Australasia and in addition, is focused on the resources sector worldwide. He is an experienced investment analyst, having worked in stockbroking, investment banking and investment management firms in New Zealand, the United Kingdom and the United States since 1987. Mr Morrison is a member of the New Zealand Institute of Directors.

## **TECHNOLOGY**



Jason Cheong, heads up ICM's technology investing activities. He is the portfolio manager for Allectus Capital Limited, having worked in private equity, investment banking and corporate law in Australia and the United Kingdom. Prior to joining ICM, he was an investment manager at Brookfield Asset Management. Mr Cheong is a qualified solicitor, admitted to practice in Australia.

# INVESTMENT MANAGERS AND TEAM (continued)

# DIRECTORS

#### **FINANCIAL SERVICES**



Alasdair Younie is a director of ICM. Mr Younie is responsible for the day to day running of the Somers Group. Mr Younie has extensive experience in financial markets and corporate finance. He worked for six years within the corporate finance department of Arbuthnot Securities Limited in London. He is a director of Allectus Capital Limited, Somers Limited and West Hamilton Holdings Limited. Mr Younie is a member of the Institute of Chartered Accountants in England and Wales.

#### **CORPORATE FINANCE**



Sandra Pope is a director of ICMIM. She has over thirty years' experience in corporate finance, having previously worked in corporate finance at Deloitte Haskins & Sells, Hill Samuel Bank and Close Brothers for ten years and has worked for the ICM Group since 1999. Mrs Pope is a qualified chartered accountant and is a director of a number of private companies.

#### **OPERATIONS**



Brad Goddard has over thirty years' experience in international markets and finance and their related operations with the ICM Group. He has been involved with UIL since its inception and prior to that, he was involved with The Special Utilities Investment Trust plc. Mr Goddard is currently working closely with Somers' investee companies to achieve greater operational synergies across the Somers Group.

# **ACCOUNTING**



Werner Van Kets has managed various operational and financial aspects of ICM Corporate Services (Pty) Ltd since its inception, which provides accounting and other corporate support services to the ICM group. His previous experience includes Deloitte (South Africa) and Credit Suisse in London. Mr Van Kets is a qualified chartered accountant.

# **COMPANY SECRETARY, ICM LIMITED**



Alastair Moreton, a chartered accountant, joined the ICM team in 2017 to provide company secretarial services to the Company and to UEM. He has over thirty years' experience in corporate finance with Samuel Montagu, HSBC, Arbuthnot Securities and, prior to joining ICM, Stockdale Securities, where he was responsible for the company's closed-end fund corporate clients.



# PETER BURROWS AO\* (CHAIRMAN)

Peter Burrows AO (Chairman) was appointed a Director in September 2011 and Chairman in November 2015. Mr Burrows is an experienced stockbroker and founded his own independent specialist private client stock broking firm, Burrows Limited, in 1986. Mr Burrows was previously the chairman and director of a number of listed and unlisted companies. Mr Burrows was made an officer in the Order of Australia (AO) for his services to medical research, tertiary education and finance.



# **STUART BRIDGES\***

Stuart Bridges (Chairman of Audit & Risk and Management Engagement Committees) was appointed a Director in October 2019. He is Chief Financial Officer of Inigo Limited, a nonlife insurance group operating out of Lloyds of London and a non-executive director and chairman of the audit committee of Caledonia Investments plc. He is a chartered accountant and his previous roles included chief financial officer of Control Risks Group, Nex Group plc (formerly ICAP plc) and Hiscox plc. Prior to Hiscox, he held various senior positions in a number of financial services companies in the United Kingdom and United States including Henderson Global Investors.



#### **ALISON HILL\***

Alison Hill, FCMA, CGMA, was appointed a Director in November 2015 and is an executive director and chief executive officer of The Argus Group in Bermuda, which provides insurance, retirement and financial services. Ms Hill has over twenty five years' experience in global corporations in the financial services sector. Ms Hill is a trustee and a member of committees of a number of non-corporate organisations in Bermuda. Ms Hill is a Fellow of the Chartered Institute of Management Accountants and a Chartered Global Management Accountant.



# **CHRISTOPHER SAMUEL\***

Christopher Samuel was appointed a Director in November 2015 and was previously Chief Executive of Ignis Asset Management until mid-2014, when it was taken over by Standard Life. He has over twenty five years of board level experience in the investment management sector. He is currently chairman of Blackrock Throgmorton Trust plc, JP Morgan Japanese Investment Trust plc and Quilter Financial Planning Limited as well as a non-executive director of Alliance Trust PLC and Quilter plc. Mr Samuel is a Chartered Accountant.



# **DAVID SHILLSON**

David Shillson, LLM (Hons), who was appointed a Director in November 2015, is an experienced corporate and commercial lawyer and a senior partner of Dentons Kensington Swan, the New Zealand member of Dentons, the global law firm. He has acted for a variety of clients, particularly in acquisitions and investment structuring, advising on transactional and governance matters across the utilities, transport, energy, technology and finance sectors. Mr Shillson is a member of the New Zealand Law Society and the New Zealand Institute of Directors.

\* Independent Director and member of the Audit & Risk Committee and Management Engagement Committee

# DIRECTORS' REPORT

The Directors present the Annual Report and Accounts of the Company for the year ended 30 June 2021.

# **STATUS OF THE COMPANY**

UIL is a Bermuda exempted closed-end investment company with registration number 39480. The Company's ordinary shares are admitted to trading on the Specialist Fund Segment of the Main Market of the London Stock Exchange and have a secondary listing on the Bermuda Stock Exchange. UIL Finance's ZDP shares are listed on the Standard Segment of the Official List of the Financial Conduct Authority and are traded on the Main Market of the London Stock Exchange. UIL is a member of the AIC in the UK.

The Company's subsidiary undertaking, UIL Finance, carries on business as an investment company.

# THE ALTERNATIVE INVESTMENT FUND MANAGERS DIRECTIVE ("AIFMD")

The Company is a non-EU Alternative Investment Fund ("AIF") for the purposes of the AIFMD. The Company has appointed ICMIM, an English incorporated company which is regulated by the FCA, as its AIFM, with sole responsibility for risk management and ICM and ICMIM jointly to provide portfolio management

The AIFMD requires certain information to be made available to investors in AIFs before they invest and requires that material changes to this information be disclosed in the annual report of each AIF. An Investor Disclosure Document, which sets out information on the Company's investment strategy and policies, leverage, risk, liquidity, administration, management, fees, conflicts of interest and other shareholder information, is available on the Company's website at www.uil.limited.

UIL has also appointed JPMEL as its depositary services provider. JPMEL's responsibilities include general oversight over the issue and cancellation of the Company's shares, the calculation of the NAV, cash monitoring and asset verification and record keeping. JPMEL receives a fee of 2.2bps on UIL's NAV for its services, subject to a minimum fee of £25,000 per annum, payable monthly in arrears.

#### **FUND MANAGEMENT ARRANGEMENTS**

The aggregate fees payable by the Company to ICMIM and ICM under the Investment Management Agreement ("IMA") are 0.5% per annum of gross assets after deducting current liabilities (excluding borrowings incurred for investment purposes), payable quarterly in arrears, with such fees to be apportioned between ICMIM and ICM as agreed by them. The Investment Managers may also become entitled to a performancerelated fee. The IMA may be terminated on one year's notice in writing and further details of the management and performance fees are disclosed in note 3 to the accounts.

Under the IMA, ICM has been appointed as Company

The Board continually reviews the policies and performance of the Investment Managers. The Board's philosophy and the Investment Managers' approach are that the portfolio should consist of shares thought attractive irrespective of their inclusion or weighting in any index. Over the long term, the Board expects the combination of the Company's and Investment Managers' approach to generate a positive return for shareholders. The Board continues to believe that the appointment of ICMIM and ICM on the terms agreed is in the interests of shareholders as a whole.

# **ADMINISTRATION**

The provision of accounting and administration services has been outsourced to IPMorgan Chase Bank N.A. - London Branch (the "Administrator"). The Administrator provides financial and general administrative services to the Company for an annual fee based on the Company's month end NAV (5 bps on the first £100m NAV, 3bps on the next £150m NAV, 2bps on the next £250m NAV and 1.5bps on the next £500m NAV). The Administrator and any of its delegates are also entitled to reimbursement of certain expenses incurred by it in connection with its duties. In addition, ICMIM has appointed Waverton to provide certain support services (including middle office, market dealing and information technology support services). Waverton is entitled to receive an annual fee of 3bps of the Company's gross assets and the Company reimburses ICMIM for its costs and expenses incurred in relation to this agreement.

Annually, the Management Engagement Committee also considers the ongoing administrative requirements of the Company and assesses the services provided.

# SAFE CUSTODY OF ASSETS

During the year ended 30 June 2021, most of UIL's investments were held in custody for the Company by JPMorgan Chase Bank N.A., Jersey (the "Custodian") with title documents for a small number of investments also being held securely by Waverton. Operational matters with the Custodian are carried out on the Company's behalf by ICMIM and the Administrator in accordance with the IMA and the Administration Agreement. The Custodian is paid a variable fee dependent on the number of trades transacted and the location of the securities held.

#### FINANCIAL INSTRUMENTS

The Company's financial instruments comprise its investment portfolio, cash balances, bank borrowings and debtors and creditors which arise directly from its operations such as sales and purchases awaiting settlement, and accrued income. The financial risk management objectives and policies arising from its financial instruments and the exposure of the Company to risk are disclosed in note 29 to the accounts.

# **DIVIDENDS**

Dividend of 2.00p per share were paid on 21 December 2020, 31 March 2021 and 28 June 2021. A dividend of 2.00p per share was declared on 23 August 2021 and will be paid on 30 September 2021 to shareholders on the register as at 3 September 2021. In aggregate, the four interim dividends in respect of the year amount to 8.00p per ordinary share.

# ISA AND NMPI

The ordinary shares and the ZDP shares remain qualifying investments under the Individual Savings Account ("ISA") regulations and it is the intention of the Board to continue to satisfy these regulations. Furthermore, the Company currently conducts its affairs so that its shares can be recommended by IFAs to ordinary retail investors in accordance with the FCA's rules in relation to non-mainstream pooled



investments and intends to continue to do so for the foreseeable future.

# GOING CONCERN

The Board has reviewed the going concern basis of accounting for the Company. A significant proportion of the Company's investments comprise listed securities. 40.0% of the total portfolio as at 30 June 2021 is in level 1 investments which, in most circumstances, could likely be sold to meet funding requirements, if necessary. The Board has considered the impact of Covid-19 and performed a detailed assessment of the Company's operational risk and resources including its ability to meet its liabilities as they fall due, by conducting stress tests and scenarios which considered the impact of severe stock market and currency volatility. This is set out in note 28 to the accounts. In light of this work and there being no material uncertainties related to events or conditions that may cast significant doubt about the ability of the Company to continue as a going concern, the Board has a reasonable expectation that the Company has adequate resources to continue in operational existence for a period of at least the next twelve months from the date of approval of these financial statements. Accordingly, the Board considers it appropriate to continue to adopt the going concern basis in preparing the accounts.

# DIRECTORS' REPORT (continued)

# **DIRECTORS**

UIL has a Board of five non-executive Directors who oversee and monitor the activities of the Investment Managers and other service providers and ensure that the Company's investment policy is adhered to. The Board is supported by an Audit & Risk Committee and a Management Engagement Committee, which deal with specific aspects of the Company's affairs. The Corporate Governance Statement, which is set out on pages 52 to 56, forms part of this Directors' Report.

The Directors have a range of business, financial and asset management skills as well as experience relevant to the direction and control of the Company. Brief biographical details of the members of the Board are shown on page 45. All the Directors are independent other than Mr Shillson, who is a partner of Dentons Kensington Swan, a New Zealand law firm which has acted for members of the UIL and ICM groups.

UIL's Bye-laws require that a Director shall retire and be subject to re-election at the first AGM after appointment and at least every three years thereafter. However, in accordance with the AIC Code of Corporate Governance, all the directors are subject to annual re-election.

The nature of an investment company and the relationship between the Board and the Investment Managers are such that it is considered unnecessary to identify a senior independent director. Any of the Directors is available to shareholders if they have concerns which have not been resolved through the normal channels of contact with the Chairman or the Investment Managers, or for which such channels are inappropriate.

# **DIRECTORS' INDEMNITY AND INSURANCE**

As permitted by the Company's Bye-laws, the Directors have the benefit of an indemnity under which the Company has agreed to indemnify each Director, to the extent permitted by law, in respect of certain liabilities incurred as a result of carrying out his/her role as a Director of the Company. The indemnity was in place during the year and as at the date of this report. UIL also maintains Directors' and Officers' liability insurance which provides appropriate cover for any legal action brought against the Directors.

## **DIRECTORS' INTERESTS**

The Directors' interests in the ordinary share capital of the Company are disclosed in the Directors' Remuneration Report.

No Director was a party to, or had any interests in, any contract or arrangement with the Company at any time during the year or at the year end. There are no agreements between the Company and its Directors concerning compensation for loss of office.

A Director must avoid a situation where he/she has, or can have, a direct or indirect interest that conflicts, or possibly may conflict, with the Company's interests. The Directors have declared any potential conflicts of interest to the Company which are reviewed regularly by the Board. The Directors have undertaken to advise the Company Secretary and/or Chairman as soon as they become aware of any potential conflicts of interest.

# SHARE CAPITAL

As at 30 June 2021 the issued ordinary share capital of the Company and the total voting rights were 84,303,283 ordinary shares. As at the date of this report the issued share capital and total voting rights were 84,014,018 ordinary shares. There are no restrictions on the transfer of securities in the Company and there are no special rights attached to any of the shares.

# **SHARE ISSUES AND REPURCHASES**

UIL has the authority to purchase shares in the market and to issue new shares for cash. During the year ended 30 June 2021 the Company purchased 1,636,031 ordinary shares for cancellation. The current authority to repurchase shares was granted to Directors on 8 December 2020 and expires at the conclusion of the next AGM. The Directors are proposing that their authority to buy back up to 14.99% of the Company's shares and to issue new shares up to 5% of the Company's issued ordinary share capital be renewed at the forthcoming AGM.

# SUBSTANTIAL SHARE INTERESTS

As at the date of this report, the Company had received notification from Mr Duncan Saville that he had an interest in 62,435,821 ordinary shares (74.3% of UIL's issued share capital) which included the

holding of General Provincial Life Pension Fund Limited (54,851,533 ordinary shares (65.3%)).

# THE COMMON REPORTING STANDARD

Tax legislation under The OECD (Organisation for Economic Co-operation and Development) Common Reporting Standard for Automatic Exchange of Financial Account Information (the "Common Reporting Standard") was introduced on 1 January 2016. The legislation requires UIL, as an investment company, to provide personal information on shareholders to the Company's local tax authority in Bermuda. The Bermuda tax authority may in turn exchange the information with the tax authorities of another country or countries in which the shareholder may be tax resident, where those countries (or tax authorities in those countries) have entered into agreements to exchange financial account information. The Company's registrars have been engaged to collate such information and file reports on behalf of the Company.

All new shareholders, excluding those whose shares are held as depositary interests, who are entered on the share register will be sent a certification form for the purposes of collecting this information.

# **AUDIT INFORMATION AND AUDITOR**

The Directors who held office at the date of approval of this Directors' Report confirm that, so far as they are aware, there is no relevant audit information of which the Company's auditor is unaware; and each Director has taken all the steps that they ought to have taken as a Director to make themselves aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

# **LISTING RULE 9.8.4R**

The ordinary shares of UIL are admitted to the Specialist Fund Segment and therefore the Listing Rules do not technically apply to it. However it has agreed to comply voluntarily with certain key provisions of the Listing Rules, including Listing Rule 9.8, and confirms that there are no instances where the Company is required to make disclosures in respect of Listing Rule 9.8.4R (information to be included in annual report and accounts).

#### ANNUAL GENERAL MEETING

The following information to be discussed at the forthcoming AGM is important and requires your immediate attention. If you are in any doubt about the action you should take, you should seek advice from your stockbroker, bank manager, solicitor, accountant or other financial adviser authorised under the Financial Services and Markets Act 2000 (as amended). If you have sold or transferred all of your shares in the Company, you should pass this document, together with any other accompanying documents including the form of proxy, at once to the purchaser or transferee, or to the stockbroker, bank or other agent through whom the sale or transfer was effected, for onward transmission to the purchaser or transferee.

The business of the AGM consists of 12 resolutions. Resolutions 1 to 11 (inclusive) will be proposed as ordinary resolutions and resolution 12 will be proposed as a special resolution.

# Ordinary Resolution 1 – Annual Report and Financial **Statements**

This resolution seeks shareholder approval to receive the Directors' Report, the Independent Auditor's Report and the Financial Statements for the year ended 30 June 2021.

# Ordinary Resolution 2 – Approval of the Directors' **Remuneration Report**

This resolution is an advisory vote on the Directors' Remuneration Report.

# Ordinary Resolution 3 – Approval of the Company's dividend policy

This resolution seeks shareholder approval of the Company's dividend policy to pay four interim dividends per year. Under the Company's Bye-laws, the Board is authorised to approve the payment of interim dividends without the need for the prior approval of the Company's shareholders.

Having regard to corporate governance best practice relating to the payment of interim dividends without the approval of a final dividend by a company's shareholders, the Board has decided to seek express approval from shareholders of its dividend policy to pay four interim dividends per year. If this resolution is not passed, it is the intention of the Board to

# DIRECTORS' REPORT (continued)

refrain from authorising any further interim dividends until such time as the Company's dividend policy is approved by its shareholders.

# Ordinary Resolutions 4 to 8 (inclusive) - Re-election of Directors

The biographies of the Directors are set out on page 45 and are incorporated into this report by reference.

**Resolution 4** relates to the re-election of Mr Peter Burrows who was appointed Chairman on 16 November 2015, having joined the Board on 16 September 2011. Mr Burrows' leadership of the Board as Chairman draws on his long and varied experience on the boards of many listed and unlisted companies. His focus is on long-term strategic issues, which are key topics of Board discussion.

**Resolution 5** relates to the re-election of Mr Stuart Bridges who was appointed on 2 October 2019. Mr Bridges is a chartered accountant with many years of experience both as a chief financial officer and as chair of audit and risk committees in the financial services sector. He therefore brings this strong background and skills to his role as the Company's Audit & Risk Committee Chairman.

**Resolution 6** relates to the re-election of Ms Alison Hill who was appointed on 16 November 2015. Ms Hill is based in Bermuda and is an executive director and chief executive officer of the financial services company, The Argus Group. She therefore brings extensive financial services experience and knowledge of Bermuda to her role on the Board.

**Resolution 7** relates to the re-election of Mr Chris Samuel who was appointed on 16 November 2015. Mr Samuel's extensive experience in the investment management industry and as chairman of other investment companies means that he brings in-depth knowledge and expertise in investment matters to his role on the Board.

Resolution 8 relates to the re-election of Mr David Shillson who was appointed on 16 November 2015. Mr Shillson brings significant legal experience to his role on the Board which draws on a track record of advising on acquisitions and investment structuring in many of the sectors in which the Company invests.

Ordinary Resolutions 9 and 10 - Appointment of the

#### external Auditor and the Auditor's Remuneration

These resolutions relate to the appointment and remuneration of the Company's auditor. The Company, through its Audit & Risk Committee, has considered the independence and objectivity of the external auditor and is satisfied that the proposed Auditor is independent. Further information in relation to the assessment of the existing Auditor's independence can be found in the report of the Audit & Risk Committee.

Resolutions relating to the following items of special business will be proposed at the forthcoming AGM:

# Ordinary Resolution 11 – Authority to buy back

This resolution seeks to renew the authority granted to Directors enabling the Company to purchase its own shares. The Directors will consider repurchasing shares in the market if they believe it to be in shareholders' interests and as a means of correcting any imbalance between supply and demand for the Company's shares. Any shares purchased pursuant to this resolution shall be cancelled immediately upon completion of the purchase or held, sold, transferred or otherwise dealt with as treasury shares.

The Directors are seeking authority to purchase in the market up to 12,590,000 ordinary shares (equivalent to approximately 14.99% of the issued ordinary shares as at the date of the Notice of AGM). This authority, unless renewed at an earlier general meeting, will expire at the conclusion of the next AGM of the Company to be

# Special Resolution 12 - Authority to disapply preemption rights

The Company's Bye-laws provide that, unless otherwise determined by a special resolution, the Company is not able to allot ordinary shares for cash without offering them to existing shareholders first in proportion to their shareholdings. This resolution will grant the Company authority to dis-apply these preemption rights in respect of up to £420,000 of relevant securities (equivalent to 4,200,000 ordinary shares of 10p each, representing approximately 5% of its ordinary shares in issue as at the date of the Notice of AGM). Any such sale of shares would only be made at prices greater than NAV and would therefore increase the assets underlying each share. This resolution

will expire at the conclusion of the next AGM of the Company to be held in 2022 unless renewed prior to that date at an earlier general meeting.

Resolution 12 is a special resolution and will require the approval of a 75% majority of votes cast in respect

# RECOMMENDATION

The Board considers that each of the resolutions to be proposed at the AGM is likely to promote the success of the Company for the benefit of its members as a whole and are in the best interests of the Company and its shareholders as a whole. The Directors unanimously recommend that shareholders vote in favour of these resolutions as they intend to do in respect of their own beneficial holdings.

By order of the Board **ICM Limited** Secretary

22 September 2021

# CORPORATE GOVERNANCE STATEMENT

#### THE COMPANY'S CORPORATE GOVERNANCE FRAMEWORK

Corporate Governance is the process by which the board of directors of a company protects shareholders' interests and by which it seeks to enhance shareholder value. Shareholders hold the directors responsible for the stewardship of a company's affairs, delegating authority and responsibility to the directors to manage the company on their behalf and holding them accountable for its performance. Responsibility for good governance lies with the Board. The Board considers the practice of good governance to be an integral part of the way it manages the Company and is committed to maintaining high standards of financial reporting, transparency and business integrity.

The governance framework of the Company reflects the fact that, as an investment company, it has no full-time employees and outsources its activities to third party service providers.

# THE BOARD

Five non-executive directors (NEDs) CHAIRMAN: **Peter Burrows** 

#### **KEY OBJECTIVES:**

- · to set strategy, values and standards;
- to provide leadership within a framework of prudent and effective controls which enable risks to be assessed and managed; and
- to constructively challenge and scrutinise performance of all outsourced activities.

# **AUDIT & RISK** COMMITTEE

All the independent Directors CHAIRMAN: **Stuart Bridges** 

# **MANAGEMENT ENGAGEMENT** COMMITTEE

All the independent Directors **CHAIRMAN: Stuart Bridges** 

# NOMINATION COMMITTEE **FUNCTION**

The Board as a whole performs this function

# **REMUNERATION** COMMITTEE **FUNCTION**

The Board as a whole performs this function

# **KEY OBJECTIVE:**

· to oversee the financial reporting and control environment.

# **KEY OBJECTIVES:**

- to review the performance of the Investment Managers and the Administrator; and
- to review the performance of other service providers.

# **KEY OBJECTIVES:**

- to regularly review the Board's structure and composition; and
- to consider any new appointments.

# **KEY OBJECTIVE:**

· to set the remuneration policy for the Directors of the Company.

## THE AIC CODE OF CORPORATE GOVERNANCE

The Board's principal governance reporting obligation is in relation to the UK Corporate Governance Code (the "UK Code") issued by the Financial Reporting Council ("FRC") in July 2018. However, it is recognised that investment companies have special circumstances which have an impact on their governance arrangements. An investment company typically has no employees and the roles of portfolio manager, administration, accounting and company secretarial tend to be outsourced to a third party. The AIC has therefore drawn up its own set of guidelines known as the AIC Code of Corporate Governance (the "AIC Code") issued in February 2019, which recognises the nature of investment companies by focusing on matters such as board independence and the review of management and other third party contracts. The FRC has endorsed the AIC Code and confirmed that companies which report against the AIC Code will be meeting their obligations in relation to the UK Code and paragraph LR 9.8.6 of the FCA's Listing Rules. The Board believes that reporting against the principles and recommendations of the AIC Code will provide better information to shareholders.

The UK Code is available from the FRC's website at www.frc.org.uk. The AIC Code is available from the Association of Investment Companies' website at www. theaic.co.uk.

# **COMPLIANCE WITH THE AIC CODE**

During the year ended 30 June 2021, the Company complied with the recommendations of the AIC Code and the relevant provisions of the UK Code, except those relating to:

- · the role of the chief executive;
- · executive directors' remuneration;
- the need for an internal audit function;
- · nomination of a senior independent director; and
- · membership of the Audit & Risk Committee by the Chairman of the Board.

For the reasons set out in the AIC Code and as explained in the UK Code, the Board considers these provisions are not relevant to the position of UIL, being an externally managed investment company. The Board is composed entirely of non-executive directors and

therefore the Board does not believe it is necessary to nominate a senior independent director. In addition, as explained in the Audit & Risk Committee Report, the Chairman of the Board is also a member of the Audit & Risk Committee, as permitted by the AIC Code.

Information on how the Company has applied the principles of the AIC Code and the UK Code is set out

#### THE BOARD

The Board is responsible to shareholders for the overall stewardship of the Company. A formal schedule of matters reserved for the decision of the Board has been adopted. Investment policy and strategy are determined by the Board and it is also responsible for the gearing policy, dividend policy, public documents, such as the Annual Report and Financial Statements, the buy-back policy and corporate governance matters. In order to enable the Directors to discharge their responsibilities effectively the Board has full and timely access to relevant information.

The Board meets at least three times a year, with additional Board and Committee meetings being held on an ad hoc basis to consider investment performance and particular issues as they arise. Key representatives of the Investment Managers attend each meeting and between these meetings there is regular contact with the Investment Managers. Although the Board has currently suspended all travel and physical meetings, Board meetings may often be held in countries where the Company holds investments and the Board will meet with investee companies and local experts.

The Board has direct access to the advice and services of the Company Secretary, who is an employee of ICM. The Company Secretary, with advice from the Company's lawyers and financial advisers, is responsible for ensuring that the Board and Committee procedures are followed and that applicable rules and regulations are complied with. The Company Secretary is also responsible to the Board for ensuring timely delivery of information and reports and that the statutory obligations of the Company are met. The Company Secretary is responsible for advising the Board, through the Chairman, on all governance matters.

There is an agreed procedure for Directors, in the furtherance of their duties, to take legal advice at the

# CORPORATE GOVERNANCE STATEMENT (continued)

Company's expense, having first consulted with the Chairman.

During the year, none of the Directors took on any significant new commitments or appointments other than Mr Bridges who was appointed Chief Financial Officer of Inigo Limited. All of the Directors consider that they have sufficient time to discharge their duties.

There were five Board meetings, four Audit & Risk Committee meetings and one Management Engagement Committee meeting held during the year and the attendance by the Directors was as follows:

	Board	Audit & Risk Committee	Management Engagement Committee
Number of scheduled meetings held during the year	5	4	1
Peter Burrows	5	4	1
Stuart Bridges	5	4	1
Alison Hill	5	4	1
Christopher Samuel	5	4	1
David Shillson	5	n/a	n/a

Apart from the meetings detailed above, there were a number of meetings held by committees of the Board to discuss investment performance, approve the declaration of quarterly dividends and other ad hoc

#### **AUDIT & RISK COMMITTEE**

The Audit & Risk Committee comprises all the independent Directors of the Company and is chaired by Mr Bridges. Further details of the Audit & Risk Committee are provided in its report starting on page 62.

# MANAGEMENT ENGAGEMENT COMMITTEE

The Management Engagement Committee, which is currently chaired by Mr Bridges, comprises all the independent Directors of the Company and meets at least once a year.

The Investment Managers' performance is considered by the Board at every meeting, with a formal evaluation by the Management Engagement Committee annually. The Board received detailed reports and views from

the Investment Managers on investment policy, asset allocation, gearing and risk at each Board meeting in the year ended 30 June 2021, with ad hoc market/ company updates if there were significant movements in the intervening period.

The Management Engagement Committee also considers the effectiveness of the administration services provided by the Investment Managers and Administrator and the performance of other third party service providers. In this regard the Committee assessed the services provided by the Investment Managers, the Administrator and the other service providers to be good.

# **REMUNERATION COMMITTEE**

The Board as a whole undertakes the work which would otherwise be undertaken by a Remuneration Committee. Further details are provided in the Directors' Remuneration Report starting on page 59.

# **INTERNAL CONTROLS**

The Directors acknowledge that they are responsible for ensuring that the Company maintains a sound system of internal financial and non-financial controls ("internal controls") to safeguard shareholders' investments and the Company's assets.

The Company's system of internal control is designed to manage rather than eliminate risk of failure to achieve the Company's investment objective and/ or adhere to the Company's investment policy and/ or investment limits. The system can therefore only provide reasonable and not absolute assurance against material misstatement or loss.

The Investment Managers, Administrator and Custodian maintain their own systems of internal controls and the Board and the Audit & Risk Committee receive regular reports from these service providers.

The Board meets regularly, at least three times a year. It reviews financial reports and performance against relevant stock market criteria and the Company's peer group, amongst other things. The effectiveness of the Company's system of internal controls, including financial, operational and compliance and risk management systems is reviewed at least bi-annually against risk parameters approved by the Board. The Board confirms that the necessary actions are taken to remedy any significant failings or weaknesses identified from its review. No significant failings or weaknesses occurred during the year ended 30 June 2021 or subsequently up to the date of this report.

# **BOARD DIVERSITY, APPOINTMENT, RE-ELECTION AND TENURE**

The Board as a whole undertakes the responsibilities which would otherwise be assumed by a nomination committee since the Board is composed solely of non-executive Directors. It considers the size and structure of the Board, including the balance of expertise and skills brought by individual Directors. It has regard to board diversity and recognises the value of progressive refreshing of and succession planning for, company boards and such matters are discussed by the Board as a whole at least annually. The Board also seeks to have Directors in different jurisdictions who understand the key influences on businesses in their area, whether they are economic, political, regulatory or other issues. The Board's policy on diversity, including gender, is to take this into account during the recruitment process. Any new appointment is considered on the basis of the skills and experience that the individual would bring to the Board, regardless of gender or other forms of diversity, and therefore no targets have been set against which to report. As at the date of this report, the Board consists of four men and one woman.

The Board is of the view that length of service does not necessarily compromise the independence or contribution of directors of an investment company, where continuity and experience can add significantly to the strength of the Board. This is supported by the views on independence expressed in the AIC Code. No limit on the overall length of service of any of the Company's Directors, including the Chairman, has been imposed. All Directors are subject to annual reelection.

The Board reviews succession planning at least annually. Appointments of new Directors will be made on a formalised basis with the Chairman agreeing, in conjunction with his colleagues, a job specification and other relevant selection criteria and the methods of recruitment (where appropriate using an external recruitment agency), selection and appointment. The potential Director would meet with Board members prior to formal appointment. An induction process

will be undertaken, with new appointees to the Board being given a full briefing on the workings and processes of the Company and the management of the Company by the Chairman, the Investment Managers, the Company Secretary and other appropriate persons. All appointments are subject to subsequent confirmation by shareholders in general meeting.

# **BOARD, COMMITTEE AND DIRECTORS'** PERFORMANCE APPRAISAL

The Directors recognise the importance of the AIC Code's recommendations in respect of evaluating the performance of the Board, the Committees and individual Directors. This encompasses both quantitative and qualitative measures of performance including:

- attendance at meetings;
- the independence of individual Directors;
- the ability of Directors to make an effective contribution to the Board and Committees through the range and diversity of skills and experience each Director brings to their role; and
- the Board's ability to challenge the Investment Managers' recommendations, suggest areas of debate and set the future strategy of the Company.

The Board opted to conduct performance evaluation through questionnaires and discussion between the Directors, the Chairman and the chairmen of the Committees. This process is conducted by the Chairman reviewing individually with each of the Directors their performance, contribution and commitment to the Company and the possible further development of skills. In addition, the Chair of the Audit & Risk Committee reviews the performance of the Chairman with the other Directors, taking into account the views of the Investment Managers. The relevant points arising from these meetings are then reported to, and discussed by, the Board as a whole. This process has been carried out in respect of the year under review and will be conducted on an annual basis. The result of this year's performance evaluation process was that the Board, the Committees of the Board and the Directors individually were all assessed to have performed satisfactorily. No follow-up actions were required.

It is not felt appropriate currently to employ the services of, or to incur the additional expense of, an external third party to conduct the evaluation process as an appropriate process is in place; this will, however, be kept under review.

# **RELATIONS WITH SHAREHOLDERS**

UIL welcomes the views of shareholders and places great importance on communication with shareholders.

The prime medium by which the Company communicates with shareholders is through the half-yearly and annual financial reports, which aim to provide shareholders with a full understanding of the Company's activities and its results. This information is supplemented by the calculation and publication, via a Regulatory Information Service, of the NAV of the Company's shares and by monthly fact sheets produced by the Investment Managers. Shareholders can visit the

Company's website: www.uil.limited in order to access copies of half-yearly and annual financial reports, factsheets and regulatory announcements.

The Investment Managers hold meetings with the Company's largest shareholders and report back to the Board on these meetings. The Chairman and other Directors are available to discuss any concerns with shareholders, if required and shareholders may communicate with the Company at any time by writing to the Board at the Company's registered office or contacting the Company's broker.

By order of the Board ICM Limited Company Secretary 22 September 2021

Since inception, UIL has created a NAV total return for shareholders of 804.0%

# UIL has a leveraged balance sheet structure, with the ordinary shares leveraged by the ZDP shares and bank debt.

# **ORDINARY SHARES**

The number of ordinary shares in issue, and the voting rights, as at 30 June 2021 was 84,303,283 shares. The ordinary shares are entitled to all the revenue profits of the Company available for distribution and resolved to be distributed by the Directors by way of a dividend. The Directors consider the payment of dividends on a quarterly basis.

On a winding up, holders of ordinary shares will be entitled, after payment of all debts and the satisfaction of all liabilities of the Company, to the winding up revenue profits of the Company and thereafter, after paying to UIL Finance for its ZDP shareholders their accrued capital entitlement, to all the remaining assets of the Company.

# **ZDP SHARES**

The ZDP shares are issued by UIL Finance, a whollyowned subsidiary of UIL. The ZDP shares carry no entitlement to income and the whole of any return will take the form of capital.

# 2022 ZDP SHARES

35,569,069 2022 ZDP shares were in issue as at 30 June 2021. The 2022 ZDP shares rank for payment in priority to the ordinary shares (save for any undistributed revenue profit on winding up) and the 2024, 2026 and 2028 ZDP shares but rank behind the bank debt for capital repayment of 146.99p per 2022 ZDP share on 31 October 2022. The capital repayment is equivalent to a redemption yield of 6.25% per annum based on the initial capital entitlement of 100.00p.

# 2024 ZDP SHARES

30,000,000 2024 ZDP shares were in issue as at 30 June 2021. The 2024 ZDP shares rank for payment in priority to the ordinary shares (save for any undistributed revenue profit on winding up) and the 2026 and 2028 ZDP shares but rank behind the bank debt and the 2022 ZDP shares for capital repayment of 138.35p per 2024 ZDP share on 31 October 2024.

The capital repayment is equivalent to a redemption yield of 4.75% per annum based on the initial capital entitlement of 100.00p.

# 2026 ZDP SHARES

25,000,000 2026 ZDP shares were in issue as at 30 June 2021, of which 3,109,620 were held by UIL. The 2026 ZDP shares rank for payment in priority to the ordinary shares (save for any undistributed revenue profit on winding up) and the 2028 ZDP shares but rank behind the bank debt, and the 2022 and 2024 ZDP shares for capital repayment of 151.50p per 2026 ZDP share on 31 October 2026. The capital repayment is equivalent to a redemption yield of 5.00% per annum based on the initial capital entitlement of 100.00p.

# **2028 ZDP SHARES**

25,000,000 2028 ZDP shares were in issue as at 30 June 2021, of which 583,735 were held by UIL. The 2028 ZDP shares rank for payment in priority to the ordinary shares (save for any undistributed revenue profit on winding up) but rank behind the bank debt, and the 2022, 2024 and 2026 ZDP shares for capital repayment of 152.29p per 2028 ZDP share on 31 October 2028. The capital repayment is equivalent to a redemption yield of 5.75% per annum based on the initial capital entitlement of 100.00p.

# **BANK DEBT**

As at 30 June 2021, UIL had a £50.0m multi-currency loan facility provided by Scotiabank, secured against the Company's assets by way of a debenture, and £48.5m was drawn under this facility.

# SENSITIVITY OF RETURNS AND RISK PROFILES

Ordinary shares rank behind the ZDP shares (save for any undistributed revenue profit on a winding up) and bank debt such that they represent a geared instrument. For every £100 of gross assets of the Company as at 30 June 2021, the ordinary shares could be said to be interested in £67.82 of those assets after deducting the prior claims as above. This makes the

# DIRECTORS' REMUNERATION REPORT

ordinary shares more sensitive to movements in gross assets. Based on these amounts, a 1.0% movement in gross assets would change the NAV attributable to ordinary shares by 1.5%.

The interest cost of UIL's bank debt, combined with the annual accruals in respect of ZDP shares, represents a blended rate of 4.5% as at 30 June 2021.

Based on their final entitlement of 146.99p per share, the final entitlement of the 2022 ZDP shares was covered 5.41 times by gross assets as at 30 June 2021. Should the gross assets fall by 81.5% over the remaining life of the 2022 ZDP shares, then the 2022 ZDP shares would not receive their final entitlement in full. Should gross assets fall by 91.1%, equivalent to an annual fall of 83.6%, the 2022 ZDP shares would receive no payment at the end of their life.

Based on their final entitlement of 138.35p per share, the final entitlement of the 2024 ZDP shares was covered 3.83 times by gross assets as at 30 June 2021. Should the gross assets fall by 73.9% over the remaining life of the 2024 ZDP shares, then the 2024

**SPLIT OF GROSS ASSETS** 

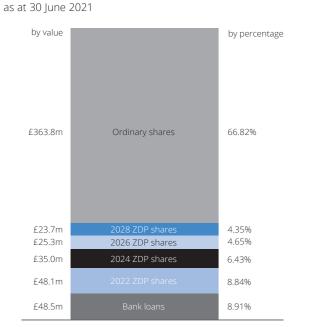
ZDP shares would not receive their final entitlement in full. Should gross assets fall by 81.5%, equivalent to an annual fall of 39.7%, the 2024 ZDP shares would receive no payment at the end of their life.

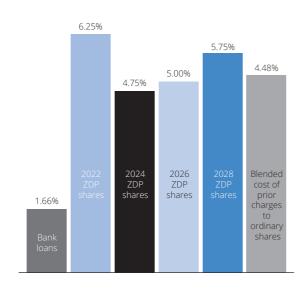
Based on their final entitlement of 151.50p per share, the final entitlement of the 2026 ZDP shares was covered 3.03 times by gross assets as at 30 June 2021. Should the gross assets fall by 66.9% over the remaining life of the 2026 ZDP shares, then the 2026 ZDP shares would not receive their final entitlement in full. Should gross assets fall by 73.9%, equivalent to an annual fall of 22.2%, the 2026 ZDP shares would receive no payment at the end of their life.

Based on their final entitlement of 152.29p per share, the final entitlement of the 2028 ZDP shares was covered 2.50 times by gross assets as at 30 June 2021. Should the gross assets fall by 60.0% over the remaining life of the 2028 ZDP shares, then the 2028 ZDP shares would not receive their final entitlement in full. Should gross assets fall by 66.9%, equivalent to an annual fall of 14.0%, the 2028 ZDP shares would receive no payment at the end of their life.

#### CONSOLIDATED FUNDING COST STRUCTURE

as at 30 June 2021





The Board presents the report on Directors' remuneration for the year ended 30 June 2021. The report comprises a remuneration policy, which is subject to a triennial binding shareholder vote, or sooner if an alteration to the policy is proposed, and a report on remuneration, which is subject to an annual advisory vote. An ordinary resolution for the approval of this report will be put to shareholders at the Company's forthcoming AGM. Where certain parts of the disclosures provided have been audited, they are indicated as such. The auditor's opinion is included in their report starting on page 66.

The Board's policy on remuneration is set out below. A key element is that fees payable to Directors should reflect the time spent by them on the Company's affairs and should be sufficient to attract and retain individuals with suitable knowledge and experience to promote the long term success of the Company whilst also reflecting the time commitment and responsibilities of the role. There were no changes to the policy during the year.

The Board is composed solely of non-executive Directors, none of whom has a service contract with the Company and therefore no remuneration committee has been appointed. The Board as a whole undertakes the responsibilities which would otherwise be assumed by a remuneration committee.

## **DIRECTORS' REMUNERATION POLICY**

The Board considers the level of the Directors fees at least annually. The Board determines the level of Directors' fees within the limit currently set by the Company's Bye-laws, which limit the aggregate fees payable to the Directors to a total of £250,000 per

The Board's policy is to set Directors' remuneration at a level commensurate with the skills and experience necessary for the effective stewardship of the Company and the expected contribution of the Board as a whole in continuing to achieve the investment objective. Time committed to the Company's business and the specific responsibilities of the Chairman, Directors and the chairman of the Audit & Risk Committee are taken into account. The policy aims to be fair and reasonable in relation to comparable investment companies.

The fees are fixed and are payable in cash, quarterly in arrears. Directors are entitled to be reimbursed for any reasonable expenses properly incurred by them in connection with the performance of their duties and attendance at Board and general meetings and Committee meetings. Directors are not eligible for bonuses, pension benefits, share options, long-term incentive schemes or other benefits.

Directors are provided with a letter of appointment when they join the Board. There is no provision for compensation upon early termination of appointment. The letters of appointment are available on request at the Company's registered office during business hours.

# **DIRECTORS' REMUNERATION**

The Board reviews the fees payable to the Chairman and Directors annually. Following no increases to the fees for the year ended 30 June 2021 over the previous year, the review in respect of the year ending 30 June 2022 has resulted in the increases being applied to the annual fees as detailed in the table below.

Year ending 30 June	2022 £'000s	2021* £'000s	2020* £'000s
Chairman	47.6	46.0	46.0
Directors	35.2	34.0	34.0
Chairman of Audit & Risk Committee	45.5	44.0	44.0

<sup>\*</sup>Actual

## **VOTING AT ANNUAL GENERAL MEETING**

A resolution to approve the Remuneration Report was put to shareholders at the AGM of the Company held on 8 December 2020. Of the votes cast, 99.99% were in favour and 0.01% were against; this resolution will be put to shareholders again this year. The Company seeks shareholder approval for its remuneration policy on a triennial basis and a binding resolution was last put to shareholders at the AGM held on 8 December 2020. Of the votes cast, 99.98% were in favour and 0.02% were against. A resolution to approve the remuneration policy will be put to shareholders at the AGM to be held in 2023.

# **DIRECTORS' REMUNERATION REPORT** (continued)

# **DIRECTORS' ANNUAL REPORT ON REMUNERATION** (AUDITED)

A single figure for the total remuneration of each Director is set out in the table below for the year ended 30 June 2021.

	2021	2020
Director <sup>(1)</sup>	£	£
Peter Burrows <sup>(2)</sup>	46,000	23,000
Stuart Bridges (appointed 2 October 2019)	44,000	33,000
Alison Hill	34,000	34,000
Warren McLeland (retired 30 September 2019)	-	8,500
Christopher Samuel	34,000	34,000
David Shillson	34,000	34,000
Eric Stobart (retired 30 September 2019)	-	11,000
Total	192,000	177,500

<sup>(1)</sup> The Directors' entitlement to fees is calculated in arrears

The annual percentage change in each Directors' remuneration for the past year is 0.0% (2020: 2.3%), other than for Mr Burrows, which is 100% (2020: (48.9)%) as a result of him waiving 50% of his fee entitlement during the year ended 30 June 2020.

# **RELATIVE IMPORTANCE OF SPEND ON PAY**

The following table compares the remuneration paid to the Directors with aggregate distributions paid to shareholders relating to the year to 30 June 2021 and the prior year. Although this disclosure is a statutory requirement, the Directors consider that comparison of Directors' remuneration with annual dividends and share buybacks does not provide a meaningful measure relative to the Company's overall performance as an investment company with an objective of providing shareholders with long-term total return.

Year ended 30 June	2021 £'000s	2020 £'000s	CHANGE £'000s
Aggregate Directors' emoluments	192	178	14
Aggregate dividends	6,813	6,711	102
Aggregate share buybacks	3,623	5,892	(2,269)

# **DIRECTORS' BENEFICIAL SHARE INTERESTS** (AUDITED)

The Directors' (and any connected persons) holdings of ordinary shares are detailed below:

As at 30 June	2021	2020
Peter Burrows	909,617	799,617
Stuart Bridges <sup>(1)</sup>	136,937	11,896
Alison Hill <sup>(1)</sup>	81,619	63,815
Christopher Samuel	212,991	205,045
David Shillson <sup>(1)</sup>	123,109	105,305

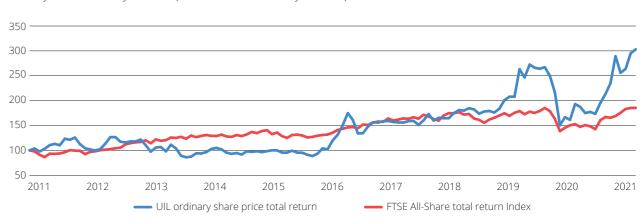
(1) Since the year end, Mr Bridges, Ms Hill and Mr Shillson have each acquired, respectively, a further 4,023, 3,109 and 3,109 ordinary

# **COMPANY PERFORMANCE**

The graph below compares, for the ten years ended 30 June 2021, the ordinary share price total return (see page 110) to the FTSE All-Share total return Index (Sterling adjusted).

#### SHARE PRICE TOTAL RETURN (pence)

from 30 June 2011 to 30 June 2021 (rebased to 100 as at 30 June 2011)



Source: ICM

On behalf of the Board

# **Peter Burrows**

Chairman

22 September 2021

<sup>(2)</sup> Peter Burrows waived £23,000 of his £46,000 entitlement for the year ended 30 June 2020

# **AUDIT & RISK COMMITTEE REPORT**



Chairman of the Audit & Risk Committee

As chairman of the Audit & Risk Committee, I am pleased to present the Committee's report to shareholders for the year ended 30 June 2021.

#### **ROLE AND RESPONSIBILITIES**

UIL has established a separately chaired Audit & Risk Committee whose duties include considering and recommending to the Board for approval the contents of

the half yearly and annual financial statements and providing an opinion as to whether the annual report and accounts, taken as a whole, are fair, balanced and understandable and provide the information necessary for shareholders to assess the Company's performance, business model and strategy. The Committee also reviews the external Auditors' report on the annual financial statements and is responsible for reviewing and forming an opinion on the effectiveness of the external audit process and audit quality. Other duties include reviewing the appropriateness of the Company's accounting policies and ensuring the adequacy of the internal control systems and standards.

The Audit & Risk Committee meets at least three times a year. Two of the planned meetings are held prior to the Board meetings to approve the half yearly and annual results. Representatives of the Investment Managers attend all meetings.

#### **COMPOSITION**

During the year ended 30 June 2021, the Audit & Risk Committee consisted of all the independent Directors of the Company. It is considered that there is a range of recent and relevant financial experience amongst the members of the Audit & Risk Committee together with experience of the investment trust sector. In light of the Chairman of the Board's relevant financial services experience, his continued independence and his valued contributions in Committee meetings, the Audit & Risk Committee considers it appropriate that he is a member.

# RESPONSIBILITIES AND REVIEW OF THE EXTERNAL

During the year the principal activities of the Audit & Risk Committee included:

- considering and recommending to the Board for approval the contents of the half yearly and annual financial statements and reviewing the external auditor's report;
- · management of the relationship with the external auditor, including its appointment and the evaluation of scope, execution, cost effectiveness, independence and objectivity;
- reviewing and approving the external auditors' plan for the financial year, with a focus on the identification of areas of audit risk, and consideration of the appropriateness of the level of audit materiality adopted;
- · reviewing and recommending to the Board for approval the audit and non-audit fees payable to the external auditor and the terms of its engagement;
- evaluation of reports received from the external auditor with respect to the annual financial statements and its review of the half-yearly report;
- reviewing the efficacy of the external audit process and making a recommendation to the Board with respect to the reappointment of the external auditors:
- · evaluation of the effectiveness of the internal control and risk management systems including reports received on the operational controls of the Company's service providers and reports from the Company's depositary;
- reviewing the appropriateness of the Company's accounting policies; and
- · monitoring developments in accounting and reporting requirements that impact on the Company's compliance with relevant statutory and listing requirements.

# **AUDITOR AND AUDIT TENURE**

KPMG LLP ("KPMG") has been the auditor of the Company since 2012, following a competitive tender process. The Audit & Risk Committee decides when it is appropriate to put the role of auditor out to tender.

The audit partner has rotated regularly. Mr John Waterson was appointed the lead audit partner last year. The Audit & Risk Committee has considered the independence of the auditor and the objectivity of the audit process and is satisfied that KPMG has fulfilled its obligations to shareholders as independent auditor to the Company.

It is the Company's policy not to seek substantial nonaudit services from its auditor unless they relate to a review of the half yearly report as the Board considers the auditor is best placed to provide this work. If the provision of significant non-audit services were to be considered, the Committee would procure such services from an accountancy firm other than the auditor. Non-audit fees paid to KPMG by the Company amounted to £10,000 for the year ended 30 June 2021 (2019: £7,500) and related to the review of the half yearly accounts. The Committee has considered the threats to independence from the provision of this service and concluded that since appropriate safeguards exists there is no impact to auditor independence.

The partner and manager of the audit team at KPMG presented their audit plan to the Audit & Risk Committee in advance of the financial year end. Items of audit focus were discussed, agreed and given particular attention during the audit process. KPMG reported to the Audit & Risk Committee on these items, their independence and other matters. This report was considered by the Audit & Risk Committee and discussed with KPMG and the Investment Managers prior to approval of the annual financial report.

Members of the Audit & Risk Committee meet in camera with the external auditor at least annually.

# **ACCOUNTING MATTERS AND SIGNIFICANT AREAS**

For the year ended 30 June 2021 the accounting matters that were subject to specific consideration by the Audit & Risk Committee and consultation with KPMG where necessary were as follows:

# SIGNIFICANT AREA

# Value of level 3 investments

# **HOW ADDRESSED**

Investments that are classified as level 3 are valued using a variety of techniques to determine a fair value, as set out in note 1(d) to the accounts. All such valuations are carefully reviewed by the Audit & Risk Committee with the Investment Managers.

The Audit & Risk Committee receives detailed information on all level 3 investments and it discusses and challenges the valuations with the Investment Managers. It considers market comparables and discusses any proposed revaluations with the Investment Managers.

The Audit & Risk Committee reviewed the external audit plan at an early stage and concluded that the appropriate areas of audit risk relevant to the Company had been identified and that suitable audit procedures had been put in place to obtain reasonable assurance that the financial statements as a whole would be free of material misstatements.

As a result, and following a thorough review process, the Audit & Risk Committee advised the Board that it is satisfied that, taken as a whole, the annual financial report for the year ended 30 June 2021 is fair, balanced, and understandable and provides the information necessary for shareholders to assess the Company's performance, business model and strategy. In reaching this conclusion, the Audit & Risk Committee has assumed that the reader of the report would have a reasonable level of knowledge of investments.

# EXTERNAL AUDIT. REVIEW OF ITS EFFECTIVENESS AND **AUDITOR REAPPOINTMENT**

The Audit & Risk Committee advises the Board on the appointment of the external auditor, its remuneration for audit and non-audit work and its cost effectiveness, independence, and objectivity.

# AUDIT & RISK COMMITTEE REPORT (continued)

# STATEMENT OF DIRECTORS' RESPONSIBILITIES in respect of the Report and Accounts

As part of the review of the effectiveness of the audit process, a formal evaluation process incorporating views from the members of the Audit & Risk Committee and relevant personnel at the Investment Managers is followed and feedback is provided to KPMG. Areas covered by this review include:

- the calibre of the audit firm, including reputation and industry presence;
- the extent of quality controls including review processes, second director oversight and annual reports from its regulator;
- · the performance of the audit team, including skills of individuals, specialist knowledge, partner involvement, team member continuity and quality and timeliness of audit planning and execution;
- audit communication including planning, relevant accounting and regulatory developments, approach to significant accounting risks, communication of audit results and recommendations on corporate reporting;
- ethical standards including independence and integrity of the audit team, lines of communication to the Audit & Risk Committee and partner rotation;
- · reasonableness of the audit fees.

For the year ended 30 June 2021, the Audit & Risk Committee is satisfied that the audit process was effective.

Resolutions proposing the reappointment of KPMG as the Company's auditor and authorising the Directors to determine its remuneration will be put to the shareholders at the forthcoming AGM.

# INTERNAL CONTROLS AND RISK MANAGEMENT

UIL's risk assessment focus and the way in which significant risks are managed is a key area of focus for the Audit & Risk Committee. Work here was driven by the Audit & Risk Committee's assessment of the risks arising in the Company's operations and identification of the controls exercised by the Board and its delegates, the Investment Managers, the Administrator and other service providers. These are recorded in risk matrices prepared by ICMIM as the Company's AIFM with responsibility for risk

management, which continue to serve as an effective tool to highlight and monitor the principal risks, details of which are provided in the Strategic Report. It also received and considered, together with representatives of the Investment Managers, reports in relation to the operational controls of the Investment Managers, Administrator and Custodian. These reviews identified no issues of significance.

# WHISTLEBLOWING POLICY

The Committee has also reviewed and accepted the 'whistleblowing' policy that has been put in place by the Investment Managers under which their staff, in confidence, can raise concerns about possible improprieties in matters of financial reporting or other matters, in so far as they affect the Company.

# **INTERNAL AUDIT**

Due to the nature of the Company, being an externally managed investment company with no executive employees, the Company does not have its own internal audit function. The Committee and the Board have concluded that there is no current need for such a function, based on the satisfactory operation of controls within the Company's service providers.

# Stuart Bridges

Chairman of the Audit & Risk Committee

22 September 2021

The Directors are responsible for preparing the Annual Report and the Group and parent Company Accounts in accordance with applicable law and regulations.

The Directors are required to prepare Group and parent Company financial statements for each financial year. They have elected to prepare the Group financial statements in accordance with International Financial Reporting Standards as adopted by the European Union (IFRSs as adopted by the EU) and applicable law and have elected to prepare the parent Company financial statements on the same basis.

The Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Group and parent Company and of their profit or loss for that period. In preparing each of the Group and parent Company financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- · make judgements and estimates that are reasonable, relevant and reliable;
- state whether they have been prepared in accordance with IFRSs as adopted by the EU;
- · assess the Group and parent Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and
- use the going concern basis of accounting unless they either intend to liquidate the Group or the parent Company or to cease operations or have no realistic alternative but to do so.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the parent Company's transactions and disclose with reasonable accuracy at any time the financial position of the parent Company and enable them to ensure that its financial statements comply with the Companies Act 1981 of Bermuda. They are responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Group and to prevent and detect fraud and other irregularities.

The Directors have decided to prepare voluntarily a Directors' Remuneration Report in accordance with Schedule 8 to The Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations 2008 made under the UK Companies Act 2006, as if those requirements applied to the Company. The Directors have also decided to prepare voluntarily a Corporate Governance Statement under the UK Corporate Governance Code as if the Company were required to comply with the Listing Rules of the Financial Conduct Authority applicable to UK premium listed companies.

The Directors are responsible for the maintenance and integrity of the corporate and financial information included on the Company's website. Legislation in the UK and Bermuda governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

# **RESPONSIBILITY STATEMENT OF THE DIRECTORS IN** RESPECT OF THE ANNUAL FINANCIAL REPORT

We confirm that to the best of our knowledge:

- the financial statements, prepared in accordance with the applicable set of accounting standards, give a true and fair view of the assets, liabilities, financial position and profit or loss of the Company and the undertakings included in the consolidation taken as a whole; and
- the Strategic Report and Directors' Report include a fair review of the development and performance of the business and the position of the Company, and the undertakings included in the consolidation taken as a whole, together with a description of the principal risks and uncertainties that they face.

We consider the annual report and accounts, taken as a whole, is fair, balanced, and understandable and provides the information necessary for shareholders to assess the Group's position and performance, business model and strategy.

Approved by the Board and signed on its behalf by: **Peter Burrows** 

Chairman

22 September 2021



# Independent auditor's report

# to the members of UIL Limited

# 1. Our opinion is unmodified

We have audited the financial statements of UIL Limited ("the Company") for the year ended 30 June 2021 which comprise the Group and Company Income Statements, Group and Company Statements of Changes in Equity, Group and Company Statements of Financial Position, Group and Company Statements of Cash Flows, and the related notes, including the accounting policies in note 1.

# In our opinion the financial statements:

- give a true and fair view of the state of the Group's and of the parent Company's affairs as at 30 June 2021 and of the Group's and parent Company's profit for the year then ended; and
- have been properly prepared in accordance with International Financial Reporting Standards as adopted by the European Union.

# Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities are described below. We believe that the audit evidence we have obtained is a sufficient and appropriate basis for our opinion. Our audit opinion is consistent with our report to the Audit and Risk Committee

We were first appointed by the Shareholders as auditor for the year ended 30 June 2013. The period of total uninterrupted engagement is for the nine financial years ended 30 June 2021. We have fulfilled our ethical responsibilities under, and are independent of the Group in accordance with, UK ethical requirements including the FRC Ethical Standard as applied to other listed entities.

Overview		
Materiality: group financial statements as a whole	£5.4m (20.1%) of	20: £4.9m) group total assets
Coverage	100% (2020:100%) of	group total assets
Key audit matter	s	vs 2020
Recurring risks	Valuation of level 3 investments (including Somers Limited)	<b>4&gt;</b>

# 2. Key audit matters: our assessment of risks of material misstatement

Key audit matters are those matters that, in our professional judgement, were of most significance in the audit of the financial statements and include the most significant assessed risks of material misstatement (whether or not due to fraud) identified by us, including those which had the greatest effect on: the overall audit strategy; the allocation of resources in the audit; and directing the efforts of the engagement team. We summarise below the key audit matter, in arriving at our audit opinion above, together with our key audit procedures to address this matter, and as required for public interest entities, our results from those procedures. This matter was addressed, and our results are based on procedures undertaken, in the context of and solely for the purpose of, our audit of the financial statements as a whole, and in forming our opinion thereon, and consequently are incidental to that opinion, and we do not provide a separate opinion on this matter.

# The risk

# Valuation of Level 3 investments (including Somers Limited) – Group and Company key audit matter\*

(£322.8 million; 2020: £291.1 million)

Refer to page 63 (Audit & Risk Committee Report), page 80 (accounting policy) and pages 85,86 and 103-105 (financial disclosures).

\* Somers is classified as a level 3 in 2021, as disclosed in Note 29.

# Subjective valuation:

As at 30 June 2021, 59.1% (2020: 59.0%) of the Group's total assets (by value) is held in level 3 investments where no quoted market price is available. Unlisted investments are measured at fair value, which is established in accordance with the International Private Equity and Venture Capital Valuation Guidelines, by using measurements of value such as prices of recent orderly transactions, discounted cash flows, earnings multiples, and net assets.

The effect of these matters is that, as part of our risk assessment, we determined that the valuation of Level 3 investments has a high degree of estimation uncertainty, with a potential range of reasonable outcomes greater than our materiality for the financial statements as a whole. The financial statements note 29 discloses the range/sensitivity estimated by the Group.

## Our response

We performed the detailed tests below rather than seeking to rely on controls, because the nature of the balance is such that we would expect to obtain audit evidence primarily through the detailed procedures described:

Our procedures included:

**Historical comparisons:** Assessment of investment realisations in the period where relevant, comparing; (i) actual sales proceeds to prior year end valuations; (ii) repayments of debt investments to repayment timeline expectations previously communicated by management; (iii) current year fair values to management narrative of expectations communicated in previous periods, to understand the reasons for significant variances and determine whether they are indicative of bias or error in the Group's approach to valuations. A retrospective review of prior period audited accounts, in comparison to prior period management accounts included as key inputs to valuations, is also undertaken to assess the accuracy of management information provided.

**Methodology choice:** In the context of observed industry best practice and the provisions of the International Private Equity and Venture Capital Valuation Guidelines, we challenged the appropriateness of the valuation basis selected for the Group's investments in Level 3 securities.

# 2. Key audit matters: our assessment of risks of material misstatement (cont.)

# The risk

#### Our response

Our valuation experience: Challenging the investment manager on key judgements affecting investee company valuations, such as discount factors and the choice of benchmark for earnings multiples. We compared key underlying financial data inputs to external sources, investee company audited accounts and management information as applicable. We challenged the assumptions around sustainability of earnings based on the plans of the investee companies and whether these are achievable and we obtained an understanding of existing and prospective investee company cashflows to understand whether borrowings can be serviced or whether refinancing may be required. Our work included consideration of events which occurred subsequent to the year end up until the date of this audit report.

Comparing valuations: Where a recent transaction has been used to value a holding, we obtained an understanding of the circumstances surrounding the transaction and vouched the price to supporting documentation. We also assessed whether subsequent changes or events such as market or entity specific factors would imply a change in value. For the valuation of fund interests, we obtained and agreed the latest reported net asset values from the fund managers: and

**Assessing transparency:** Consideration of the appropriateness, in accordance with relevant accounting standards, of the disclosures in respect of level 3 investments and the effect of changing one or more inputs to reasonably possible alternative valuation assumptions.

# Our results:

We found the Group's and Company's valuation of Level 3 investments to be acceptable (2020: acceptable).

We continue to perform procedures over Going concern. However, following the repayment of 2020 Zero dividend preference shares in the year the quantum of current liabilities has reduced significantly as of year end. Consequently we have not assessed it as a significant risk in our current year audit and, therefore, it is not separately identified in our report this year.

# 3. Our application of materiality and an overview of the scope of our audit

Materiality for the Group financial statements as a whole was set at £5.4 million (2020: £4.9 million), determined with reference to a benchmark of total assets, of which it represents 1% (2020: 1%).

In line with our audit methodology, our procedures on individual account balances and disclosures were performed to a lower threshold, performance materiality, so as to reduce to an acceptable level the risk that individually immaterial misstatements in individual account balances add up to a material amount across the financial statements as a whole. Performance materiality was set at 65 % (2020: 75%) of materiality for the financial statements as a whole, which equates to £3.5 million (2020: £3.7m illion). We applied this percentage in our determination of performance materiality based on the level of identified misstatements during the prior year audit.

In addition, we applied materiality of £0.4 million (2020: £0.4 million) and performance materiality of £0.3 million (2020: 0.3 million) to Investment and other income for which we believe misstatements of lesser amounts than materiality for the financial statements as a whole could reasonably be expected to influence the Company's members' assessment of the financial performance of the

Materiality for the Parent Company financial statements as a whole was set at £5.3 million (2020: £4.9 million). This is lower than the materiality we would otherwise have determined by reference to total assets, and represents 0.97% of the Parent Company's total assets (2020: 0.99%). Performance materiality was set at 65% (2020: 75%) of materiality for the financial statements as a whole, which equates to £3.4 million (2020: £3.6 million). We applied this percentage in our determination of performance materiality based on the level of identified misstatements during the prior year audit.

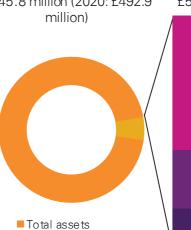
We agreed to report to the Audit & Risk Committee any corrected or uncorrected identified misstatements exceeding £0.27 million (2020: £0.24 million) for the Group, £0.25 million (2020: £0.24 million) for the Company, or £0.02 million in relation to Investment and other income (2020: £0.02 million), in addition to other identified misstatements that warranted reporting on qualitative grounds.

The Group team performed the audit of the Group as if it was a single aggregated set of financial information. The audit was undertaken to the materiality level specified above and was performed by a single audit team.

# **Total Assets**

£545.8 million (2020: £492.9

■ Group materiality



# **Group materiality**

£5.4 million (2020: £4.9 million)

# £5.4 million

Whole financial statements materiality (2020: £4.9 million)

# £3.5 million

Whole financial statements performance materiality (2020: £3.7 million)

#### £0.4 million

Investment and other income materiality (2020: £0.4 million)

# £0.27 million

Misstatements reported to the Audit & Risk Committee (2020: £0.24 million)

#### 4. Going concern

The Directors have prepared the financial statements on the going concern basis as they do not intend to liquidate the Group or the Company or to cease their operations, and as they have concluded that the Group's and the Company's financial position means that this is realistic. They have also concluded that there are no material uncertainties that could have cast significant doubt over their ability to continue as a going concern for at least a year from the date of approval of the financial statements ("the going concern period").

We used our knowledge of the Group and the Company, its industry, and the general economic environment to identify the inherent risks to its business model and analysed how those risks might affect the Group and Company's financial resources or ability to continue operations over the going concern period. The risks that we considered most likely to adversely affect the Group and Company's available financial resources and its ability to operate over this period were:

- The impact of a significant reduction in the valuation of investments and the implications for the Group and Company's debt covenants;
- The liquidity of the investment portfolio and its ability to meet the liabilities of the Group and Company as and when they fall due; and
- The operational resilience of key service organisations.

We considered whether these risks could plausibly affect the liquidity in the going concern period by assessing the degree of downside assumption that, individually and collectively, could result in a liquidity issue, taking into account the Group and Company's liquid investment position (and the results of their reverse stress testing).

We considered whether the going concern disclosure in notes 1 and 28 to the financial statements gives a full and accurate description of the Directors' assessment of going concern, including the identified risks and related sensitivities.

Our conclusions based on this work:

- we consider that the Directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate;
- we have not identified, and concur with the Directors' assessment that there is not, a material uncertainty related to events or conditions that, individually or collectively, may cast significant doubt on the Group's or Company's ability to continue as a going concern for the going concern period; and
- we have nothing material to add or draw attention to in relation to the Directors' statement in notes 1 and 28 to the financial statements on the use of the going concern basis of accounting with no material uncertainties that may cast significant doubt over the Group and Company's use of that basis for the going concern period, and we found the going concern disclosure in notes 1 and 28 to be acceptable.

However, as we cannot predict all future events or conditions and as subsequent events may result in outcomes that are inconsistent with judgements that were reasonable at the time they were made, the above conclusions are not a guarantee that the Group or the Company will continue in operation.

### 5. Fraud and breaches of laws and regulations – ability to detect

## Identifying and responding to risks of material misstatement due to fraud

To identify risks of material misstatement due to fraud ("fraud risks") we assessed events or conditions that could indicate an incentive or pressure to commit fraud or provide an opportunity to commit fraud. Our risk assessment procedures included:

- Enquiring of Directors as to the Group and Company's high-level policies and procedures to prevent and detect fraud, as well as whether they have knowledge of any actual, suspected or alleged fraud;
- Assessing the segregation of duties in place between the Directors, the Administrator and the Group and Company's Investment Manager; and
- Reading Board and Audit and Risk Committee minutes.

As required by auditing standards, we perform procedures to address the risk of management override of controls, in particular to the risk that management may be in a position to make inappropriate accounting entries. We evaluated the design and implementation of the controls over journal entries and other adjustments and made inquiries of the Administrator about inappropriate or unusual activity relating to the processing of journal entries and other adjustments. We substantively tested all material post-closing entries and, based on the results of our risk assessment procedures and understanding of the process, including the segregation of duties between the Directors and the Administrator, no further high-risk journal entries or other adjustments were identified.

On this audit we have rebutted the fraud risk related to revenue recognition because the revenue is non-judgemental and straightforward, with limited opportunity for manipulation. We did not identify any significant unusual transactions or additional fraud risks.

# Identifying and responding to risks of material misstatement due to non-compliance with laws and regulations

We identified areas of laws and regulations that could reasonably be expected to have a material effect on the financial statements from our general commercial and sector experience and through discussion with the Directors, the Investment Manager and the Administrator (as required by auditing standards) and discussed with the Directors the policies and procedures regarding compliance with laws and regulations. As the Company is regulated, our assessment of risks involved gaining an understanding of the control environment including the entity's procedures for complying with regulatory requirements.

The potential effect of these laws and regulations on the financial statements varies considerably.

## 5. Fraud and breaches of laws and regulations – ability to detect (continued)

## Identifying and responding to risks of material misstatement due to non-compliance with laws and regulations (continued)

Firstly, the Group is subject to laws and regulations that directly affect the financial statements including financial reporting legislation (including related companies legislation) and listing regulations, and we assessed the extent of compliance with these laws and regulations as part of our procedures on the related financial statement items.

Secondly, the Group is subject to many other laws and regulations where the consequences of non-compliance could have a material effect on amounts or disclosures in the financial statements, for instance through the imposition of fines or litigation. We identified the following areas as those most likely to have such an effect: money laundering, data protection, bribery and corruption legislation, and certain aspects of company legislation recognising the financial and regulated nature of the Group's activities and its legal form. Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the Directors and the Administrator and inspection of regulatory and legal correspondence, if any. Therefore if a breach of operational regulations is not disclosed to us or evident from relevant correspondence, an audit will not detect that breach.

### Context of the ability of the audit to detect fraud or breaches of law or regulation

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it.

In addition, as with any audit, there remained a higher risk of non-detection of fraud, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. Our audit procedures are designed to detect material misstatement. We are not responsible for preventing non-compliance or fraud and cannot be expected to detect non-compliance with all laws and regulations.

### 6. We have nothing to report on the other information in the Annual Report

The Directors are responsible for the other information presented in the Annual Report together with the financial statements. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except as explicitly stated below, any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether, based on our financial statements audit work, the information therein is materially misstated or inconsistent with the financial statements or our audit knowledge. Based solely on that work we have not identified material misstatements in the other information.

#### Directors' remuneration report

In addition to our audit of the financial statements, the Directors have engaged us to audit the information in the Directors' Remuneration Report that is described as having been audited, which the Directors have decided to prepare as if the Company were required to comply with the requirements of Schedule 8 to The Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations 2008 (SI 2008 No. 410) made under the UK Companies Act 2006.

In our opinion the part of the Directors' Remuneration Report to be audited has been properly prepared in accordance with the Companies Act 2006, as if those requirements applied to the Company.

#### Disclosures of emerging and principal risks and longerterm viability

We are required to perform procedures to identify whether there is a material inconsistency between the Directors' disclosures in respect of emerging and principal risks and the viability statement, and the financial statements and our audit knowledge.

Based on those procedures, we have nothing material to add or draw attention to in relation to:

- the Directors' confirmation within the Principal Risks and Risk Mitigation on pages 36 to 38 that they have carried out a robust assessment of the emerging and principal risks facing the Group, including those that would threaten its business model, future performance, solvency and liquidity;
- the Principal Risks and Risk Mitigation disclosures describing these risks and how emerging risks are identified, and explaining how they are being managed and mitigated; and
- the Directors' explanation in the Viability Statement of how they have assessed the prospects of the Group, over what period they have done so and why they considered that period to be appropriate, and their statement as to whether they have a reasonable expectation that the Group will be able to continue in operation and meet its liabilities as they fall due over the period of their assessment, including any related disclosures drawing attention to any necessary qualifications or assumptions.

#### 6. We have nothing to report on the other information 7. Respective responsibilities in the Annual Report (continued)

#### Disclosures of emerging and principal risks and longerterm viability (continued)

Our work is limited to assessing these matters in the context of only the knowledge acquired during our financial statements audit. As we cannot predict all future events or conditions and as subsequent events may result in outcomes that are inconsistent with judgements that were reasonable at the time they were made, the absence of anything to report on these statements is not a guarantee as to the Group's and Company's longer-term viability.

#### Corporate governance disclosures

We are required to perform procedures to identify whether there is a material inconsistency between the Directors' corporate governance disclosures and the financial statements and our audit knowledge.

Based on those procedures, we have concluded that each of the following is materially consistent with the financial statements and our audit knowledge:

- the Directors' statement that they consider that the annual report and financial statements taken as a whole is fair, balanced and understandable, and provides the information necessary for shareholders to assess the Group's position and performance, business model and strategy; and
- the section of the annual report describing the work of the Audit & Risk Committee, including the significant issues that the Audit & Risk Committee considered in relation to the financial statements, and how these issues were addressed.
- the section of the annual report that describes the review of the effectiveness of the Group's risk management and internal control systems.

In addition to our audit of the financial statements, the Directors have engaged us to review their Corporate Governance Statement as if the Company were required to comply with the Listing Rules and the Disclosure Guidance and Transparency Rules of the Financial Conduct Authority in relation to those matters. Under the terms of our engagement we are required to review the part of the Corporate Governance Statement relating to the Company's compliance with the provisions of the UK Corporate Governance Code specified for our review.

We have nothing to report in this respect.

#### Directors' responsibilities

As explained more fully in their statement set out on page 65, the Directors are responsible for: the preparation of the financial statements including being satisfied that they give a true and fair view; such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error; assessing the Group and parent Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and using the going concern basis of accounting unless they either intend to liquidate the Group or the parent Company or to cease operations, or have no realistic alternative but to do so.

#### Auditor's responsibilities

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue our opinion in an auditor's report. Reasonable assurance is a high level of assurance, but does not guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

A fuller description of our responsibilities is provided on the FRC's website at www.frc.org.uk/auditorsresponsibilities

#### 8. The purpose of our audit work and to whom we owe our responsibilities

This report is made solely to the Company's members, as a body, in accordance with section 90(2) of the Companies Act 1981 of Bermuda and the terms of our engagement by the Company. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report, and the further matters we are required to state to them in accordance with the terms agreed with the Company, and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

#### John Waterson for and on behalf of KPMG LLP

**Chartered Accountants** 20 Castle Terrace Edinburgh EH1 2EG 22 September 2021

#### GROUP INCOME STATEMENT

for the year to 30 June			2021			2020
otes	Revenue return £'000s	Capital return £'000s	Total return £'000s	Revenue return £'000s	Capital return £'000s	Total return £'000s
<sup>9</sup> Gains/(losses) on investments	-	112,465	112,465	_	(60,006)	(60,006)
<sup>12</sup> Gains on derivative financial instruments	-	6,319	6,319	-	3,286	3,286
Foreign exchange gains/(losses)	-	3,904	3,904	-	(3,469)	(3,469)
<sup>2</sup> Investment and other income	11,555	-	11,555	12,684	-	12,684
Total income/(loss)	11,555	122,688	134,243	12,684	(60,189)	(47,505)
<sup>3</sup> Management and administration fees	(982)	-	(982)	(1,426)	-	(1,426)
<sup>4</sup> Other expenses	(1,069)	(5)	(1,074)	(1,184)	(10)	(1,194)
Profit/(loss) before finance costs and taxation  5 Finance costs	9,504	122,683	132,187	10,074	(60,199)	(50,125)
Profit/(loss) before taxation	(994) 8,510	(8,601)	(9,595)	(1,602) 8,472	(70,511)	(11,914)
6 Taxation	-	-	-	(1)	(70,511)	(02,033)
Profit/(loss) for the year	8,510	114,082	122,592	8,471	(70,511)	(62,040)
Earnings per ordinary share – pence	9.98	133.81	143.79	9.77	(81.30)	(71.53)

The Group does not have any income or expense that is not included in the profit/(loss) for the year and therefore the profit/(loss) for the year is also the total comprehensive income for the year, as defined in International Accounting Standard 1 (revised).

All items in the above statement derive from continuing operations.

All income is attributable to the equity holders of the Company. There are no minority interests.

The notes on pages 79 to 105 form part of these financial statements.

### GROUP STATEMENT OF CHANGES IN EQUITY

for the year to 30 June			2021			2020
otes	Revenue return £'000s	Capital return £'000s	Total return £'000s	Revenue return £'000s	Capital return £'000s	Total return £′000s
Gains/(losses) on investments	-	112,986	112,986	-	(60,078)	(60,078)
<sup>12</sup> Gains on derivative financial instruments	-	6,319	6,319	-	3,286	3,286
Foreign exchange gains/(losses)	-	3,904	3,904	-	(3,469)	(3,469)
<sup>2</sup> Investment and other income	11,555	-	11,555	12,684	-	12,684
Total income/(loss)	11,555	123,209	134,764	12,684	(60,261)	(47,577)
<sup>3</sup> Management and administration fees	(982)	-	(982)	(1,426)	-	(1,426)
<sup>4</sup> Other expenses	(1,069)	(5)	(1,074)	(1,184)	(10)	(1,194)
Profit/(loss) before finance costs and taxation	9,504	123,204	132,708	10,074	(60,271)	(50,197)
5 Finance costs	(994) 8,510	(8,762)	(9,756)	(1,602) 8,472	(70,643)	(12,245)
Profit/(loss) before taxation  6 Taxation		-	122,932	(1)	(70,314)	(1)
Profit/(loss) for the year	8,510	114,442	122,952	8,471	(70,914)	(62,443)
7 Earnings per ordinary share – pence	9.98	134.24	144.22	9.77	(81.76)	(71.99)

The Company does not have any income or expense that is not included in the profit/(loss) for the year and therefore the profit/(loss) for the year is also the total comprehensive income for the year, as defined in International Accounting Standard 1 (revised).

All items in the above statement derive from continuing operations.

All income is attributable to the equity holders of the Company.

The notes on pages 79 to 105 form part of these financial statements.

	for the year to 30 June 2021							
Notes	S	Ordinary share capital £'000s	Share premium account £'000s	Special reserve £'000s	Non- distributable reserve £'000s	Capital reserves £'000s	Revenue reserve £'000s	Total £'000s
	Balance as at 30 June 2020	8,594	10,445	233,866	32,069	(44,199)	10,850	251,625
	Profit for the year	-	-	-	-	114,082	8,510	122,592
8	<sup>3</sup> Ordinary dividends paid	-	-	-	-	-	(6,813)	(6,813)
17	<sup>7</sup> Shares purchased by the Company	(164)	(3,459)	_	_	-	_	(3,623)
	Balance at 30 June 2021	8,430	6,986	233,866	32,069	69,883	12,547	363,781
	for the year to 30 June 2020							
Notes	5	Ordinary share capital £'000s	Share premium account £'000s	Special reserve £'000s	Non- distributable reserve £'000s	Capital reserves £'000s	Revenue reserve £'000s	Total £'000s
	Balance as at 30 June 2019	8,828	16,103	233,866	32,069	26,312	9,090	326,268
	(Loss)/profit for the year	-	-	-	-	(70,511)	8,471	(62,040)

The notes on pages 79 to 105 form part of these financial statements.

(234)

8,594

(5,658)

10,445

233,866

8 Ordinary dividends paid

<sup>17</sup> Shares purchased by the

Balance as at 30 June 2020

Company

(6,711)

(5,892)

251,625

10,850

(44,199)

32,069

## COMPANY STATEMENT OF CHANGES IN EQUITY

### STATEMENTS OF FINANCIAL POSITION

Notes	Ordinary share	Share premium	Special	Non- distributable	Capital	Revenue	
	capital £'000s	account £'000s	reserve £'000s	reserve £'000s	reserves £'000s	reserve £'000s	Total £'000s
Balance as at 30 June 2020	8,594	10,445	233,866	32,069	(44,589)	10,850	251,235
Profit for the year	-	-	-	-	114,442	8,510	122,952
<sup>8</sup> Ordinary dividends paid	-	-	-	-	-	(6,813)	(6,813)
<sup>17</sup> Shares purchased by the Company	(164)	(3,459)	_	-	_	_	(3,623)
Balance at 30 June 2021	8,430	6,986	233,866	32,069	69,853	12,547	363,751
for the year to 30 June 2020							
otes	Ordinary	Share		Non-			
	share capital £'000s	premium account £'000s	Special reserve £'000s	distributable reserve £'000s	Capital reserves £'000s	Revenue reserve £'000s	Total £′000s
Balance as at 30 June 2019	8,828	16,103	233,866	32,069	26,325	9,090	326,281
(Loss)/profit for the year	-	-	-	-	(70,914)	8,471	(62,443)
<sup>8</sup> Ordinary dividends paid	-	-	-	-	-	(6,711)	(6,711)
<sup>17</sup> Shares purchased by the Company	(234)	(5,658)	_	_	_	_	(5,892)

233,866

10,445

(44,589)

32,069

10,850

251,235

The notes on pages 79 to 105 form part of these financial statements.

Balance as at 30 June 2020

		Group		Company
as at 30 June	2021 £'000s	2020 £'000s	2021 £'000s	2020 £′000s
Non-current assets				
<sup>9</sup> Investments	540,074	488,997	544,228	491,280
Current assets				
11 Other receivables	1,411	3,579	1,411	3,579
<sup>12</sup> Derivative financial instruments	1,047	111	1,047	111
Cash and cash equivalents	3,324	258	3,324	258
	5,782	3,948	5,782	3,948
Current liabilities				
13 Loans	(48,548)	(51,146)	(48,548)	(51,146)
<sup>14</sup> Other payables	(827)	(4,248)	(827)	(63,335)
12 Derivative financial instruments	(627)	(5,391)	(627)	(5,391)
<sup>5</sup> Zero dividend preference shares	-	(59,087)	-	-
	(50,002)	(119,872)	(50,002)	(119,872)
Net current liabilities	(44,220)	(115,924)	(44,220)	(115,924)
Total assets less current liabilities	495,854	373,073	500,008	375,356
Non-current liabilities				
<sup>16</sup> Other payables	-	_	(136,257)	(124,121)
<sup>15</sup> Zero dividend preference shares	(132,073)	(121,448)	-	-
Net assets	363,781	251,625	363,751	251,235
Equity attributable to equity holders				
<sup>17</sup> Ordinary share capital	8,430	8,594	8,430	8,594
<sup>18</sup> Share premium account	6,986	10,445	6,986	10,445
<sup>19</sup> Special reserve	233,866	233,866	233,866	233,866
<sup>20</sup> Non-distributable reserve	32,069	32,069	32,069	32,069
<sup>21</sup> Capital reserves	69,883	(44,199)	69,853	(44,589)
<sup>22</sup> Revenue reserve	12,547	10,850	12,547	10,850
Total attributable to equity holders	363,781	251,625	363,751	251,235
23 Net asset value per ordinary share – pence	431.51	292.79	431.48	292.34

The notes on pages 79 to 105 form part of these financial statements.

Approved by the Board on 22 September 2021 and signed on its behalf by

#### **Peter Burrows**

Chairman

#### NOTES TO THE ACCOUNTS

		Group		Company
for the year to 30 June	2021 £'000s	2020 £'000s	2021 £'000s	2020 £'000s
Profit/(loss) before taxation	122,592	(62,039)	122,952	(62,442)
Adjust for non-cash flow items:	,	(- ,,	,	(- , ,
(Gains)/losses on investments	(112,465)	60,006	(112,986)	60,078
Gains on derivative financial instruments	(6,319)	(3,286)	(6,319)	(3,286)
Foreign exchange (gains)/losses	(3,904)	3,469	(3,904)	3,469
Non-cash flows on income	(8,167)	(6,323)	(8,167)	(6,323)
Decrease/(increase) in accrued income	526	(709)	526	(709)
Decrease/(increase) in other debtors	2,134	(2,122)	2,134	(2,122)
Decrease in creditors	(177)	(8,757)	(177)	(8,757)
ZDP shares finance costs	8,601	10,312	_	_
Intra-group loan account finance costs	-	_	8,762	10,643
Tax on overseas income	_	(1)	_	(1)
Cash flows from operating activities	2,821	(9,450)	2,821	(9,450)
Investing activities:				
Purchases of investments	(52,154)	(81,698)	(52,920)	(81,698)
Sales of investments	121,274	82,812	121,274	93,093
Sales of derivatives	619	7,519	619	7,519
Cash flows from investing activities	69,739	8,633	68,973	18,914
Cash flows before financing activities	72,560	(817)	71,794	9,464
Financing activities:				
Equity dividends paid	(6,813)	(6,711)	(6,813)	(6,711)
Movements on loans	(606)	(2,137)	(606)	(2,137)
Cash flows from issue of ZDP shares	4,114	10,281	4,114	-
Cash flows from redemption of ZDP shares	(61,177)	-	(60,411)	-
Cash paid for ordinary shares purchased for cancellation	(3,623)	(5,892)	(3,623)	(5,892)
Cash flows from financing activities	(68,105)	(4,459)	(67,339)	(14,740)
Net increase/(decrease) in cash and cash equivalents	4,455	(5,276)	4,455	(5,276)
Cash and cash equivalents at the beginning of the year	(3,256)	3,177	(3,256)	3,177
Effect of movement in foreign exchange	1,912	(1,157)	1,912	(1,157)
Cash and cash equivalents at the end of the year	3,111	(3,256)	3,111	(3,256)
Comprised of:				
Cash	3,324	258	3,324	258
Bank overdraft	(213)	(3,514)	(213)	(3,514)
Total	3,111	(3,256)	3,111	(3,256)

The notes on pages 79 to 105 form part of these financial statements.

#### 1. ACCOUNTING POLICIES

The Company, UIL Limited, is an investment company incorporated in Bermuda and traded on the Specialist Fund Segment of the Main Market of the London Stock Exchange. The Company commenced trading on 20 June 2007.

The Group Accounts comprise the results of the Company and UIL Finance Limited ("UIL Finance").

The Group is engaged in a single segment of business, focusing on maximising shareholder returns by identifying and investing in investments where the underlying value is not reflected in the market price.

#### (a) Basis of accounting

The Accounts have been prepared on a going concern basis (see note 28) in accordance with IFRS, which comprise standards and interpretations approved by the IASB, and International Accounting Standards and Standing Interpretations Committee interpretations approved by the IASC that remain in effect and to the extent that they have been adopted by the European Union.

There have been no significant changes to the accounting policies during the year to 30 June 2021.

The Board has determined by having regard to the currency of the Company's share capital, the predominant currency in which its shareholders operate and the currency in which dividends are paid by the Company, that Sterling is the functional and reporting currency.

Where presentational recommendations set out in the revised Statement of Recommended Practice "Financial Statements of Investment Trust Companies and Venture Capital Trusts" ("SORP"), issued in the UK by the Association of Investment Companies ("AIC") in October 2019, do not conflict with the requirements of IFRS, the Directors have prepared the Accounts on a basis consistent with the recommendations of the SORP, in the belief that this will aid comparison with similar investment companies incorporated and listed in the United Kingdom.

In accordance with the SORP, the Income Statement has been analysed between a revenue return (dealing with items of a revenue nature) and a capital return (relating to items of a capital nature). Revenue returns include, but are not limited to, dividend income, operating expenses, finance costs and taxation (insofar as they are not allocated to capital, as described in notes 1(j) and 1(k)). Net revenue returns are allocated via the revenue return to the revenue reserve.

Capital returns include, but are not limited to, profits and losses on the disposal and the valuation of non-current investments, derivative instruments and on cash and borrowings. Net capital returns are allocated via the capital return to capital reserves.

Dividends on ordinary shares may be paid out of the special reserve, revenue reserve and the capital reserves.

A number of new standards and amendments to standards and interpretations, which have not been applied in preparing these accounts, were in issue but not effective. None of these are expected to have a material effect on the accounts of the Group.

The key assumptions concerning the future and other key sources of estimation uncertainty that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year relate to the valuation of unlisted investments, details of which are set out in accounting policy 1(d).

#### (b) Basis of consolidation

The consolidated Accounts include the Accounts of the Company and its operating subsidiary, UIL Finance. All intra group transactions, balances, income and expenses are eliminated on consolidation. Other subsidiaries and associate undertakings held as part of the investment portfolio (see note 1(d) below) are not accounted for in the Group Accounts, but are carried at fair value through profit or loss.

#### (c) Financial instruments

Financial instruments include non-current assets, derivative assets and liabilities and long-term debt instruments. For those financial instruments carried at fair value, accounting standards recognise a hierarchy of fair value measurements for financial instruments which gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). The classification of instruments depends on the lowest significant applicable input, as follows:

Level 1 – Unadjusted, fully accessible and current quoted prices in active markets for identical assets or liabilities. Included within this category are investments listed on any recognised stock exchange or quoted on any secondary

Level 2 – Quoted prices for similar assets or liabilities, or other directly or indirectly observable inputs which exist for the duration of the period of investment. Examples of such instruments would be convertible loans in listed investee companies, securities for which the quoted price has been recently suspended, securities for which an offer price has been announced in the market, forward exchange contracts and certain other derivative instruments.

Level 3 – External inputs are unobservable. Value is the Directors' best estimate of fair value, based on advice from relevant knowledgeable experts, use of recognised valuation techniques and on assumptions as to what inputs other market participants would apply in pricing the same or similar

instruments. Included in level 3 are investments in private companies or securities, whether invested in directly, via loans or through pooled private equity vehicles.

#### (d) Valuation of investments and derivative financial instruments held at fair value through profit or loss

Investment purchases and sales are accounted for on the trade date, inclusive of transaction costs. Investments, including both equity and loans, used for efficient portfolio management are classified as being at fair value through profit or loss. As the Company's business is investing in financial assets with a view to profiting from their total return in the form of dividends, interest or increases in fair value, its investments (including those ordinarily classified as subsidiaries under IFRS 10 but exempted by that financial reporting standard from the requirement to be consolidated) are designated as being at fair value through profit or loss on initial recognition. Derivatives including forward foreign exchange contracts and options are accounted for as a financial asset/liability at fair value through profit or loss. The Company manages and evaluates the performance of these investments and derivatives on a fair value basis in accordance with its investment strategy and information about the Company is provided internally on this basis to the Company's Directors and key management personnel. Gains and losses on investments and on derivatives are analysed within the Income Statement as capital returns. Quoted investments are shown at fair value using market bid prices. The fair value of unquoted investments is determined by the Board in accordance with the International Private Equity and Venture Capital Valuation guidelines. In exercising its judgement over the value of these investments, the Board uses valuation techniques which take into account, where appropriate, latest dealing prices, valuations from reliable sources, net asset values, earnings multiples, recent orderly transactions in similar securities, time to expected repayment and other relevant factors (see key valuations techniques on pages 103 to 105).

#### (e) Cash and cash equivalents

Cash and cash equivalents comprise cash balances. Bank overdrafts are included as a component of cash and cash equivalents for the purpose of the cash flow statement only.

#### (f) Bank borrowings

Interest-bearing bank loans and overdrafts are initially measured at fair value and subsequently measured at amortised cost using the effective interest method. No debt instruments held during the year required hierarchical classification. Finance charges, including interest, are accrued using the effective interest method and are added to the carrying amount of the instrument to the extent that they are not settled in the year. See note 1(k) below for allocation of

finance costs between revenue and capital return within the Income Statement

#### (g) ZDP shares

The ZDP shares, due to be redeemed on 31 October 2022, 2024, 2026 and 2028 at a redemption value, including accrued capitalised returns (see note 15) of 146.99 pence per share, 138.35 pence per share, 151.50 pence per share and 152.29 pence per share respectively, have been classified as liabilities, as they represent an obligation on behalf of the Group to deliver to their holders a fixed and determinable amount at the redemption date. They are accordingly accounted for at amortised cost, using the effective interest method as per IFRS 9 "Financial Instruments". ZDP shares held by the Company are deemed cancelled for Group purposes. The Company has undertaken (i) to repay any interest free loan, and (ii) to reimburse UIL Finance (by way of payment in advance, if required) any and all costs, expenses, fees or interest UIL Finance incurs or is otherwise liable to pay to the holder of the ZDP Shares so as to enable UIL Finance to pay the final capital entitlement of each class of ZDP Share on their respective redemption date. The intra group loans are accordingly accounted for at amortised cost, using the effective interest

#### (h) Foreign currency

Foreign currency assets and liabilities are expressed in Sterling at rates of exchange ruling at the statement of financial position date. Foreign currency transactions are translated at the rates of exchange ruling at the dates of those transactions. Exchange profits and losses on currency balances are credited or charged to the Income Statement and analysed as capital or revenue as appropriate. Forward foreign exchange contracts are valued in accordance with quoted market rates.

#### (i) Investment and other income

Dividends receivable are brought into the Income Statement and analysed as revenue return (except where, in the opinion of the Directors, their nature indicates they should be recognised as capital) on the ex-dividend date or, where no ex-dividend date is quoted, when the Group's right to receive payment is established. Where the Group or the Company has elected to receive its dividends in the form of additional shares rather than in cash, the amount of the cash dividend foregone is recognised as revenue return. Any excess in the value of the shares received over the amount of the cash dividend foregone is recognised as capital return. Interest on debt securities is accrued on a time basis using the effective interest method. Bank and short-term deposit interest is recognised on an accruals basis. These are brought into the Income Statement and analysed as revenue returns.

#### (j) Expenses

All expenses are accounted for on an accruals basis. Expenses are charged through the Income Statement and analysed under revenue return except for those expenses incidental to the acquisition or disposal of investments and performance related fees (calculated under the terms of the management agreement), which are analysed under the capital return, as the Directors believe such fees arise from capital performance.

#### (k) Finance costs

Finance costs are accounted for using the effective interest method, recognised through the Income Statement and analysed under the revenue return except those finance costs of the ZDP shares and intra group loans which are analysed under the capital return.

#### (I) Dividends payable

Dividends paid by the Company are accounted for in the year in which the Company is liable to pay them and are reflected in the Statement of Changes in Equity. Under Bermuda law, the Company is unable to pay dividends unless it has revenue and other reserves (excluding share capital and share premium) which together have a positive value exceeding the cost of the dividend and is able to pay its liabilities as they fall

#### (m) Capital reserves

The following items are accounted for through the Income Statement as capital returns and transferred to capital reserves:

#### Capital reserve - arising on investments sold

- · gains and losses on the disposal of investments and derivative instruments
- · exchange differences of a capital nature

expenses allocated in accordance with notes 1(j) and 1(k)

#### Capital reserve - arising on investments held

• increases and decreases in the valuation of investments and derivative instruments held at the year end.

#### (n) Use of estimates and judgements

The presentation of the financial statements in conformity with IFRS requires management to make judgements, estimates and assumptions that affect the application of accounting policies and reported amounts of assets, liabilities, income and expenses. Estimates and judgements are continually evaluated and are based on perceived risks, historical experience, expectations of plausible future events and other factors. Actual results may differ from these estimates.

The areas requiring the most significant judgement and estimation in the preparation of the financial statements are: accounting for the value of unquoted investments; and the classification of the subsidiaries as investment entities.

The policy for valuation of unquoted securities is set out in note 1(d) and further information on Board procedures is contained in the Audit & Risk Committee Report and note 29(d). The fair value of unquoted (level 3) investments, as disclosed in note 9, represented 59.8% of total investments as at 30 June 2021 (2020: 36.3%).

Details of the subsidiaries are set out in note 10. The Board has reviewed the classification and characteristics of the subsidiaries and except for UIL Finance determined that where the subsidiaries carry on business as investment companies they do not fall under s32 of IFRS 10 as providing services that relate to UIL's investment activities. UIL has therefore not consolidated these subsidiaries and measures them at fair value through profit and loss in accordance with

#### 2. INVESTMENT AND OTHER INCOME

			2021			2020
Group and Company	Revenue £'000s	Capital £'000s	Total £'000s	Revenue £'000s	Capital £'000s	Tota £'000s
Investment income:						
Dividends*	6,781	-	6,781	8,209	_	8,209
Interest*	4,774	-	4,774	4,463	_	4,463
	11,555	-	11,555	12,672	_	12,672
Other income:						
Underwriting commission	-	-	-	8	_	8
Interest on cash and short-term deposits	-	-	-	4	_	۷
Total income	11,555	-	11,555	12,684	-	12,684

<sup>\*</sup>Includes scrip income (dividends and capitalised interest) of £8,025,000 (2020: £6,827,000)

#### 3. MANAGEMENT AND ADMINISTRATION FEES

			2021			2020
Group and Company	Revenue £'000s	Capital £'000s	Total £'000s	Revenue £'000s	Capital £'000s	Total £'000s
Payable to:						
ICM/ICMIM – management fee and secretarial fees	726	-	726	1,152	-	1,152
Administration fees	256	-	256	274	-	274
	982	-	982	1,426	-	1,426

The Company has appointed ICM Investment Management Limited ("ICMIM") as its Alternative Investment Fund Manager and joint portfolio manager with ICM Limited ("ICM"), for which they are entitled to a management fee and a performance fee. The aggregate fees payable by the Company are apportioned between the joint portfolio managers as agreed by them.

The relationship between ICMIM and ICM is compliant with the requirements of the EU Alternative Investment Fund Managers Directive and also such other requirements applicable to ICMIM by virtue of its regulation by the Financial Conduct Authority.

The annual management fee is 0.5% per annum based on total assets less current liabilities (excluding borrowings and excluding the value of all holdings in companies managed or advised by the Investment Managers or any of its subsidiaries from which it receives a management fee), calculated and payable quarterly in arrears. The agreement with ICM and ICMIM may be terminated upon one year's notice given by the Company or by ICM and ICMIM, acting together.

In addition, the Investment Managers are entitled to a capped performance fee payable in respect of each financial period, equal to 15% of the amount by which the Company's NAV attributable to holders of ordinary shares outperforms the higher of (i) 5.0%, and (ii) the post-tax yield on the FTSE Actuaries Government Securities UK Gilts 5 to 10 years' index, plus inflation (on the RPIX basis) (the "Reference Rate"). The opening equity funds for calculation of the performance fee are the higher of (i) the equity funds on the last day of a calculation period in respect of which a performance fee was last paid, adjusted for capital events and dividends paid since that date (the "high watermark"); and (ii) the equity funds

on the last day of the previous calculation period increased by the Reference Rate during the calculation period and adjusted for capital events and dividends paid since the previous calculation date. In a period where the Investment Managers or any of their associates receive a performance fee from any ICM managed investment in which UIL is an investor, the performance fee payable by UIL will be reduced by a proportion corresponding to UIL's percentage holding in that investment applied to the underlying investment performance fee, subject to the provision that the UIL performance fee cannot be a negative figure. In calculating any performance fee payable, a cap of 2.5% of closing NAV (adjusted for capital events and dividends paid) will be applied following any of the above adjustments and any excess over this cap shall be written off. A performance fee was last paid in respect of the year to 30 June 2019. As at that date the equity shareholders' funds were £326.3m. As at 30 June 2021, the attributable shareholders' funds were above the high watermark however, after adjusting for the allocated share of performance fees (paid and accrued) from ICM managed investments in which UIL is an investor, no performance fee has been accrued.

ICM also provides company secretarial services to the Company with the Company paying 45% of the incurred costs associated with this post.

JP Morgan Chase Bank N.A. – London Branch has been appointed Administrator and ICMIM has appointed Waverton Investment Management Limited to provide certain support services (including middle office, market dealing and information technology support services). The Company or the Administrator may terminate the agreement with the Administrator upon six months' notice in writing.

#### 4. OTHER EXPENSES

			2021			2020
Group and Company	Revenue £'000s	Capital £'000s	Total £'000s	Revenue £'000s	Capital £'000s	Total £'000s
Auditor's remuneration (see note 4A)	180	-	180	88	-	88
Broker and consultancy fees	40	-	40	49	-	49
Custody fees	45	-	45	65	_	65
Directors' fees for services to the Company						
(see Directors' Remuneration Report on pages 59 to 61)	192	_	192	178	_	178
Travel expenses	2	-	2	77	_	77
Professional and legal fees	330	-	330	179	_	179
Migration costs to Specialist Fund Segment	-	-	-	232	_	232
Sundry expenses	280	5	285	316	10	326
	1,069	5	1,074	1,184	10	1,194

#### **4A. AUDITOR'S REMUNERATION**

Fees paid to the Group's auditor are summarised below:

Group Auditor – KPMG LLP Group and Company Annual Audit Fees	2021 £'000s	2020 £'000s
Audit of the Group and Company's annual financial statements	110	80
Additional audit costs for the year to 30 June 2020	60	-
Other non-audit services – review of interim financial statements	10	8
Total auditor's remuneration for the year	180	88

#### 5. FINANCE COSTS

			2021			2020
Group	Revenue £'000s	Capital £'000s	Total £'000s	Revenue £'000s	Capital £'000s	Total £'000s
Loans and bank overdrafts	994	-	994	1,602	-	1,602
ZDP shares	-	8,601	8,601	-	10,312	10,312
	994	8,601	9,595	1,602	10,312	11,914
			2021			2020
Company	Revenue £'000s	Capital £'000s	Total £'000s	Revenue £'000s	Capital £'000s	Total £'000s
Loans and bank overdrafts	994	-	994	1,602	_	1,602
Intra-group loan account	-	8,762	8,762	-	10,643	10,643
	994	8,762	9,756	1,602	10,643	12,245

#### 6. TAXATION

			2021			2020	
Group and Company	Revenue £'000s	Capital £'000s	Total £'000s	Revenue £'000s	Capital £'000s	Total £'000s	
Overseas taxation	_	-	-	1	-	1	

Except as stated above, profits of the Company and subsidiaries for the year are not subject to any taxation within their countries of residence (2020: same).

#### 7. EARNINGS PER ORDINARY SHARE

The calculation of earnings per ordinary share from continuing operations is based on the following data:

		Group		Company
	2021 £'000s	2020 £'000s	2021 £'000s	2020 £'000s
Revenue	8,510	8,471	8,510	8,471
Capital	114,082	(70,511)	114,442	(70,914)
Total	122,592	(62,040)	122,952	(62,443)
	Number	Number	Number	Number
Weighted average number of shares in issue during the year for earnings per share calculations	85,255,099	86,733,371	85,255,099	86,733,371

#### 8. DIVIDENDS

Group and Company	Record date	Payment date	2021 £'000s	2020 £'000s
2019 Fourth quarterly of 1.875p	06-Sep-19	27-Sep-19	-	1,655
2020 First quarterly of 1.875p	06-Dec-19	20-Dec-19	-	1,618
2020 Second quarterly of 2.000p	06-Mar-20	27-Mar-20	-	1,719
2020 Third quarterly of 2.000p	05-Jun-20	26-Jun-20	-	1,719
2020 Fourth quarterly of 2.000p	04-Sep-20	25-Sep-20	1,719	-
2021 First quarterly of 2.000p	04-Dec-20	21-Dec-20	1,719	-
2021 Second quarterly of 2.000p	05-Mar-21	31-Mar-21	1,689	-
2021 Third quarterly of 2.000p	04-Jun-21	28-Jun-21	1,686	-
			6,813	6,711

The Directors declared a fourth quarterly dividend in respect of the year ended 30 June 2021 of 2.00p per share payable on 30 September 2021 to all ordinary shareholders on the register at close of business on 3 September 2021. The total cost of the dividend, which has not been accrued in the results for the year to 30 June 2021, is £1,680,000 based on 84,014,018 ordinary shares in issue.

#### 9. INVESTMENTS

				2021				2020
Group	Level 1 £'000s	Level 2 £'000s	Level 3 £'000s	Total £'000s	Level 1 £'000s	Level 2 £'000s	Level 3 £'000s	Total £′000s
Investments brought forward								
Cost	127,930	156,666	216,524	501,120	116,607	154,152	197,982	468,741
Gains/(losses)	23,475	3,269	(38,867)	(12,123)	88,614	48	(13,609)	75,053
Valuation	151,405	159,935	177,657	488,997	205,221	154,200	184,373	543,794
Movements in the year:								
Transfer between levels*	19,719	(134,348)	114,629	-	1,044	(2,643)	1,599	-
Purchases at cost	36,883	-	107,934	144,817	15,956	24,547	67,938	108,441
Sales								
proceeds	(16,607)	(25,521)	(164,077)	(206,205)	(54,013)	(433)	(48,786)	(103,232)
gains/(losses) on investments	25,810	(66)	86,721	112,465	(16,803)	(15,736)	(27,467)	(60,006)
Valuation at 30 June	217,210	-	322,864	540,074	151,405	159,935	177,657	488,997
Analysed at 30 June								
Cost	205,741	-	219,605	425,346	127,930	156,666	216,524	501,120
Gains/(losses)	11,469	-	103,259	114,728	23,475	3,269	(38,867)	(12,123)
Valuation	217,210	-	322,864	540,074	151,405	159,935	177,657	488,997

<sup>\*</sup>Transfers due to the changes in liquidity, availability of observable market data and delisting of investee companies (2020: transfers due to the changes in liquidity and delisting of investee companies). The book cost and fair value were transferred using the 30 June 2020 balances (2020: 30 June 2019 balances). In the year to 30 June 2021, transfers in level 1 includes a £1.1m transfer to level 3.

The Group received £201,205,000 (2020: £103,232,000) from investments sold in the year. The book cost of these investments when they were purchased was £215,591,000 (2020: £76,062,000). These investments have been revalued over time and until they were sold any unrealised gains/ losses were included in the fair value of the investments

Disposals in level 3 investments includes £100.1m related to repayment of capital and £11.7m of capital distribution (2020: £22.4m related to repayment of capital and £20.4m of capital distribution)

Level 1 includes investments listed on any recognised stock exchange or quoted on any secondary market

Level 2 includes holdings linked directly to companies whose prices are quoted and quoted investments that are thinly traded

Level 3 includes investments in private companies and other unquoted securities

				2021				2020
Company	Level 1 £'000s	Level 2 £'000s	Level 3 £'000s	Total £'000s	Level 1 £'000s	Level 2 £'000s	Level 3 £'000s	Total £'000s
Investments brought forward								
Cost	127,930	159,069	216,524	503,523	116,607	166,073	197,982	480,662
Gains/(losses)	23,475	3,149	(38,867)	(12,243)	88,614	763	(13,609)	75,768
	151,405	162,218	177,657	491,280	205,221	166,836	184,373	556,430
Movements in the year:								
Transfer between levels*	19,719	(134,348)	114,629	-	1,044	(2,643)	1,599	-
Purchases at cost	37,467	766	107,934	146,167	15,956	24,547	67,938	108,441
Sales								
proceeds	(16,607)	(25,521)	(164,077)	(206,205)	(54,013)	(10,714)	(48,786)	(113,513)
gains/(losses) on investments	25,804	461	86,721	112,986	(16,803)	(15,808)	(27,467)	(60,078)
Valuation at 30 June	217,788	3,576	322,864	544,228	151,405	162,218	177,657	491,280
Analysed at 30 June								
Cost	206,325	3,169	219,605	429,099	127,930	159,069	216,524	503,523
Gains/(losses)	11,463	407	103,259	115,129	23,475	3,149	(38,867)	(12,243)
Valuation	217,788	3,576	322,864	544,228	151,405	162,218	177,657	491,280

<sup>\*</sup>Transfers due to the changes to liquidity, availability of observable market data and delisting of investee companies (2020: transfers due to the changes to liquidity and delisting of investee companies). The book cost and fair value were transferred using the 30 June 2020 balances (2020: 30 June 2019 balances). In the year to 30 June 2021, transfers in level 1 includes a £1.1m transfer to level 3.

 $The Company \ received \ \pounds 201, 205, 000 \ (2020: \pounds 113, 513, 000) \ from \ investments \ sold \ in \ the \ year. \ The \ book \ cost \ of \ these \ investments \ when \ they \ were$ purchased was £215,591,000 (2020: £85,580,000). These investments have been revalued over time and until they were sold any unrealised gains/ losses were included in the fair value of the investments

Level 1 includes investments listed on any recognised stock exchange or quoted on any secondary market

Level 2 includes holdings linked directly to companies whose prices are quoted and quoted investments that are thinly traded

Level 3 includes investments in private companies and other unquoted securities

		Group		Company
Gains/(losses) on investments held at fair value	2021 £′000s	2020 £'000s	2021 £'000s	2020 £'000s
(Losses)/profits on investments sold	(14,386)	27,170	(14,386)	27,933
Gains/(losses) on investments held	126,851	(87,176)	127,372	(88,011)
Total gains/(losses) on investments	112,465	(60,006)	112,986	(60,078)

#### **Group and Company**

In the year the following material level 3 holdings were sold:

			Carrying value at the end of the previous
	Proceeds £'000s	Cost £'000s	accounting period £'000s
One Communications Limited ("One Communications")	18,364	21,431	20,667
Optal Limited	12,834	13,751	24,387
Vix Tech Pte Limited ("VixTech")	18,294	28,146	22,803

#### Associated undertakings

Somers

VixTech

Under IFRS10 Consolidated Financial Statements and IFRS 12 Disclosure of Interests in Other Entities, the following associate undertakings are held as part of the investment portfolio and consequently are accounted for as investments at fair value through profit and loss:

	Country of registration and incorporation	Number of ordinary shares held	2021 % of ordinary shares held	2020 % of ordinary shares held
DTI Group Ltd ("DTI")	Australia	103,193,989	30.9	30.8
ICM Mobility Group Limited	United Kingdom	89,299,016	39.8	n/a
Littlepay Mobility Ltd ("Littlepay")	United Kingdom	4,257,577*	49.3	n/a
Orbital Corporation Limited	Australia	23,627,904	30.4	30.5
Serkel Solutions Pty Ltd ("Serkel")	Australia	10,510	33.3	33.3
SmileStyler Solutions Pty Ltd ("SmileStyler")	Australia	1,151,434	24.0	24.0
Somers Limited ("Somers")	Bermuda	9,690,580	44.5	44.4
VixTech	Singapore	n/a	n/a	39.8

<sup>\*</sup>Shares held directly 1,445,000 and indirectly through ICM Mobility Group Limited 2,812,577.

Transactions in the year to 30	June 2021 with associated undertakings
DTI	There were no transactions during the year.
ICM Mobility Group Limited	On 6 December 2020 UIL received 3,981 ICM Mobility Group Limited shares at nominal value of 1p per share. On 30 April 2021 as part of a restructure the equity holdings in VixTech and Kuba Pte Ltd were transferred at a value of GBP 16.5m to ICM Mobility Group Limited and in exchange UIL received 82.7m ordinary shares in ICM Mobility Group Limited. Due to the restructure, the loan to Vix Technology Limited of USD 4.2m was also transferred to ICM Mobility Group Limited. Further loans of USD 2.3m were advanced in May 2021. The USD 6.5m loan was converted into GBP 4.7m in June 2021. Further loans of GBP 0.4m were advanced in June 2021. The GBP 5.1m loan was capitalised into equity on 29 June 2021, UIL receiving 3,981 shares. As part of a further restructure, on 11 June 2021 UIL exchanged 3.3m shares in ICM Mobility Ltd for the same number of shares in ICM Mobility Group Limited at a value of £1.8m. On 29 June 2021, UIL received 3.3m shares in ICM Mobility Group Limited at a value of £3.2m being the settlement of a capital distribution from Allectus.
Littlepay	On 1 March 2021 UIL received 1.4m shares at a value of £0.9m in Littlepay being part settlement of the capital distribution from Allectus.
Orbital	There were no transactions during the year.
Serkel	There were no transactions during the year.

There were no transactions during the year SmileStyler There were no transactions during the year. Somers paid dividends of USD 5.2m to UIL and UIL received 338,928 ordinary shares as part of a dividend reinvestment program. Pursuant to loan agreements dated 1 September 2016 (USD loan), 22 June 2018 (GBP loan), 5 September 2019 (AUD loan) and 4 December 2019 (CAD loan), under which UIL has agreed to loan monies to Somers, UIL advanced to Somers loans of USD 8.8m, GBP 0.2m and AUD 0.5m, Somers repaid loans of USD 4.1m, GBP 6.4m, AUD 4.8m and CAD 2.3m. UIL received interest of USD 235k, GBP 280k, AUD 261k and CAD 50k. As at 30 June 2021, the balance of the loans and interest outstanding was USD 9.0m, GBP 2.2m, AUD 3.2m and CAD nil. With the exception of the CAD loan, which had an annual interest rate of 10.0%, the loans bear interest at an annual rate of 6.0% and are repayable on not less than 12 months' notice. As part of a restructure the equity holdings in VixTech were transferred to ICM Mobility Group Limited and in exchange UIL received ordinary shares in ICM Mobility Group Limited.

In the year ICM Mobility Ltd was also held as an associate undertaking. On 1 March 2021, UIL received 3.3m shares in ICM Mobility Ltd being part settlement of the capital distribution from Allectus. As part of a restructure, on 11 June 2021 UIL exchanged the 3.3m shares in ICM Mobility Ltd for the same number of shares in ICM Mobility Group Limited at a value of £1.8m.

#### Significant interests

In addition to the above, the Group and Company have a holding of 3% or more of any class of share capital of the following investments, which are material in the context of the Accounts:

Company	Country of registration and incorporation	Class of instrument held	2021 % of class of instrument held	2020 % of class of instrument held
Ascendant Group Limited ("Ascendant")	Bermuda	Ordinary Shares	-	8.8
AssetCo plc	United Kingdom	Ordinary Shares	5.7	11.5
One Communications	Bermuda	Ordinary Shares	-	13.1
Optal Limited	United Kingdom	Ordinary Shares	-	5.3
Resolute Mining Limited	Australia	Ordinary Shares	8.5	9.1
Sindoh Co Limited	South Korea	Ordinary Shares	3.0	n/a
Starpharma Holdings Limited	Australia	Ordinary Shares	3.0	3.0
Utilico Emerging Markets Trust plc	United Kingdom	Ordinary Shares	16.3	16.3

#### 10. SUBSIDIARY UNDERTAKINGS

The following was a subsidiary undertakings of the Company at 30 June 2021 and 30 June 2020.

	Country of operation, registration and		Holding and voting
	incorporation	Number and class of shares held	rights %
UIL Finance Limited	Bermuda	10 ordinary shares of 10p nil paid share	100

The subsidiary was incorporated, and commenced trading, on 17 January 2007 to carry on business as an investment company.

Under IFRS 10 Consolidated Financial Statements and IFRS 12 Disclosure of Interests in Other Entities, the following are subsidiaries of the Company, held as part of the investment portfolio, and are accounted for as investments at fair value through profit and loss.

			2021		2020
	Country of registration and incorporation	Number of ordinary shares held	Holding and voting rights %	Number of ordinary shares held	Holding and voting rights
Allectus Capital Limited	Bermuda	100	50.0	100	50.0
Bermuda First Investment Company Limited*	Bermuda	1,891,195	94.2	1,891,195	94.2
Coldharbour Technology Limited	United Kingdom	29,660,694	96.5	29,660,694	96.5
Elevate Platform Limited	United Kingdom	44,348,478 <sup>†</sup>	51.0	812,766	31.0**
Energy Holdings Ltd	Bermuda	100	100.0	100	100.0
ICM Mobility International Ltd	United Kingdom	5,014,238 <sup>††</sup>	50.0	n/a	n/a
Newtel Holdings Limited ("Newtel")	Jersey	115,920	100.0	115,920	100.0
UIL Holdings Pte Ltd	Singapore	100	100.0	100	100.0
Zeta Resources Limited ("Zeta")	Bermuda	344,573,832	60.9	172,286,916	60.0

<sup>\*</sup>The Board of the Company has applied to Register of Companies in Bermuda for the company to be dissolved.

Transactions in the year to 30 June 2021 with subsidiaries held as investments

Allectus	Allectus paid capital dividend distributions of USD 12.9m to UIL. Pursuant to a loan agreement dated 1 September 2016 under which UIL agreed to loan monies to Allectus, UIL advanced to Allectus a loan of USD 7.6m and Allectus repaid USD 1.0m. The remaining loan balance of USD 6.6m was converted to equity on 30 June 2021. The loan was interest free and is converted into equity on an annual basis at 30 June each year.
BFIC	BFIC paid a capital dividend of USD 3.1m to UIL (UIL received in specie 647,970 One Communications shares at USD 4.75 per share in settlement of the dividend). Pursuant to a loan agreement dated 3 July 2017 under which UIL agreed to loan monies to BFIC, UIL advanced to BFIC USD 0.1m and the following share purchases and share sales occurred via the loan account: BFIC sold 10,900 One Communications shares to UIL at USD 4.75 per share; BFIC bought 924,424 Ascendant shares from UIL at USD 36.00 per share; BFIC bought 1,001,519 One Communications shares from UIL at USD 4.75 per share. BFIC repaid USD 39.0m and capitalised loan interest of USD 65k. As at 30 June 2021, the balance of the loan was USD nil. The annual interest rate of the loan was 6.0%.
Coldharbour	Pursuant to a loan agreement dated 19 August 2020 under which UIL agreed to loan monies to Coldharbour, UIL advanced to Coldharbour a loan of GBP 1.1m. As at 30 June 2021, the balance of the loan was GBP 1.1m. The loan bears interest at 10% per annum and matures on 31 December 2021.
Elevate	Due to a restructure, Elevate purchased all of its ordinary shares and issued UIL with 42,700,769 preference shares. As at 30 June 2021 UIL held 44,348,478 preference shares (2020: 1,647,709). Pursuant to a loan agreement dated 1 January 2019 under which UIL agreed to loan monies to Elevate. UIL advanced to Elevate GBP 0.5m. As at 30 June 2021, the balance of the loan and interest outstanding was GBP 2.0m. The loan bears interest at an annual rate of 6.0% and is repayable on 31 December 2023.
Energy Holdings Ltd	There were no transactions during the year.
ICM Mobility International Ltd	On 11 May 2021 UIL received 1,700 ICM Mobility International Ltd shares at nominal value of 1p per share. On 29 June 2021, UIL received 1.7m shares in ICM Mobility International Ltd at a value of £1.6m, being the settlement of a capital distribution from Allectus. UIL advanced loans of USD 1.0m in May 2021. In June 2021, the USD 1.0m loan was converted to GBP 0.7m. A further loan of GBP 0.1m was advanced in June 2021. On 29 June 2021 UIL received 1,700 shares on capitalisation of the £0.8m loan.
Newtel	UIL advanced GBP 0.1m to Newtel as part of its working capital loan to Newtel. As at 30 June 2021 the loan balance was GBP 5.3m and is repayable on demand.
UIL Holdings Pte Ltd	There were no transactions during the year.
Zeta	Pursuant to loan agreements dated 1 September 2016 (AUD loan) and 1 May 2018 (CAD loan), under which UIL agreed to loan monies to Zeta, UIL advanced to Zeta loans of AUD 22.9m and CAD 2.0m and received from Zeta repayments of AUD 27.8m and CAD 16.5m, and capitalised interest of AUD 5.4m and CAD 2.2m. UIL exercised 172.3m Zeta options at AUD 0.25 per share which resulted in a loan settlement of AUD 43.1m. As at 30 June 2021, the balance of the loans and interest outstanding was AUD 22.2m and CAD 18.2m. The AUD loan bears interest at an annual rate of 7.5% and the CAD loan bears interest at an annual rate of 7.25%. The loans are repayable on not less than 12 months' notice.

#### 11. OTHER RECEIVABLES – CURRENT ASSETS

Group and Company	2021 £'000s	£′000s
Margin account	-	2,104
Securities sold for future settlement	492	-
Accrued income	907	1,433
Prepayments and other debtors	12	42
	1,411	3,579

<sup>\*\*</sup> An associated undertaking as at 30 June 2020.

<sup>&</sup>lt;sup>†</sup> Preference shares

 $<sup>^{\</sup>dagger\,\dagger}$  Shares held directly 1,703,400 and indirectly through ICM Mobility Group Limited 3,310,838.

#### 12. DERIVATIVE FINANCIAL INSTRUMENTS

			2021			2020
			Net current			Net current
	Current	Current	assets/	Current	Current	assets/
	assets	liabilities	(liabilities)	assets	liabilities	(liabilities)
Group and Company	£'000s	£'000s	£'000s	£′000s	£'000s	£'000s
Forward foreign exchange contracts	1,047	(627)	420	111	(5,391)	(5,280)

The above derivatives are classified as level 2 as defined in note 1(c).

#### Changes in derivatives

Changes in total net current derivative financial instruments are as follows:

Group and Company	2021 £'000s	£′000s
Valuation brought forward	(5,280)	(1,047)
Net settlements	(619)	(7,519)
Gains	6,319	3,286
Valuation carried forward	420	(5,280)

#### 13. LOANS - CURRENT LIABILITY

Group and Company	2021 £'000s	2020 £'000s
Bank Loans		
AUD 12.9m rolled over August 2020	-	7,177
AUD 12.9m rolled over October 2020	-	7,177
AUD 11.0m repayable December 2020	-	6,151
EUR 5.6m rolled over August 2020	-	5,068
EUR 5.6m rolled over October 2020	-	5,068
EUR 5.6m repayable December 2020	-	5,068
GBP 5.0m rolled over August 2020	-	5,000
GBP 5.0m rolled over October 2020	-	5,000
GBP 5.1m repayable December 2020	-	4,937
AUD 12.5m rolled over July 2021	6,793	-
AUD 12.9m rolled over July 2021	7,000	-
AUD 9.0m rolled over August 2021	4,891	-
EUR 5.0m rolled over July 2021	4,292	-
EUR 5.6m rolled over September 2021	4,786	-
USD 21.8m rolled over July 2021	15,744	-
USD 7.0m rolled over September 2021	5,042	-
Loan from Coldharbour repaid July 2020	-	500
	48,548	51,146

The Company has a committed loan facility of £50,000,000 from Scotiabank expiring on 30 September 2022. Commissions are charged on any undrawn amounts at commercial rates. The terms of the loan facility, including those related to accelerated repayment and costs of repayment and the loan covenants, are typical of those normally found in facilities of this nature. Scotiabank has a floating charge over the assets of the Company in respect of amounts owing under the loan facility.

The loan from Coldharbour had an interest rate of 4%.

#### 14. OTHER PAYABLES

		Group		Company
	2021 £'000s	2020 £'000s	2021 £'000s	2020 £'000s
Securities purchased for future settlement	57	-	57	_
Bank overdraft	213	3,514	213	3,514
Intra-group loans	-	-	-	59,087
Accrued finance costs	120	63	120	63
Accrued expenses	437	671	437	671
	827	4,248	827	63,335

The Directors consider that the carrying values of other payables are equivalent to their fair value.

#### 15 7DP SHARES

15. ZDP SHARES		
	2021	2020
ZDP shares – current liabilities	£'000s	£′000s
2020 ZDP shares	_	59,087
ZDP Shares – non-current liabilities		
2022 ZDP shares	48,052	63,407
2024 ZDP shares	34,996	33,250
2026 ZDP shares	25,298	24,791
2028 ZDP shares	23,726	_
	132,072	121,448
Total ZDP shares liabilities	132,072	180,535
Authorised ZDP shares of the Company at 30 June 2021 are as follows:	Number	£'000s
2022 ZDP shares	63,686,754	3,387
2024 ZDP shares	76,717,291	2,917
2026 ZDP shares	25,000,000	2,500
2028 ZDP shares	44,842,717	1,734
Authorised ZDP shares of the Company at 30 June 2020 are as follows:	Number	£′000s
2018 ZDP shares	53,072,561	3,148
2020 ZDP shares	50,000,000	3,026
2022 ZDP shares	78,117,685	4,154
2024 ZDP shares	76,717,291	2,917

On 17 September 2020, by written resolution, UIL Finance diminished its existing authorised share capital from £15,745,385.76 to £12,597,174.51 by the cancellation of all of the 2018 ZDP Shares comprised in its authorised but unissued share capital. On 18 March 2021, by written resolution, UIL Finance further diminished its existing authorised share capital to £9,571,474.52 by the cancellation of all of the 2020 ZDP Shares comprised in its authorised but unissued share capital and then increased its authorised share capital from £9,571,474.52 to £10,538,374.52 by the creation of 25,000,000 2028 ZDP Shares. In relation to the conversion on 23 April 2021 of the 2022 ZDP shares into 2028 ZDP shares (see below), the 2022 ZDP authorised share capital reduced by £767,437 and the 2028 ZDP authorised share capital increased by an identical amount.

2021	Number	2020 £'000s	Number	2022 £'000s	Numk	202 per £'000		2026 £'000s		2028 £'000s	Total £'000s
Balance at 30 June 2020	39,000,000	59,087	50,000,000	63,407	30,000,0	000 33,25	0 22,596,706	5 24,791	-	-	180,535
Issue of ZDP shares	-	-	-	-		-			24,416,265	24,417	24,417
Issue costs of ZDP shares	-	_	-	-		-			_	(964)	(964)
Redemption of ZDP shares	(39,000,000)	(60,411)(	14,430,931)(	(19,338)		-			_	-	(79,749)
ZDP shares purchased by the Company	-	_	-	_		_	- (706,326	) (767)	-	_	(767)
Finance costs (see note 5)	_	1,324	_	3,983		- 1,74	6 -	- 1,275	_	273	8,601
Balance at 30 June 2021	-	-	35,569,069	48,052	30,000,0	000 34,99	6 21,890,380	25,299	24,416,265	23,726	132,073
2020	Number	202 £'000		er	2022 £'000s	Numbe	2024 r £'000s			2026 '000s	Total £'000s
Balance as at 30 June 2019	39,000,000	55,38	37 50,000,0	00	59,499	30,000,000	31,582	2 13,079	),465 13	3,474	159,942
Issue of ZDP shares	-		_	_	-			- 9,517	7,241 10	),281	10,281
Finance costs (see note 5)	_	3,70	00	_	3,908		- 1,668	3	_	1,036	10,312
Balance as at 30 June 2020	39,000,000	59,08	37 50,000,0	00	63,407	30,000,000	) 33,250	) 22,596	5,706 24	4,791	180,535

On 31 October 2020 the 39,000,000 2020 ZDP shares that were in issue were redeemed at 154.90p per 2020 ZDP share.

On 18 March 2021, UIL Finance announced plans for a rollover offer of 2022 ZDP shares into 2028 ZDP shares (the "Rollover Offer") and a placing of up to 25,000,000 2028 ZDP shares (less the number of 2028 ZDP shares arising on the conversion of 2022 ZDP shares pursuant to the Rollover Offer). Holders of 14,430,931 2022 ZDP shares elected to roll over into the new 2028 ZDP shares and 19,842,502 new 2028 ZDP shares were issued on the basis of each 2022 ZDP share converting into 1.375 2028 ZDP shares. UIL Finance placed 4,573,763 new 2028 ZDP shares at 100 pence per share with certain institutional and other investors, raising gross proceeds of £4.6m and issued 583,735 2028 ZDP shares to the Company. The 25,000,000 new 2028 ZDP shares were admitted to the standard segment of the Official List and to trading on the London Stock Exchange on 23 April 2021. UIL Limited held 583,735 2028 ZDP shares as at 30 June 2021.

The Company held 2,403,294 2026 ZDP shares as at 30 June 2020. In the year, the Company purchased 706,326 2026 ZDP shares in the open market, paying £0.8m. The Company held 3,109,620 2026 ZDP shares as at 30 June 2021.

#### 2022 ZDP shares

Based on the initial entitlement of a 2022 ZDP share of 100p on 23 June 2016, a 2022 ZDP share will have a final capital entitlement at the end of its life on 31 October 2022 of 146.99p equating to a 6.25% per annum gross redemption yield. The capital entitlement (excluding issue costs) per 2022 ZDP share as at 30 June 2021 was 136.56p (2020: 127.59p).

#### 2024 ZDP shares

Based on the initial entitlement of a 2024 ZDP share of 100p on 2 November 2018, a 2024 ZDP share will have a final capital entitlement at the end of its life on 31 October 2024 of 138.35p equating to a 4.75% per annum gross redemption yield. The capital entitlement (excluding issue costs) per 2024 ZDP share as at 30 June 2021 was 118.51p (2020: 113.13p).

#### 2026 ZDP shares

Based on the initial entitlement of a 2026 ZDP share of 100p on 26 April 2018, a 2026 ZDP share will have a final capital entitlement at the end of its life on 31 October 2026 of 151.50p equating to a 5.00% per annum gross redemption yield. The capital entitlement (excluding issue costs) per 2026 ZDP share as at 30 June 2021 was 116.78p (2020: 111.21p).

#### 2028 ZDP shares

Based on the initial entitlement of a 2028 ZDP share of 100p on 23 April 2021, a 2028 ZDP share will have a final capital entitlement at the end of its life on 31 October 2028 of 152.29p equating to a 5.75% per annum gross redemption yield. The capital entitlement (excluding issue costs) per 2028 ZDP share as at 30 June 2021 was 101.06p (2020: n/a).

The ZDP shares are traded on the London Stock Exchange and are stated at amortised cost using the effective interest method. The ZDP shares carry no entitlement to income however they have a pre-determined final capital entitlement which ranks behind all other liabilities and creditors of UIL Finance and UIL but in priority to the ordinary shares of the Company save in respect of certain winding up revenue profits.

The growth of each ZDP accrues daily and is reflected in the capital return and NAV per ZDP share on an effective interest rate basis. The ZDP shares do not carry any voting rights at general meetings of the Company. However the Company will not be able to carry out certain corporate actions unless it obtains at separate meetings approval of each class of ZDP shareholders. Separate approval of each class of ZDP shareholders must be obtained in respect of any proposals which would affect their respective rights, including any

resolution to wind up the Company. In addition the approval of ZDP shareholders by the passing of a special resolution at separate class meetings of the ZDP shareholders is required in relation to any proposal to modify, alter or abrogate the rights attaching to any class of the ZDP shares and in relation to any proposal by the Company or its parent company which would reduce the Group's cover of the existing ZDP shares below 1.35 times.

On a liquidation of UIL and/or UIL Finance, to the extent that the relevant classes of ZDP shares have not already been redeemed, the shares shall rank in the following order of priority in relation to the repayment of their accrued capital entitlement as at the date of liquidation:

- the 2022 ZDP shares shall rank in priority to the 2024 ZDP shares, the 2026 ZDP shares and the 2028 ZDP shares;
- ii. the 2024 ZDP shares shall rank in priority to the 2026 ZDP shares and the 2028 ZDP shares; and
- iii. the 2026 ZDP shares shall rank in priority to the 2028 ZDP shares

The entitlement of ZDP shareholders of a particular class shall be determined in proportion to their holdings of ZDP shares of that class.

#### 16. OTHER PAYABLES - NON-CURRENT LIABILITY

	2021	2020
Company	£′000s	£'000s
Intra-group loans	136,257	124,121

In consideration for UIL Finance agreeing to transfer to the Company certain assets, the Company has undertaken (i) to repay any interest free loan, and (ii) to reimburse UIL Finance (by way of payment in advance, if required) any and all costs, expenses, fees or interest UIL Finance incurs or is otherwise liable to pay to the holder of the ZDP shares so as to enable UIL Finance to pay the final capital entitlement of each class of ZDP share on their respective redemption date. The amount owed in the accounts as at 30 June 2021 is £136,257,000 (2020: current liability: £59,087,000 and non-current liability: £124,121,000) is based on the entitlements of the ZDP shareholders at the relevant date. The loan is repayable on the date when the underlying ZDP shares are redeemed

#### 17. ORDINARY SHARE CAPITAL

	Number	£'000s
Equity share capital:		
Ordinary shares of 10p each with voting rights		
Authorised	250,000,000	25,000
	Total shares in issue	Total shares in issue
2021	Number	£′000s
Balance at 30 June 2020	85,939,314	8,594
Purchased for cancellation	(1,636,031)	(164)
Balance at 30 June 2021	84,303,283	8,430

	Total shares	Total shares
	in issue	in issue
2020	Number	£′000s
Balance at 30 June 2019	88,283,389	8,828
Purchased for cancellation	(2,344,075)	(234)
Balance at 30 June 2020	85,939,314	8,594

During the year the Company bought back for cancellation 1,636,031 (2020: 2,344,075) ordinary shares at a total cost of £3,623,000 (2020: £5,892,000). A further 289,265 ordinary shares have been purchased for cancellation at a cost of £800,000 since the year end.

In addition to receiving the income distributed by way of dividend, the ordinary shareholders will be entitled to any balances on the revenue reserve at the winding up date, together with the assets of the Company remaining after payment of the ZDP shareholders' entitlement. The ordinary shareholders participate in all general meetings of the Company on the basis of one vote for each share held.

#### 18. SHARE PREMIUM ACCOUNT

Group and Company	2021 £'000s	2020 £'000s
Balance brought forward	10,445	16,103
Purchase of ordinary shares	(3,459)	(5,658)
Balance carried forward	6,986	10,445

This is a non-distributable reserve arising on the issue of share capital.

#### 19. SPECIAL RESERVE

	2021	2020
Group and Company	£'000s	£'000s
Balance brought forward and carried forward	233,866	233,866

The special reserve can be used to purchase the Company's own shares in accordance with Bermuda law. The reserve will not constitute winding up revenue profits in the event of the Company's liquidation, but it constitutes a reserve under Bermuda law for assessing the sufficiency of reserves for the purpose of making dividend payments to ordinary shareholders.

#### 20. NON-DISTRIBUTABLE RESERVE

Group and Company	2021 £'000s	2020 £′000s
Balance brought forward and carried forward	32,069	32,069

The non-distributable reserve constitutes a reserve for the purpose of assessing the sufficiency of reserves for the purpose of making dividend payments to ordinary shareholders.

#### 21. CAPITAL RESERVES

		Group		Company
Capital reserves comprise of:	2021 £'000s	2020 £'000s	2021 £'000s	2020 £'000s
Arising on investments sold	(44,845)	(32,076)	(45,276)	(32,466)
Arising on revaluation of investments held	114,728	(12,123)	115,129	(12,123)
Balance as at 30 June	69,883	(44,199)	69,853	(44,589)

Included within the capital reserve movement for the year is £11,735,000 (2020: £515,000) of capital distributions, £20,000 (2020: £27,000) of transaction costs on purchases of investments and £16,000 (2020 £46,000) of transaction costs on sales of investments.

#### 22. REVENUE RESERVE

		Group		Company
	2021 £′000s	2020 £'000s	2021 £'000s	2020 £'000s
Amount transferred to revenue reserve	8,510	8,471	8,510	8,471
Dividends paid in the year	(6,813)	(6,711)	(6,813)	(6,711)
Balance brought forward	10,850	9,090	10,850	9,090
Balance as at 30 June	12,547	10,850	12,547	10,850

#### 23. NET ASSET VALUE PER ORDINARY SHARE

NAV per ordinary share is based on net assets at the year end of £363,781,000 for the Group and £363,751,000 for the Company (2020: £251,625,000 for the Group and £251,235,000 for the Company) and on 84,303,283 ordinary shares in issue at the year end (2020: 85,939,314).

#### 24. RECONCILIATION OF LIABILITIES ARISING FROM FINANCING ACTIVITIES

Group				No	on-cash flow changes	
2021	Balance at 30 June 2020 £'000s	Transactions in the year £'000s	Cash flows £'000s	Foreign exchange movement £'000s	Finance costs £'000s	Balance at 30 June 2021 £'000s
Bank loans	50,646	-	(106)	(1,992)	-	48,548
Coldharbour loan	500	-	(500)	-	-	-
ZDP shares	180,535	-	(57,063)	-	8,601	132,073
Dividends paid	-	6,813	(6,813)	-	-	-
Repurchase of shares for cancellation	-	3,623	(3,623)	-	-	-
	231,681	10,436	(68,105)	(1,992)	8,601	180,621

					Non-cash flow changes	
2020	Balance at 30 June 2019 £'000s	Transactions in the year £'000s	Cash flows £'000s	Foreign exchange movement £'000s	Finance costs £'000s	Balance at 30 June 2020 £'000s
Bank loans	50,971	-	(2,637)	2,312	-	50,646
Coldharbour loan	-	-	500	-	-	500
ZDP shares	159,942	_	10,281	-	10,312	180,535
Dividends paid	-	6,711	(6,711)	-	-	-
Repurchase of shares for cancellation	-	5,892	(5,892)	-	-	-
	210,913	12,603	(4,459)	2,312	10,312	231,681

Company					Non	-cash flow changes	
2021	Balance at 30 June 2020 £'000s	Transactions in the year £'000s	Cash flows £'000s	Foreign exchange movement £'000s	Finance costs £'000s	Issue of ZDP shares	Balance at 30 June 2021 £'000s
Bank loans	50,646	-	(106)	(1,992)	-	-	48,548
Coldharbour Ioan	500	-	(500)	-	-	-	-
Intra-group loans	183,208	-	(56,297)	-	8,762	584	136,257
Dividends paid	-	6,813	(6,813)	-	-	-	-
Repurchase of shares for cancellation	-	3,623	(3,623)	-	-	-	
	234,354	10,436	(67,339)	(1,992)	8,762	584	184,805

					Non-cash flow changes	
2020	Balance at 30 June 2019 £'000s	Transactions in the year £'000s	Cash flows £'000s	Foreign exchange movement £'000s	Finance costs £'000s	Balance at 30 June 2020 £'000s
Bank loans	50,971	-	(2,637)	2,312	-	50,646
Coldharbour loan	-	-	500	-	-	500
Intra-group loans	172,565	_	-	-	10,643	183,208
Dividends paid	-	6,711	(6,711)	-	-	-
Repurchase of shares for cancellation	-	5,892	(5,892)	-	-	-
	223,536	12,603	(14,740)	2,312	10,643	234,354

#### 25. ULTIMATE PARENT UNDERTAKING

In the opinion of the Directors, the Group's ultimate parent undertaking is Somers Isles Private Trust Company Limited ("SIPTCL"), a company incorporated in Bermuda and owned by Mr Duncan Saville.

#### **26. RELATED PARTY TRANSACTIONS**

#### The following are considered related parties of UIL:

#### Ultimate parent undertaking:

As at 30 June 2021, UIL's majority shareholder General Provincial Life Pension Fund Limited ("GPLPF") held 65.1% of UIL's shares. Union Mutual Pension Fund Limited ("UMPF") held 8.9% of UIL's shares and General Provincial Company Limited ("GPC") held nil UIL shares, having sold its 3.7% shareholding in UIL to UMPF during December 2020. The ultimate parent undertaking of GPLPF, UMPF and GPC is Somers Isles Private Trust Company Limited ("SIPTCL") as trustee of various trusts of which Mr Duncan Saville is a beneficiary.

#### Subsidiaries of UIL:

Allectus Capital Limited ("Allectus"), Bermuda First Investment Company Limited, Coldharbour Technology Limited ("Coldharbour"), Elevate Platform Limited ("Elevate"), Energy Holdings Ltd, ICM Mobility International Ltd, Newtel Holdings Limited ("Newtel"), UIL Holdings Pte Ltd and Zeta. On consolidation, transactions between the Company and UIL Finance Limited have been eliminated.

#### Associated undertakings:

DTI Group Ltd ("DTI"), ICM Mobility Group Limited, ICM Mobility Ltd, Littlepay Mobility Ltd, Orbital Corporation Limited ("Orbital"), Serkel Solutions Pty Ltd ("Serkel"), Smilestyler Solutions Pty Ltd ("Smilestyler") and Somers. 3DMeditech Pty Ltd's shareholding was diluted in the year and is no longer an associated holding. VixTech's shareholding was transferred to ICM Mobility Group Limited in the year (see note 9).

#### Subsidiaries of the above subsidiaries and associated undertakings:

Allectus: Global Equity Risk Protection Limited ("GERP") and Own Solutions AC Ltd.

CHIPS AG, Metricus Pty Ltd, Trustlink (Pty) Ltd, Unity Holdings Ltd and Responsible Gaming Monitoring Company Pty Ltd are all subsidiaries of GERP. VixNet Africa (Pty) Ltd was sold by Allectus during the year ended 30 June 2021.

ICM Mobility Group Limited: ICM Mobility Ltd, Kuba Group Ltd, Kuba Pte. Ltd, Littlepay Mobility Ltd, Littlepay Pte Ltd (Australia), Vix AFC Ltd, Vix Holdings Ltd, VixTech and Vix Technology Limited.

Zeta: Horizon Gold Limited, Kumarina Resources Limited, Zeta Energy Pte Ltd and Zeta Investments Limited.

Somers: Bermuda Commercial Bank Ltd ("BCB"), PCF Group plc, Resimac Group Limited ("Resimac"), Waverton Investment Management Limited ("Waverton") and West Hamilton Holdings Limited.

#### Key management entities and persons:

ICM and ICMIM and the board of directors of ICM, Alasdair Younie, Charles Jillings, Duncan Saville and of ICMIM, Charles Jillings and Sandra Pope. ICM Corporate Services (Pty) Ltd is a wholly owned subsidiary of ICM.

#### Persons exercising control of UIL:

The Board of UIL.

#### Company controlled by key management persons:

Mitre Investments Limited.

The following transactions were carried out during the year to 30 June 2021 between the Company and its related parties above:

#### **UIL Finance**

Loans from UIL Finance to UIL of £183.2m as at 30 June 2020 decreased by £46.9m, to £136.3m as at 30 June 2021. The loans are repayable on any ZDP share repayment date.

#### Subsidiaries of UIL

Transactions are disclosed in note 10.

#### Associated undertakings:

Transactions are disclosed in note 9.

#### Subsidiaries of the above subsidiaries and associated undertakings:

Littlepay Mobility Ltd: See note 9, under associated undertakings.

Littlepay Pte Ltd: UIL advanced loans of AUD 1.2m in March 2021 and Littlepay Pte Ltd thereafter repaid AUD 0.3m. As at 30 June 2021 the loan balance was AUD 0.9m. The loan is interest free.

Vix Technology Limited: Pursuant to a loan agreement dated 1 December 2016 under which UIL has agreed to loan monies to Vix Technology Limited, UIL advanced to Vix Technology Limited USD 4.2m. On 30 April 2021 the loan was transferred to ICM Mobility Group Limited. The loan was interest free.

Except for the above there were no transactions during the year to 30 June 2021 with any of the subsidiaries of the above subsidiaries and associated undertakings.

#### Key management entities and persons:

ICM and ICMIM are joint portfolio managers of UIL. Other than investment management fees and secretarial costs as set out in note 3, and reimbursed expenses of £8,000, there were no other transactions with ICM or ICMIM or ICM Corporate Services (Pty) Ltd. At the year-end £149,000 remained outstanding to ICM and ICMIM in respect of

management and company secretarial fees and £nil in respect of performance fees.

Mr Younie is a director of BCB, BFIC, GERP, Mitre Investments Limited, Somers and West Hamilton Holdings Limited. Mr Jillings is a director of Allectus, GERP, ICM Mobility Group Limited, Somers and Waverton. Mr Jillings received dividends from UIL of £28,000. Mr Saville is a director of Allectus, BFIC, GPLPF, GERP, ICM Mobility Group Limited, Newtel, Resimac, VixTech, West Hamilton Holdings Limited and Zeta Energy Pte Ltd. There were no other transactions in the year with Alasdair Younie, Charles Jillings, Duncan Saville and Sandra Pope and UIL.

#### The Board

The fees paid to Directors remained at: Chairman £46,000 per annum; Chairman of Audit & Risk Committee £44,000 per annum and Directors £34,000 per annum. The Board received aggregate remuneration of £192,000 for services as Directors. As at 30 June 2021, £nil remained outstanding to the Directors. In addition to their fees, the Directors received dividends totalling £108,865 during the year. There were no other transactions in the year with the Board and UIL.

#### Companies controlled by key management persons:

GPLPF received dividends of £4,388,123 from UIL, UMPF received dividends of £468,363 from UIL, GPC received dividends of £126,000 from UIL and Mitre Investments Limited received dividends of £215,287 from UIL. There were no other transactions between companies controlled by key management and UIL during the year to 30 June 2021.

#### **27. OPERATING SEGMENTS**

The Directors are of the opinion that the Company's activities comprise a single operating segment, which is investing in equity, debt and derivative securities to maximise shareholder returns.

#### 28. GOING CONCERN

Notwithstanding that the Group has reported net current liabilities of £44,220,000 as at 30 June 2021 (2020: £115,924,000), the financial statements have been prepared on a going concern basis which the Directors consider to be appropriate for the following reasons.

The Board's going concern assessment has focussed on the forecast liquidity of the Group for 12 months from the date of approval of the financial statements. This analysis assumes that the Company will meet some of its short term obligations through the sale of level 1 securities, which represented 40.0% of the Company's total portfolio as at 30 June 2021. As part of this assessment the Board has considered a severe but plausible downside that reflects the impact of Covid-19

and an assessment of the Company's ability to meet its liabilities as they fall due (including the loan liabilities in note 13), assuming a significant reduction in asset values and accompanying currency volatility.

The severe but plausible downside assumes a breach of bank loan covenants leading to the repayment of bank loan liabilities and a significant reduction in asset values in line with that experienced during the emergence of the Covid-19 pandemic in the first guarter of 2020. The Board also considered reverse stress testing to identify the reduction in the valuation of liquid investments that would cause the Group to be unable to meet its net current liabilities. being primarily the bank loan of £48,548,000. The Board is confident that the reduction in asset values implied by the reverse stress test is not plausible even in the current volatile

As at the year end, the Company had a £50m multicurrency loan facility with Scotiabank expiring on 30 September 2022. Drawdowns under the facility are detailed in note 13. The Company will either extend or replace the facility or repay the outstanding debt when due from portfolio realisations.

Consequently, the Directors are confident that the Company will have sufficient funds to continue to meet its liabilities as they fall due for at least 12 months from the date of approval of the financial statements. Accordingly, the Board considers it appropriate to continue to adopt the going concern basis in preparing the accounts.

#### 29. FINANCIAL RISK MANAGEMENT

The Group's investment objective is to maximise shareholder returns by identifying and investing in compelling long-term investments worldwide, where the underlying value is not reflected in the market share price.

The Group seeks to meet its investment objective by investing principally in a direct and indirect diversified portfolio of both listed and unlisted companies. Derivative instruments may be used for purposes of hedging the underlying portfolio of investments. The Group has the power to take out both short and long term borrowings. In pursuing the objective, the Group is exposed to financial risks which could result in a reduction of either or both of the value of the net assets and the profits available for distribution by way of dividend. These financial risks are principally related to the market (currency movements, interest rate changes and security price movements), liquidity and credit and counterparty risk. The Board of Directors, together with the Investment Managers, is responsible for the Group's risk management. The Directors' policies and processes for managing the financial risks are set out in (a), (b) and (c) below.

The Company's risks include the risks within UIL Finance and therefore only the Group risks are analysed below as the differences are not considered to be significant. The accounting policies which govern the reported Statement of Financial Position carrying values of the underlying financial assets and liabilities, as well as the related income and expenditure, are set out in note 1. The policies are in compliance with IFRS and best practice, and include the valuation of financial assets and liabilities at fair value except as noted in (d) below and in note 15 in respect of ZDP shares. The Group does not make use of hedge accounting rules.

#### (a) Market risks

The fair value of equity and other financial securities held in the Group's portfolio and derivative financial instruments fluctuates with changes in market prices. Prices are themselves affected by movements in currencies and interest rates and by other financial issues, including the market perception of future risks. The Board sets policies for managing these risks within the Group's objective and meets regularly to review full, timely and relevant information on investment performance and financial results. The Investment Managers assess exposure to market risks when making each investment decision and monitor on-going market risk within the portfolio. The Group's other assets and liabilities may be denominated in currencies other than

Sterling and may also be exposed to interest rate risks. The Investment Managers and the Board regularly monitor these risks. The Group does not normally hold significant cash balances. Borrowings are limited to amounts and currencies commensurate with the portfolio's exposure to those currencies, thereby limiting the Group's exposure to future changes in exchange rates.

Gearing may be short- or long-term, in Sterling and foreign currencies, and enables the Group to take a long-term view of the countries and markets in which it is invested without having to be concerned about short-term volatility. Income earned in foreign currencies is converted to Sterling on receipt. The Board regularly monitors the effects on net revenue of interest earned on deposits and paid on gearing.

#### Currency exposure

The principal currencies to which the Group was exposed were the Australian Dollar, Euro and US Dollar (2020: Australian Dollar, Bermuda Dollar, Euro and US Dollar)

The Group's assets and liabilities as at 30 June (shown at fair value, except derivatives at gross exposure value), by currency excluding Sterling based on the country of primary exposure, are shown below:

2021	AUD £'000s	El £'00	JR 0s	USD £'000s	Other £'000s	Total £'000s
Other receivables	695	3	11	-	393	1,399
Derivative financial instruments – assets	24,843		-	-	7,732	32,575
Cash and cash equivalents	1,291		-	2,004	28	3,323
Derivative financial instruments – liabilities	(64,799)		- (2	27,141)	(17,697)	(109,637)
Short-term borrowings	(18,684)	(9,07	78) (2	20,786)	-	(48,548)
Net monetary liabilities	(56,654)	(8,76	57) (4	15,923)	(9,544)	(120,888)
Investments	114,995		- 2	50,970	19,505	385,470
Net financial assets	58,341	(8,76	67) 205,047		9,961	264,582
2020	AUD £'000s	BMD £'000s	EUR £'000s	USD £'000s	Other £'000s	Total £'000s
Other receivables	10,529	-	_	27,770	375	38,674
Cash and cash equivalents	-	-	-	249	9	258
Derivative financial instruments – liabilities	(37,353)	-	(54,949)	(51,181)	(31,167)	(174,650)
Short-term borrowings	(23,084)	-	(15,203)	-	-	(38,287)
Net monetary liabilities	(49,908)	-	(70,152)	(23,162)	(30,783)	(174,005)
Investments	97,251	46,254	24,387	171,839	21,806	361,537
Net financial assets	47,343	46,254	(45,765)	148,677	(8,977)	187,532

Based on the financial assets and liabilities held, and exchange rates applying, as at the Statement of Financial Position date, a weakening or strengthening of Sterling against each of these currencies by 10% would have had the following approximate effect on annualised income after tax and on NAV per share:

			2021				2020
Weakening of Sterling	AUD £'000s	EUR £'000s	USD £'000s	AUD £'000s	BMD £'000s	EUR £'000s	USD £'000s
Income Statement							
Revenue profit for the year	127	-	-	102	825	-	8
Capital profit/(loss) for the year	6,405	(974)	22,783	5,260	5,139	(5,085)	16,520
Total profit/(loss) for the year	6,532	(974)	22,783	5,362	5,964	(5,085)	16,528
			2021				2020
Strengthening of Sterling	AUD £'000s	EUR £'000s	USD £'000s	AUD £'000s	BMD £'000s	EUR £'000s	USD £'000s
Income Statement							
Revenue loss for the year	(127)	-	-	(102)	(825)	-	(8)
Capital (loss)/profit for the year	(6,405)	974	(22,783)	(5,260)	(5,139)	5,085	(16,520)
Total (loss)/profit for the year	(6,532)	974	(22,783)	(5,362)	(5,964)	5,085	(16,528)

These analyses are broadly representative of the Group's activities during the current year as a whole, although the level of the Group's exposure to currencies fluctuates in accordance with the investment and risk management processes.

#### Interest rate exposure

The exposure of the financial assets and liabilities to interest rate risks as at 30 June is shown below:

			2021			2020
		Within	More than		Within	More than
	Total	one year	one year	Total	one year	one year
	£′000s	£′000s	£′000s	£′000s	£′000s	£′000s
Exposure to floating rates						
Cash and margin account	3,324	3,324	-	2,362	2,362	-
Bank overdraft	(213)	(213)	-	(3,514)	(3,514)	-
Borrowings	(48,548)	(48,548)	-	(51,146)	(51,146)	-
	(45,437)	(45,437)	-	(52,298)	(52,298)	-
Exposure to fixed rates						
ZDP shares	(132,073)	-	(132,073)	(180,535)	(59,087)	(121,448)
Net exposures						
As at 30 June	(177,510)	(45,437)	(132,073)	(232,833)	(111,385)	(121,448)
Maximum in year	(238,270)	(115,657)	(122,613)	-	_	-
Minimum in year	(166,819)	(42,048)	(124,771)	_	_	_
		Exposure to floating interest	Exposure to fixed interest		Exposure to floating	Exposure to fixed interest
	Total £'000s	rates £'000s	rates £'000s	Total £'000s	interest rates £'000s	rates £'000s
Maximum in year	(238,270)	(55,928)	(182,342)	-	-	_
Minimum in year	(166,819)	(42,048)	(124,771)	_	_	_

Exposures vary throughout the year as a consequence of changes in the make-up of the net assets of the Group arising out of the investment and risk management processes. Interest received on cash balances or paid on overdrafts is at ruling market rates. Finance costs on the ZDP shares are fixed (see note 15). Interest paid on borrowings is at ruling market rates (2020: same). The Group's total returns and net assets are sensitive to changes in interest rates on cash and borrowings. Based on the financial assets and liabilities held, and the interest rates pertaining, at each Statement of Financial Position date, a decrease or increase in interest rates by 2% would have had the following approximate effects on the Group Income Statement revenue and capital returns after tax and on the NAV per share.

		2021		2020
	Increase in rate £'000s	Decrease in rate £'000s	Increase in rate £'000s	Decrease in rate £'000s
Revenue profit for the year	(909)	909	(1,046)	1,046
Capital profit for the year	-	-	_	-
Total profit for the year	(909)	909	(1,046)	1,046

#### Other market risk exposures

The portfolio of investments, valued at £540,074,000 as at 30 June 2021 (2020: £488,997,000) is exposed to market price changes. The Group enters into currency and index options in managing its exposure to other market risks.

The Investment Managers assess these exposures at the time of making each investment decision. The Board reviews overall exposures at each meeting against indices and other relevant information. An analysis of the portfolio by country and major industrial sector are set out on pages 11 and 16 respectively. The Investment Managers operate a strategic market position via the purchase and sale of equity index put and call options, principally on the S&P500 Index. The level of the position is kept under constant review, and will depend upon several factors including the relative performance of markets, the price of options as compared to the market, and the Investment Managers' view of likely future volatility and market movements. During the year to 30 June 2021, the Group did not purchase or sell any S&P options.

Based on the portfolio of investments at the Statement of Financial Position date, and assuming other factors, including derivative financial instrument exposure, remain constant, a decrease or increase in the fair values of the portfolio by 20% would have had the following approximate effects on the Income Statement Capital Return after tax and on the NAV per share:

		2021		2020
	Increase in value	Decrease in value	Increase in value	Decrease in value
Income Statement capital profit for the year (£'000s)	108,846	(108,846)	97,799	(97,799)

#### (b) Liquidity risk exposure

The Group and the Company are required to raise funds to meet commitments associated with financial instruments including ZDP shares. These funds may be raised either through the realisation of assets or through increased borrowing. The risk of the Group or the Company not having sufficient liquidity at any time is not considered by the Board to be significant, given: the number of quoted investments held in the Group's portfolio, 18 as at 30 June 2021 (18 as at 30 June 2020); the liquid nature of the portfolio of investments; the geographical and sector diversity of the portfolio (see pages 11 and 16 respectively); and the existence of an on-going loan facility agreement. Cash balances are held with reputable banks with high quality external credit ratings.

The Investment Managers review liquidity at the time of making each investment decision. The Board reviews liquidity exposure at each meeting. The Group has bank loan facilities of £50.0m as set out in note 13 and ZDP share liabilities of £132.1m as set out in note 15. The contractual maturities of the financial liabilities, based on the earliest date on which payment can be required, were as follows:

				2021				2020
	Three months or less £'000s	More than three months but less than one year £'000s	More than one year £'000s	Total £'000s	Three months or less £'000s	More than three months but less than one year £'000s	More than one year £'000s	Total £'000s
Securities purchased for future settlement	57	-	-	57	-	-	-	_
Bank overdraft	213	-	-	213	3,514	_	-	3,514
Other creditors	437	-	-	437	734	_	-	734
Derivative financial instruments	139,451	-	-	139,451	203,425	-	-	203,425
Loans	37,172	11,714	-	48,886	17,765	33,444	-	51,209
ZDP shares	-	-	132,073	132,073	-	60,411	149,234	209,645
	177,330	11,714	132,073	321,117	225,438	93,855	149,234	468,527

#### (c) Credit risk and counterparty exposure

The Group is exposed to potential failure by counterparties to deliver securities for which the Group has paid, or to pay for securities which the Group has delivered. The Board approves all counterparties used in such transactions, which must be settled on a basis of delivery against payment (except where local market conditions do not permit). A list of pre-approved counterparties is maintained and regularly reviewed by Waverton and the Board. Broker counterparties are selected based on a combination of criteria, including credit rating, statement of financial position strength and membership of a relevant regulatory body. Cash and deposits are held with reputable banks. The Group has an on-going contract with its custodians for the provision of custody services. The contracts are reviewed regularly. Details of securities held in custody on behalf of the Group are received and reconciled monthly. Prior to making investments in debt instruments, the Investment Managers have in place a process of review that includes an evaluation of a potential investee company's ability to service and repay its debt. The Investment Managers review the financial position of investee companies on a regular basis. To the extent that the Investment Managers carry out duties (or cause similar duties to be carried out by third parties) on the Group's behalf, the Group is exposed to counterparty risk. The Board assesses this risk continuously through regular meetings with management.

In summary, compared to the amounts included in the Statement of Financial Position, the maximum exposure to credit risk was as follows:

		2021		2020
Current assets	30 June £'000s	Maximum exposure in the year £'000s	30 June £'000s	Maximum exposure in the year £'000s
Cash at bank	3,324	55,841	258	5,267
Margin account	-	2,104	2,104	2,104
Financial assets through profit and loss				
Investments in debt instruments	36,089	79,499	75,265	105,038
Derivatives (forward foreign exchange contracts)	139,871	198,145	198,145	198,145
Derivatives (S&P options)	-	-	-	24,270

None of the Group's financial assets are past due or impaired. The Group's principal custodian is JPMorgan Chase Bank N.A.- Jersey Branch. Waverton acts as custodian for unquoted investments. UIL has an indirect interest in Waverton.

#### (d) Fair values of financial assets and liabilities

The assets and liabilities of the Group are, in the opinion of the Directors, reflected in the Statement of Financial Position at fair value except for ZDP shares which are carried at amortised cost using effective interest rate basis (see note 15). Borrowings under loan facilities do not have a value materially different from their capital repayment amount. Borrowings in foreign currencies are converted into Sterling at exchanges rates ruling at each valuation date.

The fair values of ZDP shares derived from their quoted market price as at 30 June, were:

	2021 £'000s	2020 £'000s
2020 ZDP shares	<del>-</del>	59,280
2022 ZDP shares	49,619	63,250
2024 ZDP shares	36,150	31,650
2026 ZDP shares	25,393	21,523
2028 ZDP shares	24,416	_

Unquoted investments are valued based on professional assumptions and advice that is not wholly supported by prices from current market transactions or by observable market data. The Directors make use of recognised valuation techniques and may take account of recent arms' length transactions in the same or similar investments.

The Directors regularly review the principles applied by the Investment Managers to those valuations to ensure they comply with the Group's accounting policies and with fair value principles.

#### Level 3 financial instruments

#### Valuation methodology

The objective of using valuation techniques is to arrive at a fair value measurement that reflects the price that would be received to sell the asset or paid to transfer the liability in an orderly transaction between market participants at the measurement date

The Company uses proprietary valuation models, which are compliant with IPEV guidelines and IFRS 13 and which are usually developed from recognised valuation techniques. Some or all of the significant inputs into these models may not be observable in the market and are derived from market prices or rates or are estimated based on assumptions. Valuation models that employ significant unobservable inputs require a higher degree of management judgement and estimation in the determination of fair value. Management judgement and estimation are usually required for the selection of the appropriate valuation model to be used, determination of expected future cash flows of the financial instrument being valued, determination of the probability of counterparty default and prepayments, peer group multiple and selection of appropriate discount rates.

Fair value estimates obtained from such models are adjusted for any other factors, such as controlling interest, historical and projected financial data, entity specific strengths and weaknesses, or model uncertainties, to the extent that the

Company believes that a third party market participant would take them into account in pricing a transaction.

The Directors have satisfied themselves as to the methodology used, the discount rates and key assumptions applied, and the valuations. The level 3 assets comprise of a number of unlisted investments at various stages of development and each has been assessed based on its industry, location and business cycle. The valuation methodologies include net assets, discounted cash flows, cost of recent investment or last funding round, listed peer comparison or peer group multiple or dividend yield as appropriate. Where applicable, the Directors have considered observable data and events to underpin the valuations. A discount has been applied, where appropriate, to reflect both the unlisted nature of the investments and business risks.

UIL currently has investments in three close-ended investment companies, Allectus, ICM Mobility and Somers, that are valued using valuation techniques. These closeended fund interests are valued on a net assets basis, estimated based on the managers' NAVs. Managers' NAVs use recognised valuation techniques consistent with IFRS and are normally subject to audit. The fund valuations included in these financial statements were based principally on the 30 June 2021 managers' NAVs and these NAVs have been reviewed to ensure that the economic impact of Covid-19 has been considered.

#### Sensitivity of level 3 financial investments measured at fair value to changes in key assumptions.

Level 3 inputs are sensitive to assumptions made when ascertaining fair value. The following section details the sensitivity of valuations to variations in key inputs. The level of change selected is considered to be reasonable, based on observation of market conditions and historic trends. In assessing the level of reasonably possible outcomes consideration was also given to the impact of Covid-19 on the valuations. The valuations of fund interests are based on their

managers' NAVs and these managers have advised that they have taken into account the economic impact of Covid-19. The impact on the valuations has been varied and largely linked to their relevant sectors and this has been reflected in the level of sensitivities applied. Covid-19 created a higher level of uncertainty over the valuation of unlisted investments and our valuation methodologies were enhanced last year to address this issue. Since then, the impact of Covid-19 on the businesses within our investment portfolio has become considerably clearer and better understood, and this has enabled us to revert to a more standard valuation approach at 30 June 2021.

For each unlisted holding valued over £5.0m, the significant valuation inputs have been sensitised by a percentage deemed to reflect the relative degree of estimation uncertainty.

#### Allectus Bermuda incorporated

Valuation inputs: Market value for portfolio of investments.

Valuation methodology: UIL has used the portfolio's NAV and carried its investment at USD 29.6m (£21.4m). Residual cost of £18.5m. Allectus' portfolio is concentrated in the technology sector and its NAV was valued using valuation techniques consistent with IFRS and was subject to audit. The Directors considered together both Allectus' sector and the economic impact of Covid-19 up to 30 June 2021 in Allectus' portfolio valuations and assessed that the valuation uncertainty associated with Covid-19 was at the lower end of the risk spectrum.

Sensitivities: Should the value of Allectus move by 10% the gain or loss would be USD 3.0m (£2.1m).

#### **ICM Mobility** UK incorporated

Valuation inputs: Market value for portfolio of investments.

Valuation methodology: UIL has used the portfolio's NAV and carried its investment at £41.9m. Residual cost of £30.5m. ICM Mobility's portfolio is concentrated in the transit payments sector and its NAV was valued using valuation techniques consistent with IFRS and was subject to audit. The Directors considered together both ICM Mobility's sector and the economic impact of Covid-19 up to 30 June 2021 in ICM Mobility's portfolio valuations and assessed that the valuation uncertainty associated with Covid-19 was at a medium level.

As at 30 June 2021 ICM Mobility's investment portfolio was heavily concentrated, and all its holdings were valued using valuation techniques. The valuation methodologies employed by ICM Mobility consisted predominantly of peer group earnings and revenue multiples with most of the entity's investments valued using these methodologies. Its portfolio holdings were also heavily weighted towards the growth stage of their business life cycles resulting in a higher degree of management judgement and estimation in the determination of their fair value. ICM Mobility has been sensitised by 20% to reflect a higher level of uncertainty over managers' valuations of these investments which aggregate to ICM Mobility's fair value.

Sensitivities: Should the value of ICM Mobility move up by 20% the gain would be £8.4m. Should the value move down by 10% the loss would be £4.2m.

#### **Somers** Bermuda incorporated

Somers is UIL's largest investment with an equity value of USD 304.1m (£220.1m) as at 30 June 2021 and including loans accounts for 42.7% of UIL's total portfolio. Residual cost of equity £84.9m

Valuation inputs: Market value for portfolio of investments.

Valuation methodology: Somers shares are listed on the BSX and during the year, the Company adopted a new valuation methodology for its holding in Somers equity. As at 30 June 2021, the Somers shares were deemed not to trade in an active market and the shares have been valued based on estimated NAV per share. The Directors believe this is the most appropriate basis for valuing the investment in Somers. As at 30 June 2020, UIL valued it holding in Somers based on Somers' listed share price. This approach had been used by UIL since its initial investment in Somers as the Directors, while accepting that the shares were not extensively traded, considered that the listed share price historically approximated fair value. As at the 30 June 2021 measurement date, the Directors consider that the listed share price did not represent fair value. In making their assessment the Directors considered the very low level of trading in Somers shares, the large disconnect between the listed share price and Somers' NAV, and the absence of movement in Somers' listed share price in response to changing financial performance and other developments at Somers.

Somers is a financial services investment holding company, listed on the BSX. It is classified as an investment company under IFRS 10 and, accordingly, values its underlying investments at fair value. Somers applies valuation techniques consistent with IFRS and is subject to annual audit. As an investment company, Somers' value is based primarily on the performance and valuation of its portfolio of investments which are concentrated in the banking, wealth management and asset financing sectors. For its year ended 30 September 2020, Somers recorded total income of USD 80.9m, net income before tax of USD 69.0m and net assets of USD 422.1m. At 30 June 2021, Somers' three largest investments, which make up 81.8% of its portfolio, were a 62.3% holding in Resimac, a non-bank Australian financial institution, a 100.0% shareholding in BCB, a Bermuda bank, and a 62.3% holding in Waverton, a UK wealth manager. Subsequent to the year end, Somers announced the completion of the sale of BCB at a price closely approximating

its carrying value and the Directors consider this has improved the estimation uncertainty over Somers.

At 30 June 2021 32% of Somers' investment portfolio was valued using valuation techniques and Somers has been sensitised by 5% to reflect a degree of uncertainty over managers' valuations of these investments which contribute to Somers' fair value. The remaining 68% of Somers' portfolio was valued using their listed share price.

Sensitivities: Should the value of Somers move by 10% the gain or loss would be USD 30.4m (£22.0m).

UIL has also provided various loans to Somers and, as at 30 June 2021, carried these loans at £10.6m. The loans have a residual cost of £10.5m.

Valuation inputs: Gross asset to gross debt cover of 8.6 times and; market interest rates for similar loans.

Valuation methodology: UIL has entered into a number of loan facilities with Somers. Each of these unsecured facilities carry a fixed interest rate of 6.0% and are repayable upon UIL giving Somers not less than twelve months' notice. At year end, balances of USD 9.0m, £2.2m and AUD 3.2m were drawn down on these facilities. UIL utilises a discounted cash flow valuation technique to estimate the fair value of these loans.

Sensitivities: Somers had gross asset to gross debt cover of 8.6 times as at 30 June 2021. UIL therefore considers that no reasonably possible change in Somers' assets would result in a significant change in the value of UIL's loans to Somers. Should the market interest rate for similar loans move by 1% the gain or loss in valuation for UIL would be £0.2m.

#### Zeta Bermuda incorporated

UIL has provided various loans to Zeta and, as at 30 June 2021 carried these loans at £22.9m. The loans have a residual cost of £22.7m.

Valuation inputs: Gross asset to gross debt cover of 6.6 times and; market interest rates for similar loans.

Valuation methodology: UIL has entered into a number of loan facilities with Zeta. These unsecured facilities carry fixed interest rates between 7.3% and 7.5% and are repayable upon UIL giving Zeta not less than twelve months' notice. At year end balances of AUD 22.1m and CAD 18.2m were drawn down on these facilities. UIL utilises a discounted cash flow valuation technique to estimate the fair value of these loans.

Sensitivities: Zeta had gross asset to gross debt cover of 6.6 times as at 30 June 2021. UIL therefore considers that no reasonably possible change in Zeta's assets would result in a significant change in the value of UIL's loans to Zeta. Should the market interest rate for similar loans move by 1% the gain or loss in valuation for UIL would be £0.6m.

#### Other unlisted companies

Valuation methodology: UIL has a further 13 unlisted holdings valued below £2.5m each. These holdings were valued using a variety of methods, including; EV/Revenue multiple, discounted cash flow, fair value of the underlying net assets, dividend yields, and cost of recent investments adjusted for events subsequent to acquisition that impact fair value. The total value of these 13 holdings was £6.0m as at 30

Sensitivities: If the value of all these lower valued investments moved by 10.0%, this would have an impact on the investment portfolio value of £0.6m or 0.1%. A 20.0% change would have an impact on the investment portfolio value of £1.2m or 0.2%.

#### (e) Capital risk management

The objective of the Group is stated as being to maximise shareholder returns by identifying and investing in investments where the underlying value is not reflected in the market price. In pursuing this long term objective, the Board has a responsibility for ensuring the Group's ability to continue as a going concern. It must therefore maintain its capital structure through varying market conditions. This involves the ability to: issue and buy back share capital within limits set by the shareholders in general meeting; borrow monies in the short and long term; and pay dividends to shareholders out of current year earnings as well as out of brought forward reserves. Changes to ordinary share capital are set out in note 17

Dividends are set out in note 8. Bank loans are set out in note 13. ZDP shares are set out in note 15.

#### **30. CONTINGENT LIABILITIES**

UIL has given a guarantee to Bank of Nova Scotia to settle derivative transactions traded by Somers. Somers has not and is not expected to use this facility. It is not expected that UIL will incur any liability.

#### NOTICE OF ANNUAL GENERAL MEETING

#### ALTERNATIVE INVESTMENT FUND MANAGERS DIRECTIVE ("AIMFD")

In accordance with the AIFMD, information in relation to the Group's leverage and the remuneration of the Company's AIFM, ICMIM, is required to be made available to investors. Detailed regulatory disclosures including those on the AIFM's remuneration policy are available on the Company's website or from ICMIM on request.

The Group's maximum and actual leverage as at 30 June are shown below:

Leverage exposure	Gross method	2021 Commitment method	Gross method	2020 Commitment method
Maximum permitted limit	425%	425%	425%	425%
Actual	251%	251%	215%	215%

The leverage limits are set by the AIFM and approved by the Board. The AIFM is also required to comply with the gearing parameters set by the Board in relation to borrowings.

Notice is hereby given that the Annual General Meeting of UIL Limited will be held at Clarendon House, 2 Church Street, Hamilton HM 11, Bermuda on Wednesday, 10 November 2021 at 5.00pm (local time) for the purpose of considering and, if thought fit, passing the following resolutions (which will be proposed in the case of resolutions 1 to 11, as ordinary resolutions and, in the case of resolution 12, as a special resolution).

#### **ORDINARY BUSINESS**

- 1. To receive and adopt the report of the Directors of the Company and the financial statements for the year ended 30 June 2021, together with the report of the auditor thereon.
- 2. To approve the Directors' Remuneration Report for the year ended 30 June 2021.
- 3. To approve the Company's dividend policy to pay four interim dividends per year.
- 4. To re-elect Mr P Burrows as a Director.
- 5. To re-elect Mr S Bridges as a Director.
- 6. To re-elect Ms A Hill as a Director.
- 7. To re-elect Mr C Samuel as a Director.
- 8. To re-elect Mr D Shillson as a Director.
- 9. To re-appoint KPMG LLP as auditor of the Company to hold office until the conclusion of the next Annual General Meeting of the Company.
- 10. To authorise the Directors to determine the auditor's remuneration.

#### SPECIAL BUSINESS

#### Ordinary resolution

- 11. That, in substitution for the Company's existing authority to make market purchases of ordinary shares of 10p in the Company ("Ordinary Shares"), the Company be and it is generally and unconditionally authorised to make market purchases of Ordinary Shares, provided that:
  - (a) the maximum number of Ordinary Shares hereby authorised to be purchased is 12,590,000 (being the equivalent of approximately 14.99% of the issued Ordinary Shares as at the date of this notice);
  - (b) the minimum price which may be paid for an Ordinary Share shall be 10p;
  - (c) the maximum price (exclusive of expenses payable by the Company) which may be paid for an Ordinary Share shall be the higher of:

- (i) 105% of the average of the middle market quotations of the Ordinary Shares for the five business days prior to the date on which such shares are contracted to be purchased; and
- (ii) the higher of the price of the last independent trade and the highest current independent bid on the trading venue where the purchase is carried
- (d) such purchases shall be made in accordance with the Companies Act 1981 of Bermuda; and
- (e) unless renewed, the authority hereby conferred shall expire at the conclusion of the Annual General Meeting to be held in 2022 save that the Company may, prior to such expiry, enter into a contract to purchase Ordinary Shares which will or may be completed or executed wholly or partly after the expiration of such authority.

#### Special resolution

12. That, for the purpose of Bye-law 4A of the Company's Bye-laws, the Company may issue Relevant Securities (as defined in the Bye-laws) representing up to 4,200,000 Ordinary Shares, equivalent to approximately 5% of the total number of Ordinary Shares in issue as at the date of this notice otherwise than on a pre-emptive basis, provided that such disapplication shall expire (unless and to the extent previously revoked, varied or renewed by the Company in general meeting by Special Resolution (as defined in the Bye-laws)) at the earlier of the conclusion of the Annual General Meeting to be held in 2022 or 18 months from the date of this resolution but so that this power shall enable the Company to make such offers or agreements before such expiry which would or might otherwise require Relevant Securities to be issued after such expiry and the Directors may issue Relevant Securities in pursuance of such offer or agreement as if such expiry had not occurred.

By order of the Board ICM Limited, Secretary

22 September 2021

### NOTICE OF ANNUAL GENERAL MEETING (continued)

### NOTES

- 1. Only the holders of ordinary shares registered on the register of members of the Company at close of business on 8 November 2021 shall be entitled to attend and vote or to be represented at the meeting in respect of the ordinary shares registered in their name at that time. Changes to entries on the register after close of business on 8 November 2021 shall be disregarded in determining the rights of any person to attend and vote at the meeting.
- 2. A member entitled to attend and vote at the meeting may appoint one or more proxies to attend and vote instead of him/her. A proxy need not be a member of the Company.
- 3. If the Chairman, as a result of any proxy appointments, is given discretion as to how the votes are cast and the voting rights in respect of those discretionary proxies, when added to the interests in the Company's securities already held by the Chairman, result in the Chairman holding such number of voting rights that he has a notifiable obligation under the Disclosure Guidance and Transparency Rules, the Chairman will make the necessary notifications to the Company and the Financial Conduct Authority. As a result, any person holding 5% or more of the voting rights in the Company who grants the Chairman a discretionary proxy in respect of some or all of those voting rights and so would otherwise have a notification obligation under the Disclosure Guidance and Transparency Rules need not make a separate notification to the Company and the Financial Conduct Authority.
- 4. Any such person holding 5% or more of the voting rights in the Company who appoints a person other than the Chairman as his proxy will need to ensure that both he and such person complies with their respective disclosure obligations under the Disclosure Guidance and Transparency Rules.
- 5. A form of proxy is provided with this notice of meeting. The return of a form of proxy will not preclude a member from attending the meeting and voting in person if he/she wishes to do so. To be valid, a form of proxy for use at the meeting and the power of attorney or other authority (if any) under which it is signed, or a notarially certified or office copy of such power or authority, must be deposited with the Company's registrars, Computershare Investor Services (Bermuda) Limited, c/o The Pavilions, Bridgwater Road, Bristol BS99 6ZY not later than 5:00 pm (GMT) on 8 November 2021.

Alternatively, shareholders can vote or appoint a proxy electronically by visiting www.investorcentre.co.uk/eproxy. You will be asked to enter the Control Number, the Shareholder Reference Number and PIN which are printed on the form of proxy. The latest time for the submission of proxy votes electronically is 5:00 pm (GMT) on 8 November 2021. To appoint more than one proxy, an additional proxy form(s) may be obtained by contacting the Registrar's helpline on 0370 707 1196 or you may photocopy the form of proxy. Please indicate in the box next to the proxy holder's name the number of shares in relation to which they are authorised to act as your proxy. Please also indicate by marking the box provided if the proxy instruction is one of multiple instructions being given. All forms of proxy must be signed and should be returned together in the same envelope.

6. Investors holding ordinary shares in the Company through depository interests should ensure that Forms of Instruction are returned to Computershare Investor Services PLC, The Pavilions, Bridgwater Road, Bristol, BS99 6ZY not later than 5:00 pm (GMT) on 5 November 2021 or give an instruction via the CREST system as detailed below.

7. CREST members who wish to vote through the CREST electronic proxy appointment service may do so by using the procedures described in the CREST Manual. CREST personal members or other CREST sponsored members, and those CREST members who have appointed a voting service provider(s), should refer to their CREST sponsor or voting service provider(s), who will be able to take the appropriate action on their behalf.

In order for a proxy appointment or instruction made using the CREST service to be valid, the appropriate CREST message (a "CREST Proxy Instruction") must be properly authenticated in accordance with Euroclear UK & Ireland Limited's specifications, and must contain the information required for such instruction, as described in the CREST Manual (available via www.euroclear. com/CREST). The message, regardless of whether it constitutes the appointment of a proxy or is an amendment to the instruction given to a previously appointed proxy must, in order to be valid, be transmitted so as to be received by the issuer's agent (ID 3RA50) by not later than 5:00 pm (GMT) on 5 November 2021. For this purpose, the time of receipt will be taken to be the time (as determined by the timestamp applied to the message by the CREST Applications Host) from which the issuer's agent is able to retrieve the message by enquiry to CREST in the manner prescribed by CREST. After this time any change of instructions to proxies appointed through CREST should be communicated to the appointee through other means.

CREST members and, where applicable, their CREST sponsors, or voting service providers should note that Euroclear UK & Ireland Limited does not make available special procedures in CREST for any particular messages. Normal system timings and limitations will, therefore, apply in relation to the input of CREST Proxy Instructions. It is the responsibility of the CREST member concerned to take (or, if the CREST member is a CREST personal member, or sponsored member, or has appointed a voting service provider, to procure that his CREST sponsor or voting service provider(s) take(s)) such action as shall be necessary to ensure that a message is transmitted by means of the CREST system. by any particular time. In this connection, CREST members and, where applicable, their CREST sponsors or voting system providers are referred, in particular, to those sections of the CREST Manual concerning practical limitations of the CREST system and timings.

The Company may treat as invalid a CREST Proxy Instruction in the circumstances set out in Regulation 35(5)(a) of the Uncertificated Securities Regulations 2001.

- 8. The register of Directors' holdings is available for inspection at the registered office of the Company during normal business hours on any weekday and will be available at the place of the meeting from 15 minutes prior to the commencement of the meeting until the conclusion thereof.
- 9. No service contracts exist between the Company and any of the Directors, who hold office in accordance with letters of appointment and the Company's Bye-laws. The letters of appointment are available for inspection on request at the Company's registered office and at the Annual General Meeting.
- 10. As at the date of publication of this Notice of Annual General Meeting, the Company's issued share capital consisted of 84,014,018 ordinary shares of 10p each. Each ordinary share carries the right to one vote and therefore the total voting rights in the Company as at the date of this report are 84,014,018.

### **COMPANY INFORMATION**

#### DIRECTORS

Peter Burrows, AO (Chairman) Stuart Bridges Alison Hill Christopher Samuel David Shillson

#### REGISTERED OFFICE

Clarendon House, 2 Church Street, Hamilton HM 11, Company Registration Number: 39480 LEI: 213800CTZ7TEIE7YM468

#### AIFM AND JOINT PORTFOLIO MANAGER

ICM Investment Management Limited Ridge Court, The Ridge, Epsom, Surrey, KT18 7EP United Kingdom

Telephone number 01372 271486 Authorised and regulated in the UK by the Financial Conduct Authority

### JOINT PORTFOLIO MANAGER AND SECRETARY

ICM Limited

34 Bermudiana Road, Hamilton HM 11, Bermuda

#### **ASSISTANT SECRETARY**

Convers Corporate Services (Bermuda) Limited Clarendon House, 2 Church Street, Hamilton HM 11, Bermuda

#### **ADMINISTRATOR**

JP Morgan Chase Bank N.A. – London Branch 25 Bank Street, Canary Wharf, London E14 5JP United Kingdom

Authorised by the Prudential Regulation Authority and regulated by the Financial Conduct Authority and the Prudential Regulation Authority

#### **BROKER**

Shore Capital and Corporate Limited Cassini House, 57 St James's Street, London SW1A 1LD United Kingdom Authorised and regulated in the UK by the Financial Conduct Authority

#### **COMPANY BANKER**

Scotiabank Europe PLC 201 Bishopsgate, 6th Floor, London EC2M 3NS United Kingdom

#### LEGAL ADVISOR TO THE COMPANY

(as to English law)

Norton Rose Fulbright LLP 3 More London Riverside, London SE1 2AQ United Kingdom

#### LEGAL ADVISOR TO THE COMPANY

(as to Bermuda law)

Conyers Dill & Pearman Limited Clarendon House, 2 Church Street, Hamilton HM 11, Bermuda

#### **AUDITOR**

KPMG LLP

15 Canada Square, London E14 5GL, United Kingdom Member of the Institute of Chartered Accountants in England and

#### **DEPOSITARY SERVICES PROVIDER**

J.P. Morgan Europe Limited 25 Bank Street, Canary Wharf, London E14 5JP United Kingdom

Authorised by the Prudential Regulation Authority and regulated by the Financial Conduct Authority and the Prudential Regulation Authority

#### **CUSTODIAN**

JPMorgan Chase Bank N.A. JPMorgan House, Grenville Street, St Helier Jersey JE4 8QH

Computershare Investor Services (Bermuda) Limited 5 Reid Street, Hamilton HM 11, Bermuda Telephone number 0370 707 1196

#### REGISTRAR TO THE DEPOSITARY INTERESTS AND CREST AGENT

Computershare Investor Services PLC The Pavilions, Bridgwater Road, Bristol BS99 6ZY United Kingdom

#### ALTERNATIVE PERFORMANCE MEASURES

The European Securities and Markets Authority defines an Alternative Performance Measure ("APM") as being a financial measure of historical or future financial performance, financial position or cash flow, other than a financial measure defined or specified in the applicable accounting framework. The Group uses the following APMs:

**Discount/Premium** – if the share price is lower than the NAV per ordinary share, the shares are trading at a discount. Shares trading at a price above NAV per ordinary share are said to be at a premium. As at 30 June 2021 the ordinary share price was 268.00p (2020: 177.50p) and the NAV per ordinary share was 431.51p (2020: 292.79p), the discount was therefore 37.9% (2020: 39.4%).

**Gearing** – represents the ratio of the borrowings less cash and cash equivalents of the Company to its net assets.

page	2021 £′000s	2020 £'000s
91	213	3,514
77	(3,324)	(258)
90	48,548	50,646
90	-	500
91	132,073	180,535
	177,510	234,937
77	363,781	251,625
4	48.8%	93.4%
	91 77 90 90 91	page         £'000s           91         213           77         (3,324)           90         48,548           90         -           91         132,073           177,510           77         363,781

**NAV per ordinary share** – the value of the Group's net assets divided by the number of ordinary shares in issue (see note 23 to the accounts).

**NAV/share price total return** – the return to shareholders calculated on a per ordinary share basis by adding dividends paid in the period to the increase or decrease in the NAV or share price in the period. The dividends are assumed to have been re-invested in the form of net assets or shares, respectively, on the date on which the dividends were paid.

Year to 30 June 2021	Dividend rate (pence)	NAV (pence)	Share price (pence)
30-Jun-20	n/a	292.79	177.50
25-Sep-20	2.000	295.59	160.00
21-Dec-20	2.000	325.51	191.50
31-Mar-21	2.000	331.07	228.00
28-Jun-21	2.000	395.11	257.00
30-Jun-21	n/a	431.51	268.00
Total return		50.9%	57.0%
Year to 30 June 2020	Dividend rate (pence)	NAV (pence)	Share price (pence)
30-Jun-19	n/a	369.57	199.00
27-Sep-19	1.875	379.77	254.00
20-Dec-19	1.875	343.46	247.00
27-Mar-20	2.000	257.03	140.00
26-Jun-20	2.000	278.36	175.00
30-Jun-20	n/a	292.79	177.50
Total return		(18.7%)	(7.1%)

NAV/share price total return since inception – the return to shareholders calculated on a per ordinary share basis by adding dividends paid in the period and adjusting for the exercise of warrants and Convertible Unsecured Loan Stock ("CULS") in the period to the increase or decrease in the NAV/share price in the period. The dividends are assumed to have been reinvested in the form of net assets or shares on the date on which the dividends were paid. The adjustment for the exercise of warrants and CULS is made on the date the warrants and CULS were exercised.

Total return	NAV (pence)	2021 Share price (pence)	NAV (pence)	2020 Share price (pence)
NAV 14 August 2003 (pence)	99.47	85.67	99.47	85.67
Total dividend, warrants and CULS adjustment factor	2.0840	2.5314	2.0347	2.4338
NAV/Share price at year end (pence)	431.51	268.00	292.79	177.50
Adjusted NAV/Share price at 30 June (pence)	899.25	678.42	595.74	432.00
Total return since inception	804.0%	691.9%	498.9%	404.3%

Annual compound NAV/share price total return **since inception** – the annual return to shareholders using the same basis as NAV/share price total return since inception.

	NAV (pence)	2021 Share price (pence)	NAV (pence)	2020 Share price (pence)
Annual compound NAV total return since inception	13.1%	12.3%	11.2%	10.1%

**Ongoing charges** – all operating costs expected to be regularly incurred and that are payable by the Group or suffered within underlying investee funds, expressed as a proportion of the average weekly NAV of the Group (valued in accordance with accounting policies) over the reporting year. The costs of buying and selling investments and derivatives are excluded, as are interest costs, taxation, non-recurring costs and the costs of buying back or issuing ordinary shares.

Ongoing charges calculation (excluding performance fees)	page	2021 £'000s	2020 £'000s
Management and administration fees	73	982	1,426
Other expenses		830	939
Expenses suffered within underlying funds		4,784	3,555
Total expenses for ongoing charges calculation		6,596	5,920
Average weekly NAV of the Group		282,613	287,788
Ongoing Charges	4	2.3%	2.1%
Ongoing changes calculation (including performance fees)  Management and administration	page	2021 £′000s	2020 £'000s
(including performance fees)	page 73		
(including performance fees)  Management and administration	, 0	£'000s	£′000s
(including performance fees)  Management and administration fees	, 0	£'000s	£′000s
(including performance fees)  Management and administration fees  Other expenses  Expenses suffered within	, 0	£′000s 982 830	£'000s 1,426 939
(including performance fees)  Management and administration fees  Other expenses  Expenses suffered within underlying funds  Total expenses for ongoing	, 0	£'000s 982 830 11,184	£'000s 1,426 939 3,555 5,920

**Revenue yield** – represents the ratio of total income in the year over average gross assets in the year.

		2021	2020
	page	£'000s	£'000s
ncome	73	11,555	12,684
Average Gross assets		499,467	514,311
Revenue yield		2.3%	2.5%

**Dividend yield** – represents the ratio of dividends per ordinary share over closing ordinary share price.

	page	2021 £'000s	2020 £'000s
Dividends per ordinary shares	4	8.000	7.875
Ordinary share price	4	268.00	177.50
Dividend yield		3.0%	4.4%

#### Revenue reserves per ordinary share carried

**forward** – the value of the Group's revenue reserves divided by the number of ordinary shares in issue.

	page	2021	2020
Revenue reserves (£'000s)	77	12,547	10,850
Number of ordinary shares in issue at 30 June	93	84,303,283	85,939,314
Revenue reserves per ordinary share carried forward (pence)		14.88	12.63

**Dividend per ordinary share cover** – represents revenue reserves per ordinary share carried forward over the dividends per ordinary share.

	page	2021	2020
Revenue reserves per ordinary share carried forward (pence)		14.88	12.63
Dividends per ordinary Shares	4	8.000	7.875
Dividend per ordinary share cover		1.9x	1.6x

### HISTORICAL PERFORMANCE

at 30 June	2021	2020	2019	2018	2017	2016	2015	2014	2013(1)	2012
NAV per ordinary share (pence)	431.51	292.79	369.57	291.79	252.86	241.12	169.00	165.84	148.33	209.67
Ordinary share price (pence)	268.00	177.50	199.00	174.50	164.00	130.75	117.00	128.00	130.00	144.00
Discount (%)	37.9	39.4	46.2	40.2	35.1	45.8	30.8	22.8	12.4	31.3
Returns and dividends (pence)										
Revenue return per ordinary share	9.98	9.77	7.63	6.67	6.38	6.23	7.84	7.03	12.06	11.99
Capital return per ordinary share	133.81	(81.30)	75.34	38.96	12.46	68.45	2.47	19.85	(63.65)	2.73
Total return per ordinary share	143.79	(71.53)	82.97	45.63	18.84	74.68	10.31	26.88	(51.59)	14.72
Dividend per ordinary share	8.000	<sup>2)</sup> 7.875 <sup>(2)</sup>	7.500	7.500	7.500	7.500	7.500	7.500	10.000(3)	7.000
FTSE All-Share total return Index	7,852	6,465	7,431	7,389	6,777	5,737	5,614	5,471	4,837	4,101
ZDP shares <sup>(4)</sup> (pence)										
2020 ZDP shares										
Capital entitlement (5) per ZDP share	n/a	151.23	141.01	131.52	122.64	114.35	106.61	n/a	n/a	n/a
ZDP share price	n/a	152.00	149.50	142.50	140.38	130.00	122.38	n/a	n/a	n/a
2022 ZDP shares										
Capital entitlement (5) per ZDP share	135.56	127.59	120.03	113.01	106.37	100.12	n/a	n/a	n/a	n/a
ZDP share price	139.50	126.50	132.00	124.50	119.50	104.50	n/a	n/a	n/a	n/a
2024 ZDP shares										
Capital entitlement (5) per ZDP share	118.51	113.13	107.97	103.10	n/a	n/a	n/a	n/a	n/a	n/a
ZDP share price	120.50	105.50	114.00	107.50	n/a	n/a	n/a	n/a	n/a	n/a
2026 ZDP shares										
Capital entitlement (5) per ZDP share	116.78	111.21	105.89	100.87	n/a	n/a	n/a	n/a	n/a	n/a
ZDP share price	116.00	92.25	107.50	102.25	n/a	n/a	n/a	n/a	n/a	n/a
2028 ZDP shares										
Capital entitlement (5) per ZDP share	101.60	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
ZDP share price	100.00	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Equity holders' funds (£m)										
Gross assets (6)	544.4	483.3	537.2	488.3	449.7	440.7	373.4	399.1	383.0	434.5
Bank loans	48.5	50.6	51.0	27.8	47.8	24.7	34.4	22.2	42.5	0.0
ZDP shares	132.1	180.5	159.9	199.4	173.8	197.4	172.4	212.5	193.4	224.4
Other loans	-	0.5	-	-	-	-	-	-	-	1.2
Equity holders' funds	363.8	251.6	326.3	261.1	228.1	218.6	166.6	164.4	147.1	208.9
Revenue account (£m)										
Income	11.6	12.7	11.2	10.6	10.7	10.5	11.2	10.4	16.2	15.9
Costs (management and other expenses)	2.1	2.6	2.8	2.8	2.9	1.9	1.8	2.1	3.2	3.0
Finance costs	1.0	1.6	1.6	1.6	1.8	1.7	1.1	0.9	0.8	0.8
Financial ratios of the Group (%)										
Ongoing charges figure (7)										
(excluding performance fee)	2.3	2.1	2.1	2.2	2.1	3.3	2.0	2.2	1.8	1.7
Gearing (7)	48.8	93.4	64.6	87.3	97.2	101.6	124.1	144.4	160.4	108.0

<sup>1.</sup> Restated on adoption of IFRS10 Consolidated Financial Statements

<sup>2.</sup> The fourth quarterly dividend of 2.00p has not been included as a liability in the accounts

<sup>3.</sup> Includes the special dividend of 2.50p per share

<sup>4.</sup> Issued by UIL Finance, a wholly owned subsidiary of UIL

<sup>5 .</sup>See pages 57 and 58

<sup>6.</sup> Gross assets less current liabilities excluding loans

<sup>7.</sup> See Alternative Performance Measures on pages 110 to 111

#### A DIVERSE PORTFOLIO BY GEOGRAPHY AND SECTOR

**UK CONTACT** 

PO Box 208 Epsom Surrey KT18 7YF

Telephone: +44 (0)1372 271486

www.uil.limited

**REGISTERED OFFICE** 

Clarendon House 2 Church Street Hamilton HM 11 Bermuda



